

# ANXIAN YUAN CHINA HOLDINGS LIMITED 安賢園中國控股有限公司<sup>\*</sup>

(incorporated in Bermuda with limited liability) (Stock Code: 00922)

ANNUAL REPORT

www.anxianyuanchina.com

\* For identification purposes only

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### **CORPORATE INFORMATION**

### **BOARD OF DIRECTORS**

#### **Executive Directors**

Mr. Shi Hua *(Chairman)* Mr. Shi Jun *(Chief Executive Officer)* Mr. Law Fei Shing *(Deputy Chief Executive Officer)* 

#### **Non-executive Director**

Mr. Wang Hongjie

#### **Independent Non-executive Directors**

Mr. Chan Koon Yung Mr. Lum Pak Sum Ms. Hung Wan Fong, Joanne

### **COMPANY SECRETARY**

Ms. Chan Ka Man Karmen (appointed on 2 July 2021) Mr. Law Fei Shing (resigned on 2 July 2021)

### **AUDIT COMMITTEE**

Mr. Chan Koon Yung *(Committee Chairman)* Mr. Lum Pak Sum Ms. Hung Wan Fong, Joanne

### **REMUNERATION COMMITTEE**

Mr. Chan Koon Yung *(Committee Chairman)* Mr. Lum Pak Sum Ms. Hung Wan Fong, Joanne

### NOMINATION COMMITTEE

Mr. Shi Hua *(Committee Chairman)* Mr. Chan Koon Yung Mr. Lum Pak Sum Ms. Hung Wan Fong, Joanne

### **AUTHORISED REPRESENTATIVES**

Mr. Shi Hua Mr. Law Fei Shing

### AUDITOR

BDO Limited Certified Public Accountants 25th Wing On Centre 111 Connaught Road Central Hong Kong

### **PRINCIPAL BANKERS**

Hong Kong CMB Wing Lung Bank Limited Bank of Communications (Hong Kong) Limited

#### PRC

Industrial and Commercial Bank of China Limited

### **REGISTERED OFFICE**

Clarendon House 2 Church Street Hamilton HM 11, Bermuda

### HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Room 1215, Leighton Centre 77 Leighton Road Causeway Bay, Hong Kong

### PRINCIPAL SHARE REGISTRAR AND TRANSFER AGENT

MUFG Fund Services (Bermuda) Limited 4th Floor North Cedar House 41 Cedar Avenue Hamilton HM 12, Bermuda

#### HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Abacus Limited Level 54, Hopewell Centre 183 Queen's Road East, Hong Kong

Remarks:

The address of the Company's Hong Kong Branch Share Registrar and Transfer Office, Tricor Abacus Limited, will be changed to 17/F, Far East Finance Centre, 16 Harcourt Road, Admiralty, Hong Kong with effect from 15 August 2022. For details, please refer to the Company's announcement to be made in due course.

### **SHARE INFORMATION**

Stock code: 00922 Board lot: 10,000 shares

### **WEBSITE**

www.anxianyuanchina.com

# **CHAIRMAN'S STATEMENT**

On behalf of Anxian Yuan China Holdings Limited (the "Company" and together with its subsidiaries, collectively referred to as the "Group"), I hereby present the report of the Group for the financial year 2022.

In 2021, the world experienced once-in-a-century changes and pandemic, with development opportunities and risks and challenges presented. By continuously consolidating the achievements of pandemic prevention and control, China assisted the global anti pandemic and actively devoted into building a global community of health for all. Only in hard times can courage, perseverance and responsibility be manifested. During the year, under the leadership of the Board, the Group actively implemented the spirit of documents issued by eight ministries and commissions including the Ministry of Civil Affairs and remained true to its original aspiration and mission. We have experienced and overcome the COVID-19 ordeal. With the joint efforts of all employees, the Group's projects indicated the momentum of the sustained and stable growth.

During the period under review, the Group actively carried out work by focusing on the Group's future development plan, insisted on developing steadily and deepening its core business. Amidst the environment of challenges, the Group successfully achieved its annual operating target in despite of headwind, and further realized the "double reduction" indebt and financial cost, with its financial position and asset quality in the best shape since its establishment. Zhejiang Anxian Yuan, the leading flagship project, achieved another record high in operating results over the years, and Yin Chuan Fu Shou Yuan also maintained a steady growth trend. The Group also paid three consecutive dividends for two years as a reward to shareholders and investors for their continued support and recognition.

Despite the ongoing COVID-19 pandemic, the Group, as a leading enterprise in the industry, actively undertakes the responsibility of people's livelihood protection services. Under the leadership of the Board, each of the Group's funeral service units properly carried out the work of pandemic prevention and control. All of the Group's subsidiaries launched the "Cloud Sweep" platform gradually at the beginning of the of the COVID-19 pandemic outbreak. This enables customers to commemorate their ancestors online, and lays the foundation for promoting the development of civilised and technological tomb sweeping services in the new era. During the year, the Group has further improved online tomb sweeping experience, and commenced funeral service work in an orderly manner on the basis of optimising the funeral service process. Despite of the daunting task of pandemic prevention and control, the Group successfully completed the reception work during Spring Festival, Ching Ming Festival (清明), Zhongyuan (中元) Festival, Hanyi Festival (寒衣節) and Winter Solstice (冬至) when the public would gather for tomb sweeping, achieving the goal of safe and civilised tomb sweeping. While achieving the new victory of fighting against the pandemic with concerted efforts, the excellent funeral and burial culture we adhered to and promoted has also been praised by the government and all sectors of society for expressing mourning in a simplistic and environmentally friendly civilised manner, commemorating the virtues of the deceased and promoting good deeds and righteousness.

### **CHAIRMAN'S STATEMENT**

During the period under review, in order to support and respond to the promotion of land-saving ecological burials, the Group actively innovated and explored new forms of cemeteries. The new burial areas completed the transformation from traditional cemeteries to land-saving, artistic and ecological ones successfully, which gained recognition from society and thus brought strong vitality to our development. Each sub-project of the Group, centering on land-saving ecology, starting with small and micro tombs, vigorously promoted tree burial, lawn burial, wall burial, flower bed burial, landscape burial and other landsaving ecological burial methods. Meanwhile, we persisted in applying ecologically friendly burial utensils to form a complete land-saving ecological burial chain. We developed themed cultural burial areas with land-saving ecological burial methods as the main forms in accordance with local conditions, with such planning and design making the cemeteries in alignment with regional positioning, topography, surrounding environment and ecological requirements, which further improved the comprehensive utilization rate of land and strengthened the extended functions of cemeteries. At the same time, in each cemetery of the Group, green funeral sweepings for the land-saving burials of the deceased were actively held in festivals to advocate and publicize the new concept of ecological, land-saving, environmentally friendly and low-carbon funeral forms to the society, carry forward the land-saving spirit of "Land-saving Ecological Funeral to Protect the Water and Mountains", and further present the meaning of life, so as to mobilize the public to jointly promote the new funeral concept of "green ecology". Besides. Yin Chuan Fu Shou Yuan's "Life Crystal" studio established in 2020 officially started the construction process of the first "Cangjingyuan" in the western region to provide supporting services for "Life Crystal" during the Year, which marked an important step in the promotion of green funeral in Yin Chuan.

The Group has always adhered to the business philosophy of "people-oriented and staving true to our original aspiration" and actively assumed corporate, social, industrial, historical and public responsibilities. During the Year, Zhejiang Anxian Yuan, being our flagship project and a patriotism education base in Zheijang, continued to establish and maintained a number of humanities memorial halls. Its elaborate constructions, such as Zhejiang Anti-Japanese War Veteran Memorial Park, Revolutionary Merit Garden, Cultural Celebrity Garden, Temperance Garden, Museum of Life, and the humanistic art ecological landscape that mirrors history and culture, convey the historical and cultural context and cultural spirit in modern time of Zhejiang. Zhejiang Anxian Yuan, collaborating with all sectors of society, has carried out a series of public welfare promotional activities with theme of patriotism education, life education and humanistic care, which raised great concern and widespread response in society. In addition, the Group also led all people of Anxian to fulfill their social responsibilities and obligations through practical action. During the period, the Group's subsidiaries successfully held a number of mega social welfare activities. For instance, under the leadership of the Group, Ningxia Fu Shou Yuan cooperated with the local government to carry out a long-term public welfare promotion of life education in local communities, providing life care, elderly care and public welfare assistance for residents and providing various voluntary services for the community residents, which received great support from the local government and acknowledgement from the society. Not only did it make people feel the warmth and care from people of Anxian, but also improved our brand image and made the corporate profile more deeply rooted among the people.

The Group always attaches high importance to the reserve of management talents and professional training of service personnel, and has formulated a scientific talent training plan. Through various types of on-the-job training and continuing education, it has comprehensively improved the overall quality of employees. On the one hand, the Group recruits talents, on the other hand, it adopts the mechanism of old employees mentoring new ones. Through normative business processes, service standards and image logos, a set of unified and flexible service system and working philosophy for people of Anxian has been gradually formed, and a young, knowledgeable and professional team of the Group has been built. The dedication, professionalism and business ability of "people of Anxian" have been further improved, showing a virtuous circle of healthy development within the Group, which helps to reserve talents for the long-term development of the Group.

## **CHAIRMAN'S STATEMENT**

We live in a time when the world is experiencing once-in-a-century changes. Sticking with the people-oriented business philosophy, taking "think of changes in prosperity and emulate best practices" as the corporate spirit, the Group, together with all employees, will advance in spite of difficulties and make progress while maintaining stability, build a solid foundation and gain momentum, seize the day and keep up with the pulse of the times, and further deepen and explore the core areas of funeral and burial business in the new financial year. The Group strives to build an efficient and professional team and a scientific operation system, to lead and promote the progress and reform of the funeral and burial industry in China by formulating new standards for modern funeral and burial industry, thereby making new contributions to the Chinese funeral industry, with an aim to build a spiritual homestead with humanities memorials, life education, history and culture, ecological art and funeral services supplementing each other. Last but not least, on behalf of the Board of the Group, I would like to thank all the management and staff of the Group for their outstanding performance despite the stringent environment of epidemic prevention and control. Looking forward, the Group will continue to return society and customers with good results.

Shi Hua

Chairman

Hong Kong, 30 June 2022

### **MARKET OVERVIEW**

"Let there be a careful attention to perform the funeral rites to ancestors, and let them be followed when long gone with the ceremonies of sacrifice" is a fine tradition of the Chinese people, which has been passed down for thousands of generations. As one of the most solemn rituals in the life of Chinese people, funeral is not only a proper placement of the deceased, but also a way to send people's thoughts and condolences to the deceased. Therefore, the funeral rituals with "filial piety" at its core have been deeply rooted in the Chinese culture.

According to the 7th National Census of the PRC, the aging of the population is accelerating and it is expected that the proportion of China's aging population (65 years old and above) will reach about 18% by 2030. The rise of per capita disposable income boosts the public's sentimental demands and quality pursuits for funeral services, which promotes the stable and rapid development of the funeral service industry in China.

### **BUSINESS REVIEW AND OUTLOOK**

As one of the leading enterprises in the funeral and burial industry in the PRC, the Group remains true to its original aspiration, respects life and serves life, and is always committed to providing quality funeral and burial services so that the decreased can rest in peace, the living can send their condolences and every customer can feel the dignity of life.

During the period under review, under the leadership of the Board, the Group continued to adhere to its people-oriented business philosophy, and provided funeral services under the normalisation of epidemic prevention and control. During the peak of tomb visits, we adhered to our service position, proactively responded to the government's call to ensure epidemic prevention and control, took care of the social and people's livelihood needs and timely launched the measure of "Pre-appointed Tomb Visits" to ease the flow of people, and successfully completed the reception work during the peak of Qing Ming Festival and Winter Solstice by actively promoting the remote worship services such as virtual "Cloud Worship" and "Valet Tomb Visits". In terms of performance, the Group, against such challenging environment, grasped the nettle and successfully completed its annual operation targets with optimum condition achieved in financial position and asset quality since its inception. As a pioneer in the industry, the Group has actively assumed its corporate, social, industry, historical and public responsibilities by continually taking practical action to promote life education and services in the community on the basis of humanistic commemoration and public welfare development. We always adhere to the core of "empathetic services and cultural funeral". In addition to actively participating in social charity events, the Group has also taken it as its own mission to promote the spirit of the times, press ahead the funeral reform and propagandise cultural education and environmental protection. We organised humanities memorial activities with the theme of patriotism and green funeral campaigns, which have received great support from the government and have been well acclaimed by all sectors.

Green and low carbon is not only the trend but the requirement in this new era. The Group has always been providing products and services with the concept of green funeral and burial and unremittingly guiding the public to change the traditional burial and grave-visiting rituals to a land-saving, ecological, environment-friendly, convention-changing and economical way so that the green funeral service industry would grow healthily and orderly, making contribution to the establishment of a sound economic system with green, low-carbon and circular development and the transformation of economy and society to green development in an all-round way.

Looking forward, in additional to pursue growth of the existing projects in stability, the Group will also strive to expand its funeral services scope by exploring new business model so as to gradually build a overall operating landscape integrating funeral and burial services. Moreover, the Group will further unearth the brand value and enhance its corporate image, and become stronger and revitalize the capital market by further improving its operation mechanism. By fulfilling its mission in this new era as a funeral and burial service provider, the Group strives to facilitate the progression of modernized, ecological and humanistic reformation of funerals and burials to the green burial, so that the departed can rest in peace and the living can send their condolences. Forging ahead, by adhering to the business philosophy of "people-oriented, culture-based, scientific-minded and service-purposed", we will stay true to our original aspirations and advance amidst uncertainties and changes, so as to build the Group a first-tier brand in the funeral and burial industry in the PRC.

#### **FINANCIAL REVIEW**

For the Year, the Group recorded net profit of approximately HK\$71.3 million (2021: approximately HK\$81.3 million) and revenue of approximately HK\$310.9 million (2021: approximately HK\$298.7 million). The Group's earnings before interest and tax was approximately HK\$111.4 million (2021: approximately HK\$117.2 million). Decrease in the Group's net profit by approximately HK\$10 million year-on-year was mainly due to:

- (i) Total revenue and gross profit for the year ended 31 March 2022 increased to HK\$310.9 million (2021: HK\$298.7 million) and HK\$222.7 million (2021: HK\$214.9 million) compared with the previous year respectively. The increase in revenue and gross profit was mainly due to appreciation of RMB against HK\$ but offset the lower sales in Zunyi Dashenshan. Revenue for Zunyi Dashenshan decreased to HK\$32.8 million (2021: HK\$43.5 million) compared with last year as the number of tombs sold in Zunyi Dashenshan was decreased by 38%.
- (ii) Selling and distribution expenses decreased from HK\$27.4 million to HK\$ 25.4 million compared with last year. It was mainly due to selling expense in Zunyi Dashenshan was decreased but offset additional promotion expense was incurred for developing cemetery market.
- (iii) Administrative expenses increased from HK\$76.3 million to HK\$92.1 million compared with last year. Such increase was mainly due to (a) maintenance cost to repair tombs and niches and (b) Value Added Tax and related tax expenses imposed by Zunyi Tax Bureau.

Of the total revenue of approximately HK\$310.9 million (2021: approximately HK\$298.7 million), sales of tombs and niches amounted to approximately HK\$284.80 million (2021: approximately HK\$270.0 million).

Total assets and net assets of the Group as at 31 March 2022 were approximately HK\$1,339.7 million (2021: approximately HK\$1,341.4 million) and approximately HK\$1,003.9 million (2021: approximately HK\$936.0 million) respectively. The increase in net assets was mainly due to increase in net profit and appreciation of RMB against HK\$.

### LIQUIDITY AND FINANCIAL RESOURCES

During the Year, the net cash outflow was approximately HK\$64.8 million (2021: inflow of approximately HK\$165.5 million). As at 31 March 2022, the cash and cash equivalents of the Group was approximately HK\$209.9 million (2021: approximately HK\$255.9 million). The Group had short-term bank and other borrowings of approximately HK\$36.2 million (2021: approximately HK\$39.0 million) and long-term bank and other borrowings of approximately HK\$36.2 million (2021: approximately HK\$90.3 million) as at 31 March 2022. During the Year, the Group had spent approximately HK\$86.3 million on net for repayment of bank and other borrowings in order to improve the Group's financial position.

### **GEARING RATIO**

The gearing ratio (total liabilities/total assets) at the end of the Year was 0.25 (2021: 0.30).

### **PLEDGE OF ASSETS**

As at 31 March 2021 and 2022, no properties were pledged for certain interest-bearing bank and other borrowings.

As at 31 March 2021 and 2022, 98.38% equity interests in Zhejiang Anxian Yuan was pledged to secure the bank borrowings granted to this subsidiary.

### **FINANCIAL GUARANTEE**

No outstanding financial guarantee of the Group as at 31 March 2022 was noted (2021: Nil).

### **EXPOSURE TO FLUCTUATIONS IN EXCHANGE RATES AND RELATED HEDGES**

During the Year, the Group's business were mainly denominated in RMB and the fund raising activities were denominated in HK\$ and RMB. The PRC subsidiaries of the Group were operated in the PRC. All transactions, assets and liabilities of the PRC subsidiaries were denominated in RMB and were translated into HK\$ at year end date as foreign operations. No foreign currency hedge was made during the Year.

### **EMPLOYEE AND REMUNERATION POLICIES**

As at 31 March 2022, the Group had 12 employees (including Directors) (2021: 12 employees) and 295 employees (2021: 364 employees) (including part-time and full-time employees) in Hong Kong and the PRC respectively. The Group regularly reviews remuneration and benefits of employees according to the relevant market practice and individual performance of the employees. In addition to basic salary and mandatory provident fund, employees are entitled to other benefits such as share option scheme, of which the Directors may, at their discretion, grant options to employees of the Group. The remuneration policies of the Group's employees are subject to review regularly.

The Group has share option schemes available for directors and employees of the Company or any of its subsidiaries.

Total staff costs (including Directors) for the Year amounted to approximately HK\$48.4 million (2021: approximately HK\$46.3 million), of which contribution to mandatory provident fund were approximately HK\$118,000 (2021: approximately HK\$122,000). No share options were granted during the Year (2021: Nil). Details of the share options granted are set out in note 31 to the consolidated financial statements.

### **RIGHTS ISSUE AND USE OF THE NET PROCEEDS**

On 25 March 2020, the Company announced that the Board proposed to implement the Rights Issue on the basis of three rights shares for every two Shares in issue at the subscription price of HK\$0.1 per rights share, to raise up to approximately HK\$133.3 million before expenses by way of issuing up to 1,332,817,890 rights shares ("Rights Issue").

On 30 July 2020, the Company completed the Rights Issue and issued 1,332,817,890 rights shares. The net proceeds from the Rights Issue was approximately HK\$131.5 million.

Further details of the Rights Issue were set out in the Company's announcements dated 25 March 2020, 28 May 2020, 29 July 2020, 30 July 2020 and 18 September 2020, Company's circular dated 29 April 2020 and Company's prospectus dated 8 July 2020 (collectively "Rights Issue Documents").

Pursuant to the Company's announcements dated 26 November 2021 and 8 December 2021 in relation to the change in use of proceeds from Rights Issue, in light of the current market conditions, the Board has resolved that it would be in the best interest of the Company and the Shareholders to reallocate the unutilized net proceeds of HK\$81,490,000 which was originally allocated for potential strategic investment opportunity(ies) to (i) the repayment of existing debts and payables, which will allow the Group to lower its gearing ratio, reduce its interest expenses and financing costs and to achieve greater flexibility on the allocation of the Group's internal resources for the daily operation of the Group; and (ii) as general working capital to meet the Group's business development and allow the Group to deploy its financial resources to cope with the economic uncertainties in the future.

The following table sets out the details of the intended use of net proceeds as stated in the Rights Issue Documents, the reallocation of unutilized net proceeds as stated in the Company's announcements dated 26 November 2021 and 8 December 2021, the actual use of net proceeds up to 31 March 2022, the remaining balance of unutilised net proceeds as at 31 March 2022 and the expected timeline for utilising the remaining unutilised net proceeds:

| Original intended<br>use of Net Proceeds              | Intended<br>use of net<br>proceeds as<br>stated in the<br>Rights Issue<br>Documents<br>(%) | Reallocation<br>of unutilized<br>net proceeds<br>as stated in<br>the Company's<br>announcements<br>dated<br>26 November<br>2021 and<br>8 December<br>2021 | Actual<br>use of net<br>proceeds up to<br>31 March 2022 | Remaining<br>balance of<br>unutilised net<br>proceeds as at<br>31 March 2022 | Expected<br>timeline for<br>utilization |
|---|--|---|---|--|---|
|   | HK\$'000   | HK\$'000  | HK\$'000  | HK\$'000   | (Note)                                  |
| Potential opportunity(ies)<br>in strategic investment | 81,490<br>(62%)  | (81,490)  |   |  | -                                       |
| Repayment of existing debts<br>and payables           | 28,891<br>(22%)  | 60,000  | 41,656  | 47,235   | By 30 April 2023                        |
| General working capital                               | 21,120<br>(16%)  | 21,490  | 42,610  | -  |   |
|   | 131,501  | -   | 84,266  | 47,235   |   |

*Note:* The expected timeline for using the unutilised net proceeds is based on the best estimation of the present and future business market situations made by the Board, and it will be subject to changes based on the future development of market conditions.

Save as disclosed above, the Company has applied the net proceeds from the Rights Issue in accordance with the proposed intentions as set out in the Rights Issue Documents.

The following set forth the biographical details of the Directors and the members of the senior management of the Company as at the date of this annual report.

### **EXECUTIVE DIRECTOR AND CHAIRMAN**

**Mr. Shi Hua**, aged 70, was appointed as an executive Director on 20 June 2011. He is also the chairman of the Company and chairman of the Nomination Committee as from 15 December 2011 and 30 March 2012, respectively. Mr. Shi Hua was the chief executive officer of the Company from 15 December 2011 to 22 January 2014.

Mr. Shi Hua was a teacher of 浙江汽校寧波分校 (Zhejiang Motor School, Ningbo Branch\*) from 1976 to 1977. During 1977 to 1990, Mr. Shi Hua worked for Zhejiang Civil Affairs Bureau and was responsible for the daily office routine of the Civil Affairs Bureau. During 1990 to 1996, Mr. Shi Hua worked for 杭州富安刺繡服裝廠 (Hangzhou Fu An Embroidery Clothing Factory\*) as its manager to oversee the overall day-to-day operation. In 1996, Mr. Shi Hua established 浙江富安移民經濟 開發有限公司 (Zhejiang Fu An Immigration Economic Development Company Limited\*) and worked as its chairman and general manager. He was fully responsible for the Company's operational management and investment decisions. In 1999, Mr. Shi Hua established Zhejiang Anxian Yuan and worked as its chairman of the board of directors and general manager. In 2007, he resigned from Zhejiang Anxian Yuan as general manager but remains as its chairman. Mr. Shi Hua also has been the president of Funeral Association of Zhejiang Province since September 2018. Mr. Shi Hua is the father of Mr. Shi Jun who is an executive Director and the chief executive officer of the Company.

### **EXECUTIVE DIRECTOR AND CHIEF EXECUTIVE OFFICER**

**Mr. Shi Jun**, aged 40, was appointed as an executive Director and chief executive officer of the Company on 15 December 2011 and 23 January 2014, respectively.

From 2003 to 2005, Mr. Shi Jun worked for 浙江富安移民經濟開發有限公司 (Zhejiang Fu An Immigration Economic Development Company Limited\*) as a deputy business manager, and was responsible for business development. From 2005 to 2007, Mr. Shi Jun worked for Hangzhou Haoletian Etiquette Service Company Limited\* (杭州好樂天禮儀服務 有限公司) as a deputy general manager responsible for the company's overall business operations. In 2007, Mr. Shi Jun worked for Zhejiang Anxian Yuan as an assistant general manager and was responsible for the company's human resources and general business plan. He has been the general manager of Zhejiang Anxian Yuan since 2008, and was responsible for the company's overall daily operations. He is currently a director of Zhejiang Anxian Yuan. Mr. Shi Jun also has been the president of Funeral Association of Hangzhou since May 2018. Mr. Shi Jun is a son of Mr. Shi Hua who is an executive Director and the chairman of the Company.

### **EXECUTIVE DIRECTOR AND DEPUTY CHIEF EXECUTIVE OFFICER**

**Mr. Law Fei Shing**, aged 62, was appointed as an Independent Non-executive Director on 4 June 2009 and was redesignated to Executive Director on 10 June 2009. He was the company secretary of the Company from 22 July 2011 to 1 July 2021. He is also the Deputy Chief Executive Officer of the Company as from 23 January 2014.

Mr. Law is a member of American Institute of Certified Public Accountants (AICPA), USA and associate member of the Hong Kong Institute of Certified Public Accountants (HKICPA). Mr. Law has over 30 years of experience in the audit and accounting services.

Mr. Law was an executive director and was re-designated as a non-executive director of Pak Tak International Limited (stock code: 2668) from August 2013 to December 2014 and from December 2014 to May 2021 respectively, and he was a non-executive director of TATA Health International Holdings Limited (formerly known as S. Culture International Holdings Limited) (stock code: 1255) from June 2017 to June 2021 both are listed on the Main Board of Stock Exchange. He was also an executive director of China Assurance Finance Group Limited (stock code: 8090) from December 2015 to March 2019, which was listed on GEM of the Stock Exchange and was delisted in March 2021.

Mr. Law was reprimanded and further ordered (i) the cancellation of Mr. Law's practising certificate, with no issuance of a practising certificate to him for 15 months, with effect from 14 January 2022; and (ii) Mr. Law to pay a penalty of HK\$160,000 and costs of the disciplinary proceedings of HK\$4,943,123 (which Mr. Law has to bear the HKICPA's cost in full) for failure or neglect to observe, maintain or otherwise apply professional standards as issued by the Hong Kong Institute of Certified Public Accountants over 10 years ago for deficiencies found in the audits on the financial statements of a private company (which is unrelated to the Group) for the two years ended 31 March 2010 and 2011, in particular, the Hong Kong Standard on Auditing 250 Consideration of Laws and Regulations in an Audit of Financial Statements, HKSA 701 Modifications to the Independent Auditor's Report, section 270 Custody of Client Assets of the Code of Ethics for Professional Accountants and the fundamental principle of professional competence and due care in section 100 of the Code of Ethics. Further details were set out in the Company's announcements dated 24 January 2022 and 27 January 2022 respectively.

### **NON-EXECUTIVE DIRECTOR**

Mr. Wang Hongjie, aged 68, was appointed as a Non-executive Director on 23 January 2014.

Mr. Wang is holding an on-job postgraduate qualification with the title of senior economist. Mr. Wang is currently the consultant of China Funeral Association and concurrently the director of its Funeral Service Working Committee. Mr. Wang has worked for Shanghai Civil System with over 20 years of experiences serving as a factory director, general manager and chairman. He served as the deputy general manager of Shanghai City Civil Affair Industrial Corporation (上海市民政 工業總公司) and concurrently the general manager and secretary of the party committee of Shanghai Tianyang Electrical Appliances Industrial Company (上海天陽電器實業公司), and the deputy general manager of Shanghai Civil Affair (Group) Co., Ltd. (上海民政 (集團) 有限公司) and concurrently the chairman and general manager of Shanghai Sanzhi Auto Parts Industrial Co., Ltd. (上海三智汽配實業有限公司), all enabling him to be familiar with corporate operation and management. Mr. Wang joined Shanghai Funeral Service Centre (上海市殯葬服務中心) in 2003 and held the positions of deputy secretary and secretary of the party committee and the director of the Centre, and he had concurrently served as the vice chairman of Shanghai Huilongyuan (上海匯龍園) and the chairman of Shanghai Binhai Guyuan (上海濱海古園) for a long time among other positions. Mr. Wang served as the president of Shanghai Funeral and Interment Trade Association from March 2004 to December 2016, holding such position for nearly thirteen years. He was also the director of the Local Coordination Committees of China Funeral Association in 2007 and served as the vice president of China Funeral Association and concurrently as the director of the Funeral Service Working Committee in January 2012. He has over a decade of extensive experiences in the funeral business in mainland China and is well versed with the funeral market in the mainland.

### **INDEPENDENT NON-EXECUTIVE DIRECTORS**

**Mr. Chan Koon Yung**, aged 63, was appointed as an Independent Non-executive Director on 24 June 2014. He is the chairman of each of Audit Committee and Remuneration Committee and the member of Nomination Committee.

Mr. Chan is currently a practicing certified public accountant in Hong Kong. Mr. Chan obtained a Master degree of Business Administration from the University of Strathclyde in the United Kingdom in 1993. He is also an associate member of the Hong Kong Institute of Certified Public Accountants and a fellow member of the Association of Chartered Certified Accountants. He acted as the financial director of Greater China for Tupperware Brand Corporation and the general manager of Hong Kong operation for Herbalife Ltd., both of which are listed companies in the United States. He has many years of experience in management, audit, finance, taxation and accounting.

**Mr. Lum Pak Sum**, aged 61, was appointed as an Independent Non-executive Director on 15 May 2017. He is the member of each of Audit Committee, Remuneration Committee and Nomination Committee.

Mr. Lum obtained a master's degree in business administration from The University of Warwick in 1994 and a bachelor's degree in laws from University of Wolverhampton in 2002. He has been currently a non-practising fellow member of the Hong Kong Institute of Certified Public Accountants and The Association of Chartered Certified Accountants. U.K. since 1996 and 1993 respectively. Mr. Lum possesses over 20 years working experience in money market and capital market. Mr. Lum's positions in other companies listed on the Stock Exchange in the present and in the last three years are set out below:

| Name of company   | Position                           | Period of service           |
|---|------------------------------------|-----------------------------|
| Great China Properties Holdings Limited (stock code: 21)      | Independent non-executive director | August 2007 to present      |
| i-Control Holdings Limited (stock code: 1402)                 | Independent non-executive director | May 2015 to present         |
| Kwan On Holdings Limited (stock code: 1559)                   | Independent non-executive director | August 2016 to present      |
| Sunway International Holdings Limited (stock code: 58)        | Non-executive director             | May 2019 to present         |
| China Asia Valley Group Limited (stock code: 63)              | Independent non-executive director | September 2019 to June 2021 |
| Beautiful China Holdings Company Limited (stock code: 706)    | Independent non-executive director | January 2014 to August 2018 |
| Jintai Energy Holdings Limited (formerly known as             | Independent non-executive director | December 2014 to April 2019 |
| Yuhua Energy Holdings Limited) (stock code: 2728)             |                                    |                             |
| CHK Oil Limited (formerly known as                            | Independent non-executive director | December 2017 to June 2018  |
| Pearl Oriental Oil Limited) (stock code: 632)                 |                                    |                             |
| TATA Health International Holdings Limited                    | Independent non-executive director | June 2017 to June 2021      |
| (formerly known as S. Culture International Holdings Limited) |                                    |                             |
| (stock code: 1255)  |                                    |                             |

**Ms. Hung Wan Fong**, Joanne, aged 48, was appointed as an Independent Non-executive Director on 19 October 2020. She is the member of each of Audit Committee, Remuneration Committee and Nomination Committee.

Ms. Hung has about 26 years of experiences in audit and assurance. She graduated from the City University of Hong Kong with Bachelor Degree of Accountancy in 1996. Ms. Hung is a practicing certified public accountant of the Hong Kong Institute of Certified Public Accountants and she is currently a director of an international accounting firm, where she focuses on serving listed companies over a wide variety of industries. Ms. Hung has also been involved in various transaction support assignments including initial public offerings, capital market transactions and financial due diligence in acquisitions of companies. Ms. Hung was an independent non-executive director of Yi Hua Holdings Limited (stock code: 2213), a company listed on the Main Board of the Stock Exchange, from June 2016 to May 2019. Prior to joining the current position, Ms. Hung worked in various international accounting firms in Hong Kong.

### SENIOR MANAGEMENT

Various businesses of the Group are respectively under the direct responsibility of the Executive Directors, as named above.

Only the Executive Directors are regarded as members of the Group's senior management.

The Directors have pleasure in presenting their report and the audited consolidated financial statements of the Group for the Year (the "Consolidated Financial Statements").

### **PRINCIPAL ACTIVITIES**

The principal activity of the Company is investment holding, whilst its major operating subsidiaries are engaged in cemetery business. Details of the principal activities of the Company's subsidiaries are set out in note 1 to the Consolidated Financial Statements.

#### **BUSINESS REVIEW**

A review of the Group's business during the Year and analysis of the Group's performance using financial key performance indicators and prospects of the Group's business is set out in the sections headed "Chairman's Statements" and "Management Discussion and Analysis" on pages 3 to 9 and a description of the environmental policies and performance is set out in the "Environmental, Social and Governance Report" on pages 42 to 77. This discussion forms part of this directors' report.

### FINANCIAL RESULTS AND DIVIDENDS

The results of the Group for the Year are set out under the consolidated statement of profit or loss and consolidated statement of comprehensive income on pages 83 and 84 respectively.

The Board has recommended the declaration of a final dividend of HK0.9 cent per share for the year ended 31 March 2022 (2021: HK\$1.0 cent per share) to the Shareholders. The proposed final dividend is subject to approval by the Shareholders at AGM to be held on Thursday, 22 September 2022. Upon Shareholders' approval, the proposed final dividend will be paid on Thursday, 20 October 2022 to the Shareholders whose names shall appear on the register of members of the Company on Wednesday, 28 September 2022.

Together with the interim dividend of HK0.9 cent per share (2021: HK\$0.8 cent per share) which was declared and paid by the Company on 10 January 2022, the total dividend for the year ended 31 March 2022 will amount to HK1.8 cents per share (2021: HK\$1.8 cents per share).

### **FINANCIAL SUMMARY**

A summary of the results and of the assets and liabilities of the Group for the past five years is set out in the section headed "Five Year Summary" on page 24 of this annual report. The summary does not form part of the audited consolidated financial statements.

### SHARE CAPITAL

Details of the Company's share capital and movements during the Year are set out in note 29 to the consolidated financial statements.

### RESERVES

Details of movements in the Company and the Group during the Year are set out in note 39 to the consolidated financial statements and in the consolidated statement of changes in equity on page 87 respectively.

### **DISTRIBUTABLE RESERVES**

As at 31 March 2022, the aggregate amount of reserves available for distribution to equity holders of the Company was approximately HK\$115,699,000 (2021: approximately HK\$156,263,000).

### **DONATIONS**

HK\$304,000 donation was noted during the Year (2021: HK\$34,000).

### **PROPERTY, PLANT AND EQUIPMENT**

Details of movements in property, plant and equipment of the Group during the Year are set out in note 13 to the consolidated financial statements.

### **BANK AND OTHER BORROWINGS**

Details of bank and other borrowings of the Group as at 31 March 2022 are set out in note 27 to the consolidated financial statements.

### DIRECTORS

Directors who held office during the Year and up to the date of this report were:

#### **Executive Directors**

Mr. Shi Hua *(Chairman)* Mr. Shi Jun *(Chief Executive Officer)* Mr. Law Fei Shing *(Deputy Chief Executive Officer)* 

### Non-executive Director

Mr. Wang Hongjie

#### Independent Non-executive Directors

Mr. Chan Koon Yung Mr. Lum Pak Sum Ms. Hung Wan Fong, Joanne

In accordance with Bye-laws No. 84, Mr. Shi Hua, Mr. Wang Hongjie and Mr. Lum Pak Sum will retire by rotation at the forthcoming AGM and, being eligible, offer themselves for re-election at the forthcoming AGM.

### **DIRECTORS' SERVICE CONTRACTS**

Mr. Shi Hua has entered into a service contract with the Company for a period of one year from 20 June 2011 and will continue thereafter unless and until terminated by either party by not less than three months' prior notice.

Mr. Shi Jun has entered into a service contract with the Company for a period of one year from 15 December 2011 and will continue thereafter unless and until terminated by either party by not less than three months' prior notice.

Mr. Law Fei Shing has entered into a service contract with the Company for a period of one year from 10 June 2009 and will continue thereafter unless and until terminated by either party by not less than three months' prior notice.

Mr. Wang Hongjie has entered into a service contract with the Company for a period of one year from 23 January 2014 and will continue thereafter unless and until terminated by either party by not less than three months' prior notice.

Mr. Chan Koon Yung has entered into a service contract with the Company for a period of one year from 24 June 2014 and will continue thereafter unless and until terminated by either party by not less than three months' prior notice.

Mr. Lum Pak Sum has entered into a service contract with the Company for a period of one year from 15 May 2017 and will continue thereafter unless and until terminated by either party by not less than three months' prior notice.

Ms. Hung Wan Fong, Joanne has entered into a service contract with the Company for a period of one year from 19 October 2020 and will continue thereafter unless and until terminated by either party by not less than three months' prior notice.

All the Directors are subject to retirement by rotation and re-election at annual general meetings of the Company pursuant to the Listing Rules and the Bye-laws.

None of the Directors who are proposed for re-election at the forthcoming AGM has a service contract with the Company that is not determinable within one year without payment of compensation (other than statutory compensation).

# UPDATE ON DIRECTORS' INFORMATION PURSUANT TO RULE 13.51B(1) OF THE LISTING RULES

There was no changes in Directors' information required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules since the date of the interim report 2022 of the Company and up to the date of this annual report.

### **BIOGRAPHIES OF DIRECTORS**

Brief Biographical details of the Directors are set out on pages 10 to 13 of the annual report.

# DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENT OR CONTRACTS OF SIGNIFICANCE

Save as disclosed in this annual report, no transactions, arrangements or contracts of significance in relation to the Group's business to which the Company or any of its subsidiaries was a party and in which any Director or his connected entity had a material interest, whether directly or indirectly, subsisted at the end of the Year or at any time during the Year.

### **MANAGEMENT CONTRACTS**

No contracts (other than the employment contracts) concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or in existence during the Year.

#### **COMPETING INTERESTS**

As at 31 March 2022, none of the Directors had any competing interest in a business, which competes or is likely to compete, either directly or indirectly, with the business of the Group.

### **EMOLUMENT POLICY**

The remuneration committee was established for reviewing and determining the remuneration and compensation packages of the Directors with reference to their responsibilities and commitment, tenure of Directors and senior management, workload, the time devoted to the Group, the salaries paid by similar companies and the performance of the Group. The Directors may also receive options to be granted under share option schemes. The Company has conditionally adopted a share option scheme. The details of the share option schemes are set out in the paragraph headed "Share Option Scheme" below and in note 31 to the consolidated financial statements.

# REMUNERATION OF DIRECTORS, SENIOR MANAGEMENT AND FIVE INDIVIDUALS WITH HIGHEST EMOLUMENTS

Details of the emoluments of the Directors, senior management and five individuals with highest emoluments are set out in notes 8 and 9 to the consolidated financial statements respectively.

### **INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS**

The Company has received from each of the Independent Non-executive Directors an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules and considers all the Independent Non-executive Directors to be independent.

# DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 March 2022, the interests and short positions of the Directors and the chief executives of the Company (the "Chief Executives") in the shares, underlying shares and debentures of the Company or any of its associated corporations within the meaning of Part XV of the SFO, which had been notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO, or which were required to be entered in the register referred to therein pursuant to section 352 of the SFO, or which were required to the Company and the Stock Exchange pursuant to the Model Code, were as follows:

#### Long Position in the issued shares of the Company

| Name of Director  | Nature of interest/Capacity        | Number of<br>Shares held | Approximate<br>percentage of<br>shareholding<br>(Note 3) | Notes |
|-------------------|------------------------------------|--------------------------|--|-------|
| Mr. Shi Hua       | Beneficial Owner                   | 25,795,000               | 1.16%  |       |
|                   | Interest of controlled corporation | 1,273,530,616            | 57.33%   | 1     |
| Mr. Shi Jun       | Beneficial Owner                   | 30,500,000               | 1.37%  |       |
| Mr. Law Fei Shing | Beneficial Owner                   | 50,000,000               | 2.25%  |       |
|                   | Interest of controlled corporation | 1,273,530,616            | 57.33%   |       |

#### Notes:

1. 1,273,530,616 Shares were registered in the name of Master Point Overseas Limited. Master Point Overseas Limited is a company incorporated under the laws of the British Virgin Islands, the entire issued share capital (i.e. 50,000 shares) of which is legally and beneficially owned by Mr. Shi Hua. Under the SFO, Mr. Shi Hua was deemed to be interested in 1,273,530,616 Shares held by Master Point Overseas Limited.

As Master Point Overseas Limited held more than 50% of the issued shared capital of the Company, Master Point Overseas Limited was associated corporations of the Company within the meaning of Part XV of the SFO.

- 2. 1,273,530,616 Shares held by Master Point Overseas Limited were subject to a share charge executed by Master Point Overseas Limited as charger in favour of Excel Precise International Limited ("Excel Precise") as chargee which is owned as to 25% by Mr. Law Fei Shing and 73.5% by True Promise Investments Limited ("True Promise"), a company which in turn is wholly-owned by Mr. Law Fei Shing. Accordingly, Mr. Law Fei Shing and True Promise were deemed to be interested in the 1,273,530,616 Shares in which Excel Precise was interested under the SFO.
- 3. The percentages are calculated based on the total number of ordinary shares of the Company in issue as at 31 March 2022 which was 2,221,363,150.

Save as disclosed above, as at 31 March 2022, none of the Directors or chief executive of the Company had registered an interest or a short position in the shares or underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were required, pursuant to Section 352 of the SFO, to be entered in the register maintained by the Company referred to therein, or which were required, pursuant to the Model Code, to be notified to the Company and the Stock Exchange.

### SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 31 March 2022, so far as is known to the Directors and Chief Executives, based on the public records filed on the website of the Stock Exchange and the register kept by the Company under Section 336 of the SFO, the following parties, other than the interests of the Directors or chief executive of Company as disclosed above, had an interest or short position in the Company's shares and underlying shares which would fall to be disclosed to the Company under the provisions of the Divisions 2 and 3 of Part XV of the SFO:

#### Long Position in the issued shares of the Company

| Name of Shareholder                 | Nature of interest/<br>Capacity                | Number of<br>Shares held | Approximate<br>percentage of<br>shareholding<br>(Note 3) | Notes |
|-------------------------------------|--|--------------------------|--|-------|
| Master Point Overseas Limited       | Beneficial Owner                               | 1,273,530,616            | 57.33%   | 1     |
| Excel Precise International Limited | Person having a security<br>interest in shares | 1,273,530,616            | 57.33%   | 2     |
| True Promise Investments Limited    | Interest of controlled corporation             | 1,273,530,616            | 57.33%   | 2     |

Notes:

- The interest of Master Point Overseas Limited is also disclosed as the interest of Mr. Shi Hua, the beneficial owner of Master Point Overseas Limited, in the above section headed "DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS and SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES".
- 2. The interests of Excel Precise and True Promise are also disclosed as the interest of Mr. Law Fei Shing in the above section headed "DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES".
- 3. The percentages are calculated based on the total number of ordinary shares of the Company in issue as at 31 March 2022 which was 2,221,363,150.

Save as disclosed above, as far as was known to the Directors, no other person (not being a Director or chief executive of the Company) had an interest or short position in the Company's shares or underlying shares which would fall to be disclosed to the Company under the provisions of the Divisions 2 and 3 of Part XV of the SFO, or which was recorded in the register required to be kept by the Company pursuant to Section 336 of the SFO.

### OTHER INTERESTS DISCLOSEABLE UNDER THE SFO

Save as disclosed above, so far as is known to the Directors, there was no other person who had interest or short position in the Shares and underlying Shares that is discloseable under section 336 of the SFO.

### **ARRANGEMENT TO ACQUIRE SHARES OR DEBENTURES**

Apart from the Share Option Scheme operated by the Company as disclosed in the section headed "Share Option Scheme" below, neither at the end of nor at any time during the Year there subsisted any arrangement to which the Company or any of its subsidiaries was a party and the objects of or one of the objects of such arrangement are/is to enable the Directors to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

### **RELATED PARTY AND CONNECTED TRANSACTIONS**

Details of the related party transactions that are required to be disclosed for the Year are set out in note 34 to the consolidated financial statements. Save as disclosed in the annual report, there were no transactions required to be disclosed as connected transactions in accordance with the requirements of the Listing Rules.

### EQUITY-LINKED AGREEMENTS

Other than the share option scheme of the Company as disclosed below, no equity-linked agreements that will or may result in the Company issuing shares or that require the Company to enter into any agreements that will or may result in the Company issuing shares were entered into by the Company during the Year or subsisted at the end of the Year.

#### SHARE OPTION SCHEME

During the Year, the Company adopted a share option scheme (the "Share Option Scheme") on 28 August 2018 (the "Adoption Date"). The purpose of the Share Option Scheme is to provide incentives or rewards to eligible persons who contribute to the success of the Group's operations. Eligible persons of the Share Option Scheme include any full-time or part-time employee of the Company or any members of the Group, including any Executive Director, Non-executive Director, adviser, consultant of the Company or any the subsidiaries.

The total number of shares which may be issued upon the exercise of all options to be granted under the Share Option Scheme and other schemes must not, in aggregate, exceed 10% of the shares in issue as at the Adoption Date as altered by the capital reorganisation undertook by the Company which became effective on 29 August 2018 (the "Scheme Mandate Limit"). The total number of shares issued and to be issued upon exercise of the options granted to a participant under the Share Option Scheme and other schemes (including both exercised and outstanding options) in any 12-month period must not exceed 1% of the shares in issue from time to time. Where any further grant of options to a participant (the "Further Grant") would result in the shares issued and to be issued upon exercise of all options granted and to be granted under the Share Option Scheme and other schemes to such participant (including exercised, cancelled and outstanding options) in the 12-month period up to and including the date of the Further Grant representing in aggregate over 1% of the shares in issue from time to time, the Further Grant must be separately approved by the shareholders in general meeting with such participate and his close associates (as defined in the Listing Rules) (or his associates (as defined in the Listing Rules) if the participant is a connected person) abstaining from voting.

Notwithstanding the foregoing, the Company may not grant any option if the number of shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the Share Option Scheme and other schemes exceeds 30% of the shares in issue from time to time.

The Board may, at its discretion, invite any eligible persons to take up options at a price calculated as mentioned below. Upon acceptance of the option, the eligible person shall pay HK\$1.00 to the Company by way of consideration for the grant. The option will be offered for acceptance for a period of 28 days from the date on which the option is granted.

The Share Option Scheme will be valid and effective for a period of ten years commencing on the date of approval of the Share Option Scheme (i.e. 28 August 2018), after which period no further options may be granted but the provisions of the Share Option Scheme shall remain in full force and effect in all other respects and options granted during the life of the Share Option Scheme may continue to be exercisable in accordance with their terms of issue.

The exercise price for the shares subject to options will be a price determined by the Board and notified to each participant and must be at least the highest of (i) the closing price of the shares as stated in the Stock Exchange's daily quotations sheet on the date of grant of the options, which must be a trading day; and (ii) the average closing price of the shares as stated in the Stock Exchange's daily quotations sheets for the five trading days immediately preceding the date of grant of the options.

All share-based compensation will be settled in equity. The Group has no legal or constructive obligation to repurchase or settle the options other than by issuing shares. The share options do not confer rights on the holders to dividends or to vote at Shareholders' meetings.

The directors of the Company confirm that the Share Option Scheme is in compliance with Chapter 17 of the Listing Rules. During the Year and up to the date of this report, no share option has been granted by the Company under the Share Option Scheme. No share option was outstanding as at 31 March 2022.

### MAJOR CUSTOMERS AND SUPPLIERS

For the Year:

- (i) The Group's five largest customers accounted for less than 30% of the Group's total revenue; and
- (ii) The Group's largest supplier and five largest suppliers accounted for approximately 57% and 71% respectively of the Group's total purchase (not including purchases of items which are of capital nature).

None of the Directors, their Associates, or any Shareholders (which to the best knowledge of the Directors owned more than 5% of the Company's share capital) has any beneficial interests in these major customers and suppliers.

### PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY

During the Year, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities.

### **PRE-EMPTIVE RIGHTS**

There are no provisions for pre-emptive rights under the Company's Bye-laws or the laws of Bermuda where the Company is incorporated, which would oblige the Company to offer new shares on a pro rata basis to the existing Shareholders.

### SUFFICIENCY OF PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of the Directors, the Company has maintained sufficient public float with at least 25% of the issued Shares of the Company as required under the Listing Rules throughout the Year and up to the date of this report.

### PERMITTED INDEMNITY PROVISION

Pursuant to the Bye-laws, the Directors shall be indemnified and secured harmless out of the assets and profits of the Company from and against all actions, costs, charges, losses, damages and expenses which any of them shall or may incur or sustain by or by reason of any act done, concurred in or omitted in or about the execution of their duties in their offices.

Such permitted indemnity provision has been in force throughout the Year and is still in force. In addition, the Company has arranged appropriate directors' and officers' liability insurance coverage for the directors and officers of the Group.

### **CORPORATE GOVERNANCE**

Throughout the Year, the Company has complied with the Code in so far as they are applicable except the deviations as disclosed in the "Corporate Governance Report" is set out in pages 25 to 41 in this annual report.

### **ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT**

A report detailed the "Environment, Social and Governance Report" is set out in pages 42 to 77 in this annual report.

### **CLOSURE OF REGISTERS OF MEMBERS**

The proposed final dividend is subject to the passing of an ordinary resolution by the Shareholders at the forthcoming AGM which to be held on Thursday, 22 September 2022. The registers of members of the Company will be closed on Wednesday, 28 September 2022 for the purpose of determining the entitlement of the Shareholders to the proposed final dividend and no transfer of shares will be effected on that date.

In order to qualify for the proposed final dividend, all share transfers accompanied by the relevant share certificates and transfer forms must be lodged for registration with the Company's branch share registrar and transfer office in Hong Kong, Tricor Abacus Limited at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong (if the transfer will be lodged before 15 August 2022) **OR** 17/F, Far East Finance Centre, 16 Harcourt Road, Admiralty, Hong Kong (if the transfer will be lodged on or after 15 August 2022) before 4:30 p.m. on Tuesday, 27 September 2022.

#### Remarks:

The address of the Company's Hong Kong Branch Share Registrar and Transfer Office, Tricor Abacus Limited, will be changed to 17/F, Far East Finance Centre, 16 Harcourt Road, Admiralty, Hong Kong with effect from 15 August 2022. For details, please refer to the Company's announcement to be made in due course.

### **COMPLIANCE WITH RELEVANT LAWS AND REGULATIONS**

As far as the Board and management are aware, the Group has complied in all material aspects with the relevant laws nd regulations that have a significant impact on the business and operation of the Group. During the Year, there was no material breach of or non-compliance with the applicable laws and regulations by the Group.

### **EVENTS AFTER THE REPORTING DATE**

There was no event occurring after the reporting date to be disclosed by the Group up to the approval date of the consolidated financial statements.

### **AUDITOR**

BDO Limited was appointed as auditor of the Company for the year ended 31 March 2019 upon the removal of Ernst & Young.

The consolidated financial statements of the Group for the year ended 31 March 2022 have been audited by BDO Limited, who will retire and, being eligible, offer themselves for re-appointment at the forthcoming AGM. A resolution will be submitted to the forthcoming annual general meeting to seek shareholders' approval on the re-appointment of BDO Limited as the Company's auditor until the conclusion of the next AGM.

By Order of the Board
Anxian Yuan China Holdings Limited

Shi Hua Chairman Hong Kong, 30 June 2022

# **FIVE YEAR SUMMARY**

| Year ended 31 March                              | 2022<br>HK\$'000 | 2021<br>HK\$'000 | 2020<br>HK\$'000 | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|--|------------------|------------------|------------------|------------------|------------------|
| CONSOLIDATED STATEMENTS OF<br>PROFIT OR LOSS     |                  |                  |                  |                  |                  |
| Revenue  | 310,947          | 298,742          | 286,990          | 223,120          | 206,609          |
| Profit before income tax                         | 108,006          | 114,163          | 76,667           | 35,404           | 39,039           |
| Income tax expense                               | (36,720)         | (32,872)         | (24,132)         | (18,366)         | (21,749)         |
| Profit for the year                              | 71,286           | 81,291           | 52,535           | 17,038           | 17,290           |
| Profit/(Loss) attributable to:                   |                  |                  |                  |                  |                  |
| Owners of the Company                            | 73,125           | 80,295           | 53,641           | 17,082           | 16,730           |
| Non-controlling interests                        | (1,839)          | 996              | (1,106)          | (44)             | 560              |
|  | 71,286           | 81,291           | 52,535           | 17,038           | 17,290           |
| CONSOLIDATED STATEMENTS OF<br>FINANCIAL POSITION |                  |                  |                  |                  |                  |
| Non-current assets                               | 816,247          | 800,141          | 758,110          | 813,673          | 893,768          |
| Net current assets                               | 382,522          | 375,993          | 170,980          | 120,688          | 167,928          |
| Non-current liabilities                          | (194,850)        | (240,089)        | (248,762)        | (276,269)        | (372,268)        |
| Net assets                                       | 1,003,919        | 936,045          | 680,328          | 658,092          | 689,428          |
| Non-controlling interests                        | (38,631)         | (38,859)         | (34,993)         | (47,126)         | (50,847)         |
| Equity attributable to owners of                 |                  |                  |                  |                  |                  |
| the Company                                      | 965,288          | 897,186          | 645,335          | 610,966          | 638,581          |

The Board is pleased to present the corporate governance report for the year ended 31 March 2022.

The Company believes that good corporate governance practices are very important for maintaining and promoting investor confidence and sustainable growth of the Group. The Board is committed to maintaining a solid, transparent and sensible framework of corporate governance and related measures that the Directors consider applicable to and practical for the Group. The Board will continue to monitor and review their effectiveness.

### **CORPORATE GOVERNANCE PRACTICES**

The Company has applied the principles as set out in the Corporate Governance Code (the "CG Code") as contained in Appendix 14 to the Listing Rules. The CG Code has been amended with effect from 1 January 2022. The revised CG Code will apply to corporate governance reports for financial year commencing on or after 1 January 2022. As this Corporate Governance Report covers the Year, all the corporate governance principles and code provisions mentioned herein refer to those stated in the CG Code before the amendments, not the revised CG Code. The Board considers that during the Year, the Company has complied with the code provisions set out in the CG Code except for the deviation from code provisions A.1.1 of the CG Code as specified with considered reasons for such deviations as explained below.

#### **Compliance with CG Code on Corporate Governance Practices**

During the Year, the Board has adopted and complied with the code provisions of the CG Code in so far as they are applicable except for the following deviation.

#### Code provision A.1.1 of the CG Code

Code provision A.1.1 of the CG Code stipulates that the Board should meet regularly and board meeting should be held at least four times a year at approximately quarterly intervals. During the Year, only two regular board meetings were held to review and discuss the annual and interim results and operating performance, and considering and approving the overall strategies and policies of the Company. The Company does not announce its quarterly results and hence does not consider the holding of quarterly meetings as necessary. However, apart from the regular board meetings of the Year, the Board also meets on other occasions when a Board-level decision on a particular matter is required. During the Year, management provided all members of the Board with monthly updates giving a balanced and understandable assessment of the Company's performance, position and prospects in sufficient detail.

The Board will continue to review the corporate governance status of the Company from time to time and make any necessary changes to comply with the CG Code.

#### **Corporate Governance Structure**

The Board is primarily responsible for formulating strategies, monitoring performance and managing risks of the Group. At the same time, it also has the duty to enhance the effectiveness of the corporate governance practices of the Group. Under the Board, there are 3 board committees, namely the Audit Committee, Remuneration Committee and Nomination Committee. All these committees perform their distinct roles in accordance with their respective terms of reference and assist the Board in supervising certain functions of the senior management.

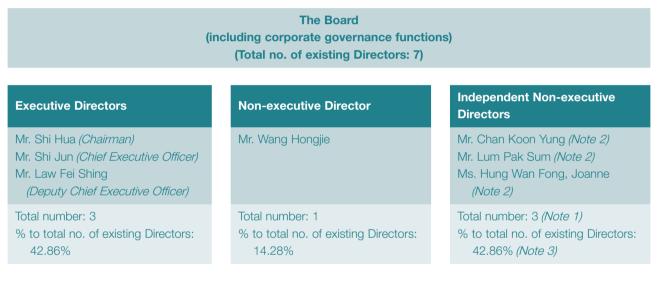
### **COMPLIANCE WITH THE MODEL CODE FOR SECURITIES TRANSACTIONS**

The Company had adopted the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix 10 to the Listing Rules (the "Model Code") as its own code of conduct for securities transactions by the Directors. The Company had made specific enquiry to all the Directors and they had confirmed compliance with the Model Code throughout the Year. No incident of non-compliance was noted by the Company during the Year.

### **BOARD OF DIRECTORS**

#### Composition of the Board

The Board has a balance of skills and experience appropriate for the requirements of the business of the Group. During the Year and up to the date of this report, the Board composition is as follows:



Notes:

1. Minimum number of independent non-executive Directors: 3 (pursuant to Listing Rule 3.10(1)).

2. Independent non-executive Director having accounting expertise (pursuant to Listing Rule 3.10(2)).

3. Independent non-executive Directors represent one-third of the Board (pursuant to Listing Rule 3.10A).

The list of Directors (by category) is also disclosed in all corporate communications issued by the Company pursuant to the Listing Rules from time to time.

The Board currently includes a balanced composition of executive and non-executive Directors (including independent non-executive Directors) and more than one-third of the Directors are independent non-executive Directors so that there is a strong independent element in the Board, which can effectively exercise independent judgment. The brief biographical details of the current Directors as well as the relationships among Board members, if any, are set out in the section headed "Biographical Details of Directors and Senior Management" on pages 10 to 13 of this annual report.

#### **Responsibilities of and Delegation by the Board**

The Company is governed by the Board which is responsible for directing and supervising its affairs and overseeing the business, strategic direction and performance of the Group. Execution of the Board's decisions and daily operations are delegated to the executive Directors and the management. The functions reserved to the Board and those delegated to executive Directors and management, for the running of the Company's business, have been formalised. The Board reviews those arrangements from time to time to ensure that they remain appropriate to the needs of the Company.

The management of the Company updates the Directors on their duties and responsibilities as well as the conduct, business activities and development of the Group. It supplies the Directors and the Board committees of the Company (the "Board Committees") with adequate, complete and reliable information in a timely manner to enable them to make informed decisions on all major matters of the Company. The day to day management, administration, operation of the Group and adoption of the Company's strategies and policies are delegated to the management. The clear responsibilities division between the Board and the Management ensured the power and authority are balanced and not concentrated in any one individual. The management also provides sufficient information and explanation to the Board to enable it to make an informed assessment of financial and other information put before it for approval. The management also supplies additional information upon request and enquiry by the Directors. Timely updates on changes in laws and compliance issues relevant to the Group and appropriate information on the Group's business and activities are provided to the Directors. The Board and each Director has a separate and independent access to the management and the Company Secretary, whenever necessary, for any information relevant to the Group they may require in discharging their duties.

#### **Directors' Liability Insurance**

The Company has arranged for appropriate insurance cover in respect of legal action against the Directors.

#### **Relationships between the Board**

Mr. Shi Hua, an Executive Director and the Chairman of the Board, is the father of Mr. Shi Jun, an Executive Director and the Chief Executive Officer. Save for the aforesaid, none of the Directors has any financial, business, family or other material or relevant relationships among members of the Board.

#### Independent non-executive Directors

Currently, the Company has appointed three Independent Non-executive Directors which representing more than onethird of the Board as required by Rule 3.10A of the Listing Rules, and at least one of them having appropriate professional qualifications or accounting or related financial management expertise. All of the Independent Non-executive Directors have signed their respective confirmation letters to the Company confirming their independence as set out in the Listing Rules 3.13. During the Year, the Board possesses a balanced mix of skills and expertise which supports the continuing development of the Company.

#### **Directors' Attendance Records**

The Board schedules regular Board meetings in advance to give Directors the opportunity to participate actively, either in person or through electronic means of communication. Directors are consulted for their views regarding inclusion of specific matters in the agenda for regular Board meetings and the draft agenda is circulated to Directors for their comments. Special Board meetings are convened as and when needed. All Directors are properly briefed on issues to be discussed at Board meetings. These Board meetings, together with the Board Committees, provide effective means for the Board and Board Committees to perform their work and discharge their duties.

During the Year, seven Board meetings, five Audit Committee meetings, one Remuneration Committee meeting, one Nomination Committee meeting and one general meeting were held. Details of individual Directors' attendance at these meetings are set out in the following table:

| Name of Directors                   | Board Meeting C<br>Attended/Eligible<br>to attend | Audit<br>Committee Meeting<br>Attended/Eligible<br>to attend | Nomination<br>Committee Meeting<br>Attended/Eligible<br>to attend | Remuneration<br>Committee Meeting<br>Attended/Eligible<br>to attend | Annual General<br>Meeting<br>Attended/Eligible<br>to attend |
|-------------------------------------|---|--|---|---|---|
| Executive Directors                 |   |  |   |   |   |
| Mr. Shi Hua                         | 7/7   | N/A  | 1/1   | N/A   | 1/1   |
| Mr. Shi Jun                         | 7/7   | N/A  | N/A   | N/A   | 1/1   |
| Mr. Law Fei Shing                   | 7/7   | N/A  | N/A   | N/A   | 1/1   |
| Non-executive Director              |   |  |   |   |   |
| Mr. Wang Hongjie                    | 7/7   | N/A  | N/A   | N/A   | 1/1   |
| Independent non-executive Directors |   |  |   |   |   |
| Mr. Chan Koon Yung                  | 7/7   | 5/5  | 1/1   | 1/1   | 1/1   |
| Mr. Lum Pak Sum                     | 7/7   | 5/5  | 1/1   | 1/1   | 1/1   |
| Ms. Hung Wan Fong, Joanne           | 7/7   | 5/5  | 1/1   | 1/1   | 1/1   |

#### Induction and Continuous Professional Development of the Directors

Each newly appointed Director receives a formal, comprehensive and tailored induction on the first occasion of his/her appointment to ensure appropriate understanding of the business and operations of the Company and full awareness of Director's responsibilities and obligations under the Listing Rules and relevant statutory requirements.

Pursuant to code provision of A.6.5 of the CG Code, all Directors should participate in continuous professional developments (the "Continuous Professional Developments") to develop and refresh their knowledge and skills. This is to ensure that their contribution to the Board remains informed and relevant. The Company should be responsible for arranging and funding suitable training, placing an appropriate emphasis on the roles, functions and duties of a listed company director. The Company updates Directors on the latest development regarding the Listing Rules and other applicable regulatory requirements from time to time, in order to ensure compliance and enhance their awareness of good corporate governance practices. The Company also circulate various journals, articles and commentaries about the latest development of the industry from time to time amongst Directors.

According to the confirmation records provided by the Directors, all the Directors have participated in Continuous Professional Development for the Year. During the Year, the Directors have participated in the Continuous Professional Developments in the following manner:

| Name of Directors                   | Type of continuous<br>professional<br>development training<br>(Notes) |
|-------------------------------------|---|
| Executive Directors                 |   |
| Mr. Shi Hua                         | В   |
| Mr. Shi Jun                         | В   |
| Mr. Law Fei Shing                   | А, В  |
| Non-executive Director              |   |
| Mr. Wang Hongjie                    | В   |
| Independent Non-executive Directors |   |
| Mr. Chan Koon Yung                  | А, В  |
| Mr. Lum Pak Sum                     | А, В  |
| Ms. Hung Wan Fong, Joanne           | А, В  |

#### Notes:

A. Attending seminar(s), conference(s), forum(s) and/or training course(s).

B. Reading materials provided by external parties or by the Company including but not limited to updates relating to the Company's business or directors' duties and responsibilities, the latest development of the Listing Rules and other applicable regulatory requirements.

### **CHAIRMAN AND CHIEF EXECUTIVE OFFICER**

Code provision A.2.1 of the CG Code stipulates that the roles of chairman and chief executive should be separate and should not be performed by the same individual.

The Chairman and the Chief Executive Officer are currently two separate positions held by Mr. Shi Hua and Mr. Shi Jun respectively with clear distinction in responsibilities.

Mr. Shi Hua, being the Chairman, is responsible for the management and leadership of the Board to formulate overall strategies and business development directions for the Group, to ensure that adequate, complete and reliable information is provided to all Directors in a timely manner, and to ensure that the issues raised at the Board meetings are explained appropriately.

Mr. Shi Jun, being the Chief Executive Officer, is responsible for the daily operations of the Group and the implementation of business policies, objectives and plans as formulated and adopted by the Board, and is accountable to the Board for the overall operation of the Group.

### **NON-EXECUTIVE DIRECTORS**

All non-executive Directors, including independent non-executive Directors, are appointed for an initial term of one year and renewable automatically for successive terms of one year until terminated by the non-executive Director or the Company by giving not less than three months' written notice. Each of the Directors is subject to retirement and re-election at least once every three years in accordance with the Company's Bye-laws.

### APPOINTMENT AND RE-ELECTION OF DIRECTORS

Pursuant to Bye-law No. 84 of the Bye-laws, at each annual general meeting of the Company, one-third of the Directors for the time being, or, if their number is not three or a multiple of three, the number nearest to but not less than one-third, shall retire from office by rotation such that every Director (including those appointed for a specific term) shall be subject to retirement by rotation at least once every three years. The Directors to retire by rotation shall include any Director who wishes to retire and not to offer himself for re-election. Any further Directors so to retire shall be those of the other Directors subject to rotation who have been longest in office since their last election or appointment and so that as between persons who became Directors on the same day those to retire shall (unless they otherwise agree among themselves) be determined by lot.

Pursuant to Bye-law No. 83(2) of the Bye-laws, the Directors shall have power from time to time and at any time to appoint any person as a Director either to fill a casual vacancy or as an addition to the Board. All Directors appointed to fill a casual vacancy shall be subject to election by the Shareholders at the first annual general meeting after their appointment. Any other Director so appointed by the Board shall hold office only until the next following annual general meeting of the Company and shall then be eligible for re-election at that meeting.

### **BOARD COMMITTEES**

The Board has proper delegation of its powers and has established three Board Committees, namely the Audit Committee, the Remuneration Committee and the Nomination Committee, with specific written terms of reference that deal clearly with their authority and duties, to oversee particular aspects of the Group's affairs. The Board may establish other Board Committee(s) when necessary in accordance with the Bye-laws. The terms of reference of all Board Committees have required them to report back to the Board on their decisions or recommendations, unless there are legal or regulatory restrictions on their ability to do so.

Sufficient resources, including the advice of the external auditor and other independent professional advisers, are provided to the Board Committees to enable them to discharge their duties.

#### Audit Committee

The Audit Committee has been established with written terms of reference in compliance with Rules 3.21 and 3.22 of the Listing Rules and code provision C.3.3 of the CG Code. The Audit Committee is accountable to the Board and is primarily responsible for reviewing and monitoring the integrity of financial information and reporting by the Company, for reviewing the Group's internal control and risk management systems and for overseeing the relationship with the external auditor. The Audit Committee has access to and maintains an independent communication with the external auditor and the management to ensure effective information exchange on all relevant financial and accounting matters.

The full terms of reference of the Audit Committee are available on the Stock Exchange's website and the Company's website.

The Audit Committee currently comprises three members of all whom are Independent Non-executive Directors, namely:

Mr. Chan Koon Yung *(chairman of the Audit Committee)* Mr. Lum Pak Sum Ms. Hung Wan Fong, Joanne

None of the members of the Audit Committee is a member of the former or existing auditors of the Company.

The key roles and responsibilities of our Audit Committee include:

- (i) make recommendations to the Board on the appointment, re-appointment and removal of the external auditor, and approve the remuneration and terms of engagement of the external auditor, and deal with any questions of its resignation or dismissal;
- (ii) review and monitor the external auditor's independence and objectivity and the effectiveness of the audit process in accordance with applicable standards, and discuss with the auditor the nature and scope of the audit and reporting obligations before the audit commences;
- (iii) develop and implement policy on engaging an external auditor to supply non-audit services;
- (iv) monitor integrity of the Company's financial statements and annual report and accounts, half-year report and, if prepared for publication, quarterly reports, and review significant financial reporting judgments contained in them;

- (v) review the systems of the Company on financial controls, internal control (including without limitation the procedures for compliance with the requirements of Listing Rules and the Companies Ordinance (Cap. 622 of the Laws of Hong Kong)) and risk management;
- (vi) discuss the risk management and internal control systems with management to ensure that management has performed its duty to have effective systems;
- (vii) where an internal audit function exists, ensure co-ordination between the internal and external auditors, and ensure that the internal audit function is adequately resourced and has appropriate standing within the Company, and review and monitor its effectiveness;
- (viii) review the Group's financial and accounting policies and practices;
- (ix) review the external auditor's management letter, any material queries raised by the external auditor to management about accounting records, financial accounts or systems of control and management's response, and ensure that the Board will provide a timely response to the issues raised in the external auditor's management letter;
- (x) review arrangements employees of the Company can use, in confidence, to raise concerns about possible improprieties in financial reporting, internal control or other matters; and
- (xi) act as the key representative body for overseeing the Company's relations with the external auditor.

During the Year, the Audit Committee has performed the following major works:

- reviewed the annual financial statements of the Group and related results announcement and report of the Company for the year ended 31 March 2021, with recommendations to the Board for approval;
- reviewed and monitored the financial reporting system, the risk management and internal control systems and the internal audit function of the Group, including their performance and effectiveness, and findings and recommendations of the independent professionals;
- reviewed the interim financial statements of the Group and related results announcement and report of the Company for the six months ended 30 September 2021, with recommendations to the Board for approval;
- received reports on the findings of BDO Limited during the audit and reviewed the recommendations made to management by BDO Limited and the relevant management's responses;
- considered and made recommendations to the Board on the re-appointment of BDO Limited;
- reviewed the independence of BDO Limited and engagement of BDO Limited for annual audit for the Year;
- reviewed and approved the annual audit plan of BDO Limited, including the nature and scope of the audit, the fee payable to them, their reporting obligations and their work plan;
- reviewed internal audit charter and internal control assessment plan from professional consultants; and
- reviewed the Company's corporate governance compliance matters.

According to the current terms of reference, meetings of the Audit Committee shall be held at least twice a year. Five meetings were held during the year ended 31 March 2022. The attendance records of each committee member at the Audit Committee meeting held during the Year are set out in the above section headed "Directors' Attendance Records" on page 28 of this report.

There was no disagreement between the Board and the Audit Committee regarding the appointment of external auditor.

#### **Remuneration Committee**

The Remuneration Committee has been established with written terms of reference in compliance with Rules 3.25 and 3.26 of the Listing Rules and code provision B.1.2 of the CG Code. The Remuneration Committee is primarily responsible for recommending to the Board the remuneration of Directors and certain senior managers.

The full terms of reference of the Remuneration Committee are available on the Stock Exchange's website and the Company's website.

The Remuneration Committee currently comprises three members of all whom are Independent Non-executive Directors, namely:

Mr. Chan Koon Yung *(chairman of the Remuneration Committee)* Mr. Lum Pak Sum Ms. Hung Wan Fong, Joanne

The key roles and responsibilities of the Remuneration Committee include:

- make recommendations to the Board on the Company's policy and structure for all Directors' and senior management's remuneration and on the establishment of a formal and transparent procedure for developing remuneration policy;
- (ii) review and approve the management's remuneration proposals with reference to the Board's corporate goals and objectives;
- (iii) make recommendations to the Board on the remuneration of Non-executive Directors;
- (iv) consider salaries paid by comparable companies, time commitment and responsibilities and employment conditions elsewhere in the Group;
- (v) review and approve compensation payable to executive Directors and senior management for any loss or termination of office or appointment to ensure that it is consistent with contractual terms and is otherwise fair and not excessive;
- (vi) review and approve compensation arrangements relating to dismissal or removal of Directors for misconduct to ensure that they are consistent with contractual terms and are otherwise reasonable and appropriate; and
- (vii) ensure that no Director or any of his associates is involved in deciding his own remuneration.

During the Year, the Remuneration Committee has performed the following major works:

- reviewed the policy on remuneration of all of the Directors and management;
- reviewed specific remuneration packages of all executive Directors and management, with recommendations to the Board for approval (i.e. the model described in code provision B.1.2(c)(ii) of the Code is adopted); and
- considered and made recommendation to the Board relating to the remuneration of newly appointed management during the Year; and
- reviewed the remuneration packages of the Directors and management.

Meeting of the Remuneration Committee shall be held at least once a year. One meeting was held during the year ended 31 March 2022. The attendance records of each committee member at the Remuneration Committee meeting held during the Year are set out in the above section headed "Directors' Attendance Records" on page 28 of this report.

#### **Remuneration of Senior Management**

The executive Directors are the senior management of the Company. The senior management of the Company receive remuneration in the form of salaries, bonuses, contribution to retirement schemes, and other allowances and benefits in kind subject to applicable laws, rules and regulations.

The remuneration of the senior management of the Company for the Year falls under the following bands:

| Band of Remuneration                | Number of<br>Individuals |
|-------------------------------------|--------------------------|
| –<br>HK\$1,000,001 to HK\$1,500,000 | 2                        |
| HK\$1,500,001 to HK\$2,000,000      | 1                        |

The executive Directors are the senior management of the Company. Further details of the Directors' and Chief Executive's remuneration and the five highest paid employees have been set out in notes 8 and 9 to the consolidated financial statements respectively.

#### **Nomination Committee**

The Nomination Committee has been established with written terms of reference in compliance with code provisions A.5.1 and A.5.2 of the CG Code. The primary duties of the Nomination Committee are to review the structure, size and composition (including the skills, knowledge and experience) of the Board on a regular basis and recommending any changes directly to the Board; identifying qualified and suitable individuals to become Board members and selecting and/or making recommendations to the Board on the selection of individuals nominated for directorships; assessing the independence of independent non-executive Directors; and making recommendations to the Board on relevant matters relating to the appointment or re-appointment of Directors and succession planning for Directors, in particular the Chairman of the Board and the Chief Executive Officer.

The full terms of reference of the Nomination Committee are available on the Stock Exchange's website and the Company's website.

The Nomination Committee currently comprises four members, a majority of them being Independent Non-executive Directors, namely:

Mr. Shi Hua *(Chairman and chairman of the Nomination Committee)* Mr. Chan Koon Yung Mr. Lum Pak Sum Ms. Hung Wan Fong, Joanne

The key roles and responsibilities of the Nomination Committee include:

- review the structure, size and composition (including the skills, knowledge and experience) of the Board at least annually and make recommendations on any proposed changes to the Board to complement the Company's corporate strategy;
- (ii) formulate a policy of selection and nomination of Directors and the procedures for the sourcing of suitably qualified Directors for consideration of the Board and implement such plan and procedures approved;
- (iii) identify individuals suitably qualified to become Board members and select or make recommendations to the Board on the selection of individuals nominated for directorships;
- (iv) ensure sufficient biographical details of nominated candidates are provided to the Board and Shareholders to enable them to make a decision regarding selection of the Board members;
- (v) assess the independence of independent non-executive Directors; and
- (vi) make recommendations to the Board on the appointment or re-appointment of Directors and succession planning for Directors, in particular the Chairman and the Chief Executive Officer.

The Company also recognises and embraces the benefits of having a diverse Board and sees increasing diversity at the Board level as an essential element in maintaining the Company's competitive advantage. The Company believes that greater diversity of Directors is good for corporate governance and is committed to attract and retain candidate(s) for Board with a combination of competencies from the widest possible pool of available talents; and to assess regularly the diversity profile of the Board and, where applicable, the senior management of the Company prepared for Board positions under the succession planning of the Company and the progress on achieving diversity objectives, if any. A Board diversity policy was adopted by the Company, pursuant to which the Board and the Nomination Committee is responsible for reviewing and assessing the Board composition under diversified perspectives (including but not limited to gender, age, cultural and educational background, or professional experience) and for ensuring that changes to the Board's composition can be managed without undue disruption. The Nomination Committee shall report its findings and make recommendation to the Board, if any. Such policy and objectives, if any, will be reviewed from time to time to ensure their appropriateness in determining the optimum composition of the Board that are aligning with the Company's strategy and objectives.

During the Year, the Nomination Committee has performed the following major works:

- reviewed the Board diversity policy;
- reviewed the structure, size, diversity and composition of the Board and Board Committees and the split between numbers of Executive Directors, Non-executive Directors and Independent Non-executive Directors;
- considered and made recommendation to the Board relating to the change of management;
- considered and recommended to the Board the re-election of the retiring Directors at the 2021 annual general meeting; and
- assessed the independence of the Independent Non-executive Directors.

The Nomination Committee considers that the current composition of the Board is characterised by diversity after taking into account its own business model and specific needs, whether considered in terms of educational and professional background, experience and skills.

Meeting of the Nomination Committee shall be held at least once a year. One meeting was held during the year ended 31 March 2022. The attendance records of each committee member at the Nomination Committee meeting held during the Year are set out in the above section headed 'Directors' Attendance Records" on page 28 of this report.

The Company has also adopted the Director Nomination Policy. Such policy, devising the criteria and process of selection and performance evaluation, provides guidance to the Board on nomination and appointment of Directors. The Board believes that the defined selection process is good for corporate governance in ensuring the Board continuity and appropriate leadership at Board level, and enhancing better Board effectiveness and diversity as well as in compliance with the applicable rules and regulations.

The Nomination Committee and/or the Board may select candidates for directorship from various channels, including but not limited to internal promotion, re-designation, referral by other member of the management and external recruitment agents. In selecting and evaluating candidates for directorship, the Nomination Committee may make reference to certain criteria, such as the Company's needs, the integrity, experience, skills and professional knowledge of the candidate, and the amount of time and effort that the candidate will devote to discharge his/her duties and responsibilities. Each candidate shall be ranked by order of preference based on the needs of the Company and his/her reference check. The Nomination Committee shall report its findings and make recommendation to the Board on the appointment of appropriate candidate for directorship for decision.

#### **Corporate Governance Functions**

The Board is responsible for performing the corporate governance duties set out in code provision D.3.1 of the CG Code. The principal roles and functions of the Board in relation to corporate governance is to develop and review the Company's policies and practices on corporate governance, to review and monitor the training and continuous professional development of Directors and management, to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements, to develop, review and monitor the code of conduct applicable to employees and Directors, and to review the Company's compliance with the CG Code and disclosure in the Corporate Governance Report.

During the Year, the principal works performed by the Board in relation to corporate governance functions are summarised below:

- reviewed the template for monthly update (including financial information and business operations) of the Group;
- reviewed the arrangements for the Company's employees to use, in confidence, and to raise concerns about possible improprieties in financial reporting, internal control or other matters;
- reviewed the corporate governance policy, shareholders' communication policy and codes of conduct applicable to employees and Directors of the Company;
- reviewed and monitored the training and continuous professional development of the Directors and management;
- reviewed and monitored the legal and regulatory compliance policy of the Company;
- reviewed the terms of reference of each of the Board Committees; and
- reviewed the Company's compliance with the CG Code.

### ACCOUNTABILITY AND AUDIT

#### **Financial Reporting**

The Board is accountable to the shareholders and is committed to presenting comprehensive and timely information to the shareholders for assessment of the Company's performance, financial position and prospects. A separate statement containing a discussion and analysis of the Group's performance is included in the section headed "Management Discussion and Analysis" of this annual report.

The Board's endeavour to present a balanced, clear and understandable assessment extends to annual and interim reports and other financial disclosures required under the Listing Rules and other applicable rules.

The Directors acknowledge their responsibility for the presentation of financial statements, which give a true and fair view of the state of affairs of the Company and the Group, and the results and cash flows for each financial period. In preparing the financial statements, the Directors have to ensure that appropriate accounting policies are adopted. The financial statements are prepared on a going concern basis. The Board is provided with explanations and information by the management of the Company, so that the Directors have an informed assessment of the financial and other information of the Group putting forward to the Board for discussion and approval.

The independent auditor's report, which contains the statement of the external auditor about its reporting responsibilities on the Group's consolidated financial statements, is set out in the section headed "Independent Auditor's Report" of this annual report.

#### **Risk Management and Internal Control**

The Board acknowledges that it is its duty to monitor the risk management and internal control systems of the Group on an ongoing basis and review their effectiveness. Such systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

During the year ended 31 March 2022, the Board, through the Audit Committee, conducted an annual review of both design and implementation effectiveness of the risk management and internal control systems of the Group, covering all material controls, including financial, operational and compliance controls, with a view to ensuring that resources, staff qualifications and experience, training programmes and budget of the Group's accounting, internal audit and financial reporting functions are adequate. In this respect, the Audit Committee communicates any material issues to the Board.

The Directors have received the need for an internal audit function and are of the view that in light of the size, nature and complexity of the business of the Group, it would be more cost effective to appoint external independent professionals to perform internal audit function for the Group in order to meet its needs,

During the year ended 31 March 2022, the Group appointed BT Corporate Governance Limited ("BTCG") to:

- assist in identifying and assessing the risks of the Group through a series of workshops and interviews; and
- independently perform internal control review and assess effectiveness of the Group's risk management and internal control systems.

The results of the independent review and assessment were reported to the Audit Committee and the Board. Moreover, improvements in internal control and risk management measures as recommended by BTCG to enhance the risk management and internal control systems of the Group and mitigate risks of the Group were adopted by the Board. Based on the findings and recommendations of BTCG as well as the comments of the Audit Committee, the Board considered the internal control and risk management systems are effective and adequate.

The Group's risk management activities are performed by management on an ongoing process. The Company has adopted risk management policy and procedures (the "Risk Management Policy"), the effectiveness of the Group's risk management framework will be evaluated at least annually, and periodic management meeting is held to update the progress of risk monitoring efforts. Management is committed to ensure that risk management forms part of the daily business operation processes in order to align risk management with corporate goals in an effective manner.

The Group has established internal control procedures for the handling and dissemination of inside information, in order to comply with Chapter 13 of the Listing Rules as well as Part XIVA of the SFO. The internal control mechanism includes information flow and reporting processes, confidentiality arrangements, disclosure procedures, staff training arrangements, etc.

The Company will continue to engage external independent professionals to review the Group's system of internal controls and risk management annually to further enhance the Group's internal control and risk management systems as appropriate.

#### Auditor and their Remuneration

The external auditor performs independent review or audit of the financial statements prepared by the management. The external auditor of the Company is BDO Limited. A statement by the auditor about its reporting responsibilities is included in the Independent Auditor's Report on the Group's consolidated financial statements on pages 78 to 82 in this annual report.

In arriving at its opinion, the auditor conducted an audit without any restrictions and had access to individual Directors (including Audit Committee members) and management of the Company.

For the year ended 31 March 2022, the remuneration paid and payable to BDO Limited in respect of the audit and non-audit services of the Group is set out below:

| Type of services provided by the external auditor | HK\$'000 |
|---|----------|
| Audit service                                     | 880      |
| Total   | 880      |

#### Procedures and internal controls for the handling and dissemination of inside information

The Group complies with requirements of the Securities and Futures Ordinance (Cap. 571 of the Laws of Hong Kong) ("SFO") and the Listing Rules. The Group discloses inside information to the public as soon as reasonably practicable unless the information falls within any of the safe harbours as provided in the SFO. Before the information is fully disclosed to the public, the Group ensures that the information is kept strictly confidential. If the Group believes that the necessary degree of confidentiality cannot be maintained or that confidentiality may have been breached, the Group will immediately disclose the information to the public. The Group is committed to ensuring that information contained in announcements are not false or misleading as to a material fact, or false or misleading through the omission of a material fact, in view of presenting information in a clear and balanced way, which requires equal disclosure of both positive and negative facts.

### **COMPANY SECRETARY**

Mr. Law Fei Shing was appointed as the Company Secretary for the period from 22 July 2011 to 1 July 2022. Mr. Law is also an Executive Director and the deputy chief executive officer of the Company. Following Mr. Law Fei Shing's resignation as the Company Secretary, Ms. Chan Ka Man Karmen has been appointed as the Company Secretary with effect from 2 July 2021. The Company Secretary supports the Board by ensuring good information flow within the Board and that board policy and procedures are followed and is also responsible for advising the Board through the chairman of the Board on corporate governance and the implementation of the CG Code. The Company Secretary has day-to-day knowledge of the Group's affairs.

The Company Secretary reports to the chairman of the Board. All Directors also have access to the advice and services of the Company Secretary to ensure that all applicable laws, rules and regulations are followed. The selection, appointment and dismissal of the Company Secretary are subject to the Board approval.

Both Mr. Law Fei Shing and Ms. Chan Ka Man Karmen have confirmed that they have taken no less than 15 hours of relevant professional training during the Year.

### **DIVIDEND POLICY**

The Board has adopted the Dividend Policy to set out the basic principles and criteria based on which the Board may consider in determining the distribution of the dividends. Such declaration and payment of dividends shall remain to be determined at the absolute discretion of the Board, subject to all the applicable laws and regulations and the Bye-laws.

The Company intends to pay dividend(s) of not more than 75% of its distributable reserves available for distribution. However, the Board will take into account the following conditions and factors before recommending or declaring dividends, including without limitation to: (i) financial results; (ii) cash flow situation; (iii) balance of distributable reserves; (iv) business conditions and strategies; (v) future operations and earnings; and (vi) capital requirements and expenditure plans.

The Board will review the said Dividend Policy as appropriate from time to time. The historical declarations of dividends of the Group should not be used as a reference or basis to determine the level of dividends that may be declared or paid by the Group in the future. Any declaration and payment as well as the amount of the dividends will be subject to any restrictions under the applicable laws and regulations and the Bye-laws.

### COMMUNICATIONS WITH SHAREHOLDERS AND INVESTORS

The Company believes that effective communication with shareholders is essential for enhancing investor relations and investors' understanding of the Group's business performance and strategies. The Company also recognises the importance of transparency and timely disclosure of its corporate information, which enables shareholders and investors to make an informed investment decision.

The Company maintains a website at www.anxianyuanchina.com as a communication platform with shareholders and investors, where information and updates on the Group's business developments and operations and other information are available for public access.

The Company also provides updated information of the Group to all Shareholders when it becomes available and appropriate, through the publication of interim and annual reports, circular, notices, the Bye-laws or other means in compliance with the legal and regulatory requirements. Such information has been made available on the Company's website and the Stock Exchange's website.

Enquiries and suggestions from shareholders or investors to the Board are welcomed by mail to the Company's principal place of business in Hong Kong at Room 1215, Leighton Centre, 77 Leighton Road, Causeway Bay, Hong Kong or by fax (852) 2808 0791 or via email to axy@anxianyuanchina.com for the attention of the Company Secretary. Inquiries are dealt with in an informative and timely manner.

Besides, shareholders' meetings provide an opportunity for communication between the Board and the shareholders. It is the Company's general practice that the Chairman of the Board as well as chairmen of the Audit Committee, the Nomination Committee and the Remuneration Committee, or in their absence, their duly appointed delegates, will be available to answer questions at the annual general meeting of the Company. In addition, the Company will invite representatives of the auditor to attend its annual general meeting to answer shareholders' questions about the conduct of the audit, the preparation and contents of the auditor's report, the accounting policies and auditor's independence.

### SHAREHOLDERS' RIGHTS

#### Procedures for the Shareholders to convene a special general meeting

Pursuant to the article 58 of the Bye-laws, shareholders holding at the date of deposit of the requisition not less than onetenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition to the Board or the Company Secretary at the Company's principal place of business in Hong Kong, to require an SGM to be called by the Board for the transaction of any business specified in such requisition, which must be signed by the requisitionist(s).

Such meeting shall be held within 2 months after the deposit of such requisition. If within 21 days of such deposit, the Board fails to proceed to convene such meeting the requisitionist(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

#### Procedures for Shareholders to Put Forward Proposals at General Meetings

Pursuant to the Companies Act, any number of shareholders representing not less than one-twentieth of the total voting rights of all the shareholders having at the date of the requisition a right to vote at the meeting to which the requisition relates or not less than one hundred shareholders, can request the Company in writing to: (a) give to shareholders of the Company entitled to receive notice of the next annual general meeting notice of any resolution which may properly be moved and is intended to be moved at that meeting; and (b) circulate to shareholders of the Company entitled to have notice of any general meeting send to them any statement of not more than one thousand words with respect to the matter referred to in any proposed resolution or the business to be dealt with at that meeting. The requisition must be deposited to the Company not less than six weeks before the meeting in case of a requisition requiring notice of a resolution or not less than one week before the meeting in case of any other requisition.

For the avoidance of doubt, shareholder(s) must provide their full name(s), contact details and identification, in the originally signed written requisition, notice or statement (as the case may be), in order to give effect thereto. Information of shareholder(s) may be disclosed as required by law. Shareholders may refer to the Bye-laws for further details of the rights of shareholders.

All resolutions put forward at shareholders' meetings of the Company shall be voted by poll pursuant to the Listing Rules. The poll voting results shall be posted on the websites of the Stock Exchange and the Company after each shareholders' meeting.

### **CONSTITUTIONAL DOCUMENTS**

During the Year, there had not been any changes in the Company's constitutional documents. The Bye-laws are available on the websites of the Company and on the Stock Exchange.

### METHODOLOGY

Anxian Yuan China Holdings Limited (hereinafter referred to as "Anxian Yuan") strives to enhance the transparency of the Group in respect of its influence on the environment and society. The mission and values of the Group regard advocating green funeral services and the Group is striving to become a leading operator in the funeral industry in the PRC. Cemeteries of Anxian Yuan spread across Hangzhou, Zunyi and Yinchuan and cover eastern and southern China and areas with prosperous economy and apparent trend of aging population, which form a large-scale strategic layout. In addition to burial services, Anxian Yuan also provides funeral services in Hangzhou. The Group will concurrently develop its funeral and burial services in the future.



While steering towards sustainable development, the Group takes into account numerous short-term and long-term factors, including business challenges, responsibilities to stakeholders, professional ethics, global trends, laws and regulations and risk management. We constantly seek for business opportunities which are beneficial to suppliers, customers and the social environment.

The daily operation of Anxian Yuan is affected by its stakeholders. Through stakeholders, Anxian Yuan is able to understand the expectations of the stakeholders and society on the Group and achieve those expectations through sustainable development. The major stakeholders of the Anxian Yuan include the Group's customers, investors, shareholders, employees, suppliers, non-governmental organisations and local communities, which have considerable influence on the daily operation of the Group.

The management of Anxian Yuan is carried out on the basis of sustainable development. This report emphasises on achieving a balance between business development, needs of society and environmental relations. Along with nowadays rapid global development, the Group constantly identifies risks and opportunities in its daily operation to satisfy the expectations and needs of all stakeholders. In addition, the Group has a corporate culture of high transparency which steers to maintain good communications with its employees, consumers and other stakeholders.

Last but not least, in order to facilitate sustainable development, the Group has established a top-down management approach which has spread across each level of the Group and the effect of which has influenced communities outside the Group. The Group will maintain communications with all stakeholders concerning all environmental and social issues and solutions.

The Group implements the following sustainable development strategies with a top-down approach:

- 1. Achievement of environmental sustainability
- 2. Respect for human rights and social culture
- 3. Continuous communication with stakeholders
- 4. Support to employees
- 5. Preservation of local community development

### **ABOUT THIS REPORT**

This report is an Environmental, Social and Governance Report (the "Report") published by Anxian Yuan China Holdings Limited together with its subsidiaries (the "Group", "we", "our" or "us"). The content herein focuses on summarising the environmental, social and governance performance of our main businesses in mainland China and Hong Kong during 1 April 2021 to 31 March 2022. Through the Report, we have carried out thorough review and assessment on our performance in order to achieve a better outcome. The reporting period herein conforms to our financial year.

The Group will continue to attach importance to the most significant issue of stakeholders and focus on the largest cemetery in Hangzhou. The Report also demonstrates the contribution to sustainable development made by Anxian Yuan as a regional leading operator of the funeral industry.

#### Scope of the Report

The Report is prepared in accordance with "Appendix 27 Environmental, Social and Governance Report Guidelines of the Main Board Listing Rules on The Stock Exchange of Hong Kong Limited". This report has complied with all the mandatory disclosure requirements and the "comply or explain" provisions, as well as the principles of materiality, quantitative, balance and consistency. The Group has adopted the emission factors and international standards set out in the environmental, social and governance guidance documents issued by the Stock Exchange in preparing this report in the same manner as in the previous year. For more details on the application of materiality reporting principles, please refer to the section headed "MATERIALITY ASSESSMENT" in this Report.

Although the business of the Group covers several cities in the PRC, as the Group's businesses are mainly located in Hangzhou, Zunyi, Yinchuan in the PRC and Hong Kong, the Report mainly discloses on the environmental and social issues of the aforesaid locations. We plan to expand the disclosures of the Group to its nationwide business in the future.

We adequately understand that the environmental, social and governance polices of the Group has a long-term influence on our future development and business and also affects our future community and environment. Other than focusing on the organisational values, policies and core competitiveness which aim to facilitate our sustainable development, Anxian Yuan also takes into account necessary continuous communications with stakeholders that enable the Group to determine potential sustainable development issues.

The Report discloses the following matters which have or may have significant impacts on the environment, society and governance:

- The impact of the Group on the current and future environment or society; and/or
- Evaluation, decision and action of stakeholders.

The Report was approved by the Board on 30 June 2022.

#### **Feedbacks and Opinions**

For the details on our financial performance and corporate governance, please refer to our website (www.anxianyuanchina. com) and our annual report. We also value your feedback and opinion on our performance of sustainable development. Please email your feedbacks and other sustainable development information to our Anxian Yuan China Public Relations Department.

### **INFORMATION OF STAKEHOLDERS**

Anxian Yuan actively seeks all opportunities to understand and attract stakeholders in order to ensure the improvement on our products and services. We believe that our stakeholders are critical for maintaining our success in business.

| Stakeholders                | Possible matters involved  | Communication and response  |
|-----------------------------|--|---|
| Hong Kong Stock<br>Exchange | Compliance with the Listing Rules and timely and accurate publication of announcements                         | Conference, training, seminar, programme, website update and announcement   |
| Government                  | Compliance with laws and regulations,<br>attention to social welfare and prevention<br>of tax evasion          | Interview, governmental inspection and information including tax form   |
| Suppliers                   | Payment schedule and stable demand   | On-site interview   |
| Investors                   | Corporate governance and system,<br>operation strategy, results and<br>investment returns                      | Organisation of and participation in seminar,<br>interview, general meeting, financial report<br>or business report of investor, media and<br>analyst         |
| Media                       | Corporate governance, environmental protection and human rights  | Notice/message published on the Company's website   |
| Customers                   | Product/service quality, reasonable price,<br>service value, labor protection and<br>work safety               | On-site inspection and after-sales service  |
| Employees                   | Rights and interests, staff remuneration,<br>training and development, working hour<br>and working environment | Holding of labor union activity, training and<br>employee interview, distribution of staff<br>manual and internal memorandum, and<br>operation of opinion box |
| Community                   | Community environment, employment<br>and community development and<br>social welfare                           | Development of community activity and staff<br>voluntary activity, social welfare subsidy and<br>donation   |

### ENVIRONMENTAL, SOCIAL AND GOVERNANCE MANAGEMENT

#### Statement of the Board

The Group has established a governance structure to enhance its efforts in environmental, social and governance related works. The Board has overall responsibility for the environmental, social and governance strategies and reporting matters of the Group and fully monitors the related risks and opportunities. The Board will conduct enterprise risk assessment at least once a year to identify, assess and monitor environmental, social and governance related risks in the ordinary course of business. The Board is also responsible for formulating the Group's environmental, social and governance related management approach, strategies and objectives, regularly reviewing the objectives set by the Group and its performance regarding such objectives and revising its strategies as appropriate. To carry through the concept of sustainable development and governance working group to assist the Board in overseeing and promoting the implementation of various environmental, social and governance strategies. The environmental, social and governance working group is also responsible for assisting the Board regularly on the effectiveness of the environmental, social and governance strategies. The environmental, social and governance working group is also responsible for assisting the Board to identify and prioritise important issues, reporting to the Board regularly on the effectiveness of the environmental, social and governance system and the performance of the Group in relation to environment and social key performance indicators, and preparing the annual environmental, social and governance report.

Going forward, the Board will continue to oversee and refine the Group's measures and performance on sustainable development in order to create long-term value for all stakeholders and the communities in which we operate.

### Governance Structure

| Board  | • The Board is responsible for overseeing environmental, social and governance related matters, including the formulation of relevant policies and strategies.        |
|--|---|
|  |   |
| Environmental, social and governance working group | • The working group is responsible for assisting the Board in implementing various daily management work for environmental, social and governance issues.             |
|  |   |
| Functional departments                             | • Each functional department is responsible for implementing various measures formulated by the Group in connection with environmental, social and governance issues. |
|  |   |

### **MATERIALITY ASSESSMENT**

In order to ensure that this report has comprehensively covered and responded to the key matters of concern to stakeholders, in addition to regular communication with stakeholders, the Group has made reference to certain information such as the matters covered in environmental, social and governance report of the previous years, internal policies of the company, industry trends and the materiality map introduced by the Sustainability Accounting Standards Board, to identify issues that have potential and practical impact on the sustainable development of the Group. The Group has analysed and prioritised the environmental, social and governance issues based on certain factors such as its strategies, development and objectives, and the results are as follows:

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE ISSUES

### 1 Product responsibility

- 2 Employees' health and safety
- 3 Air and greenhouse gas emissions
- 4 Hazardous waste
- 5 Non-hazardous waste
- 6 The environment and natural resources
- 7 Climate change
- 8 Employees' development and training

#### ENVIRONMENTAL, SOCIAL AND GOVERNANCE ISSUES

- 9 Employment
- 10 Energy consumption
- 11 Water consumption
- 12 Labor standards
- 13 Supply chain management
- 14 Anti-corruption
- 15 Community investment

### **ENVIRONMENT**

#### Summary

The Group understands that there are apparently increasing concerns by the public over environmental and health issues due to economic development and social advancement nowadays. As the business of the Group is closely related to the environment, the Group attaches considerable importance to its influence on the environment and society. In addition to strict compliance with environmental laws and regulations such as the Environmental Protection Law, we have also built an internal corporate culture to safeguard the interests of all stakeholders. The impacts on the society and environment have been taken into account in management's decision making and the Group's daily operation in order to conserve natural resources and protect the environment.

In recent years, people are paying more attention to environmental protection and are willing to let their bodies return to the nature when their lives end in order to reduce consumption of funeral and burial resources, including simplifying ways of funerals and graveside rituals. The Group is actively promoting the concept of green funerals and updating the "Green Policy" to ensure the enterprise can achieve a balance between sustainable development and environmental protection. During the reporting year, the Group complied with all regulations related to environmental protection and it was not involved in any non-compliance issues in relation to environment protection which have significant impact on the Group.

### Emission

The Report is made in accordance with the Reporting Guidance on Environmental KPIs of the Hong Kong Stock Exchange focusing on direct emissions (Scope 1) and indirect emissions (Scope 2), where other indirect emissions (Scope 3) are excluded in the Report.

The source of the gas fuel we use is coal gas. We use coal gas mainly for the cooking stoves in the canteen. During the reporting period, we consumed a total of approximately 53,000 MJ (during the year 2020/21: approximately 27,000 MJ) of coal gas, doubling from that of last year. With regard to coal gas, the usage of coal gas for the year significantly increased due to the need of more coal gas to serve the significantly increased number of dining customers received in business, which was attributable to the improvement of the environment and service quality as the new canteen was renovated and put into operation in August 2021.

During the reporting year, the details of the Group's usage of vehicles are as follows:

|                                      | Year 2021/22  | Year 2020/21  |
|--------------------------------------|---------------|---------------|
| Number of vehicles                   | 17            | 18            |
| Type of vehicles                     |               |               |
| Light vehicles (<=2.5 tons)          | 8             | 11            |
| Light vehicles (2.5-3.5 tons)        | 6             | 5             |
| Light vehicles (3.5-5.5 tons)        | 2             | 0             |
| Mid-sized vehicles (5.5-15 tons)     | 1             | 2             |
| Type of fuel used                    |               |               |
| Vehicles powered by gasoline         | 15            | 13            |
| Vehicles powered by diesel           | 2             | 5             |
| Total distance ran by vehicles in km | 274,670 km    | 332,451 km    |
| Gasoline consumed                    | 35,395 litres | 36,282 litres |
| Diesel consumed                      | 4,544 litres  | 8,582 litres  |
|                                      |               |               |

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The above coal gas consumption and the use of vehicles result in emission of nitrogen oxide, sulphur dioxide and particles. The relevant emission data during the year 2021/22 and the year 2020/21 are set forth below:

| Emission                                 | Source                               | Unit                          |                               | Туре             | Figures                |                        |
|--|--------------------------------------|-------------------------------|-------------------------------|------------------|------------------------|------------------------|
| KPI1.1                                   |                                      |                               |                               |                  |                        |                        |
|  |                                      | Year 2021/22                  | Year 2020/21                  |                  | Year 2021/22           | Year 2020/21           |
|  |                                      | MJ                            | MJ                            |                  | kg                     | kg                     |
| Emission from<br>gas fuel<br>consumption | Coal gas                             | 52,754                        | 26,377                        | Nitrogen oxide:  | 211,017.60             | 106,036.34             |
|  |                                      |                               |                               | Sulphur dioxide: | 1,055.09               | 527.54                 |
| Emission from vehicles                   | Distance ran<br>by vehicles in<br>km | 274,670 km                    | 332,451 km                    | Nitrogen oxide:  | <i>g</i><br>271,401.77 | <i>g</i><br>359,769.43 |
|  | IXIII                                |                               |                               | Particles:       | 24,751.58              | 31,737.23              |
|  | Gasoline<br>Diesel                   | 35,395 litres<br>4,544 litres | 36,282 litres<br>8,582 litres | Sulphur dioxide: | 593.47                 | 671.51                 |

With regard to vehicles, the Group provides several shuttle busses for grave sweepers. In addition, the Group also possesses private cars and trucks which are mainly used for pickup and transportation for the Group. In selection of vehicle fleets, the Group takes into



account factors such as cost efficiency, fuel efficiency, maintenance costs and satisfaction of its needs in order to reduce its impact on the environment.

Fossil fuel is mainly used for the cooking stoves in our staff canteen and cremators.

The funeral parlour of the Group located in Zunyi Dashenshan provides cremation services for customers. Hazardous gases are generated during the cremation process, including dust, carbon dioxide, nitrogen oxide and carbon monoxide. In order to minimise the impact of the aforementioned gas emission on the environment, the Group keeps a stringent supervision and control over the quantity of emission of the aforementioned gases in an endeavour to comply with the requirements of the national standards under the Emission Standard of Air Pollutants for Crematory (GB13801-2015) of the People's Republic of China. Meanwhile, cremation involves high-temperature combustion, the process of which requires consumption of diesel to power the cremators for cremation work.

During the reporting period, we have carried out a total of 3,717 (year 2020/21: 4,044) cremation projects. The emission data in relation to the cremation process are set forth below:

#### **Cremation projects**

|                              | Year 2021/22 | Year 2020/21 |
|------------------------------|--------------|--------------|
| Number of cremation projects | 3,717        | 4,044        |
|                              | (kg/m³)      | (kg/m³)      |
| Dust                         | 0.19         | 0.21         |
| Carbon dioxide               | 0.16         | 0.18         |
| Nitrogen oxide               | 0.49         | 0.54         |
| Carbon monoxide              | 0.60         | 0.65         |

In order to reduce the emission of greenhouse gas, we plant trees proactively. During the reporting year, we planted 73,972 (year 2020/21: 109,237) trees in aggregate, which substantially reduced our carbon footprint. The Group will continue to strive to reduce the total greenhouse gas emission, and increase or maintain the aggregate number of newly planted trees to a level ranging from 80% to 120% on the basis of that of the year ended 31 March 2022 during the next reporting year. For detailed approaches to reducing total greenhouse gas emission, please refer to the section of "OUR GREEN ACTIONS" of the Report.





During the year 2021/22 and the year 2020/21, the aggregate greenhouse gas emission data of the Group is set forth below:

| Total greenhouse gas emission                            | Year 2021                      | /22  |                                | Year 2020/21                                       |                                |
|--|--------------------------------|--|--------------------------------|--|--------------------------------|
| KPI1.2   | Source                         | Unit   | Carbon dioxide:<br><i>(kg)</i> | Unit   | Carbon dioxide:<br><i>(kg)</i> |
| Scope 1: Carbon dioxide emission                         |                                |  |                                |  |                                |
| Stationary sources of greenhouse gas emission            | Cooking stove<br>and power     |  |                                |  |                                |
|  | Coal gas<br>Diesel<br>Gasoline | 1,800.00 litres<br>55,679.00 litres<br>738.35 litres |                                | 900.00 litres<br>49,310.00 litres<br>709.66 litres |                                |
|  | Coal <sup>1,2</sup>            | 194,180.00 kg  | 5,278,581.58                   |  | 133,208.96                     |
| Mobile source of greenhouse gas emission                 | Vehicles                       |  |                                |  |                                |
|  | Gasoline                       | 35,395.09 litres                                     |                                | 36,282.12 litres                                   |                                |
|  | Diesel                         | 4,544.37 litres                                      | 96,401.60                      | 8,581.66 litres                                    | 92,560.59                      |
| Counteraction of carbon dioxide                          | -                              |  |                                |  |                                |
| Counteraction of greenhouse gas<br>by planting new trees | Planting new trees             | 73,972 trees   | (1,701,356.00)                 | 109,237 trees                                      | (2,512,451.00)                 |
| Scope 2: Carbon dioxide emission                         |                                |  |                                |  |                                |
| Indirect greenhouse gas emission from energy consumption | Electricity                    | 1,503,809.13<br>kWh                                  | 874,498.71                     | 1,451,711.74<br>kWh                                | 1,167,920.93                   |
|  | Carbon dioxic                  | dioxide emission:<br>le emission<br>g/square meter)  | 4,548,125.89<br>3.91           |  | (1,118,760.52)<br>-0.67        |

The emission from the use of coal had not been recorded in the prior years due to the failure to collect complete data, but the same has been included in the calculation of stationary source of greenhouse gas emission for the current year.

<sup>2</sup> Coal is mainly used in stoves to keep warm.

### Waste Hazardous Waste

No hazardous waste is generated in the course of operation. Therefore, no relevant data is disclosed.

#### Non-hazardous Waste

Other emissions of the Group in the course of business also include sewage and solid waste.

Sewage is classified into household sewage and industrial sewage. Household sewage of the Group is mainly derived from the cemeteries and offices. In order to strengthen environmental protection, water purification equipment is installed in cemeteries, through which all household sewage is purified and recycled for the irrigation of plants in the cemeteries. As for industrial sewage, no industrial sewage is produced in the course of the Group's business.



Chuan Eu Shou Yuan

Solid waste mainly includes food waste and general waste in offices. Due to the special nature of the Group's business, solid waste generated in the course of business is rather inconsiderable. Not only is the food waste produced in cemeteries limited, but certain amount of the food waste is also recycled into fertilizer. Regarding to office supplies, the Group advocates conservation and environmental protection and recycles the recyclable materials to the extent possible. The Group urges its employees to use emails and electronic files instead of printed copies and advocates duplex printing and the use of pen refills in order to reduce waste.

The Group advocates green funeral services and appeals grave sweepers to burn less incense and offerings to the extent possible. However, as traditional mindset still prevails in the PRC, some people still choose to burn incense and offerings during graveside rituals. Hence, the Group has set up incense areas and required grave sweepers to burn incense and offerings at specified areas. Incense ash is collected and used for green planting in order to reduce pollution to the environment.

In order to reduce the impact on the environment, cemeteries workers of the Group provide grave sweepers with flowers in replacement of traditional incense on traditional grave sweeping festivals to promote the Group's concept of green funeral. In addition, the Group set up a public account "彼岸天堂" (in English, for identification purpose only, "Paratown") on WeChat a few years ago which is used as a We Media platform for spreading the filial piety culture. It also organised the "Scanning QR Code for Flowers" activity at Zheijang Anxian Yuan-flower giveaway to all Hangzhou citizens and propagandized civilised graveside rituals.

As the Group has recycled or eliminated the disposal of non-hazardous waste, there is no statistics or disclosure of the Group's emission of non-hazardous waste.

### **USE OF RESOURCES**

The Group's major uses of resources are purchased water and electricity.

Drinking water processing by the government always requires consumption of electricity and most of the electricity is generated from non-renewable fossil fuel such as coal and petroleum. Consumption of water and electricity hence results in emission of carbon dioxide. However, we still wish to minimise our influence on the environment through conservation and effective usage of water resources and electricity.

The Group will continue its efforts to reduce energy consumption and water consumption, respectively, aiming to reduce or maintain energy consumption and water consumption at a range between 90% and 120% of the benchmark level for the year ended 31 March 2022 in the next reporting year. For detailed methods of energy consumption and water consumption reduction, please refer to the following sections.

Electricity is mainly used in the daily operation of the headquarters and cemetery offices of the Group to sustain the operation of air-conditioning, lighting system, computers and other office equipment. In order to use resources effectively, the Group requires employees to turn off electrical appliances when not in use, including during lunch hour and after work.

Coal gas is mainly used in the canteen cooking stove. Following the renovation of the new canteen in August 2021, the environment and service quality have been enhanced and the number of customers served in the business has increased significantly, which requires the use of more coal gas to cope with the increased number of customers, resulting in a significant increase in coal gas consumption for the year.

As for the consumption of water resources, the water consuming parties of the Group are offices and cemeteries and there is no issue in sourcing water that is fit for purpose. In order to conserve water resources, the Group requires office workers to save water. As all cemeteries are equipped with water purification equipment, all household sewage is recycled upon filtration through purification equipment for irrigating plants in the cemeteries. In addition, the cemeteries also use rainwater for irrigation. For example, Hangzhou Anxian Yuan has an artificial lake for collection of natural rainwater and irrigates the plants in the cemeteries with the lake water extracted from the automatic irrigation system.

For detailed methods of energy consumption and water consumption reduction, please refer to the section headed "OUR GREEN ACTIONS" in the Report.

During the reporting period, the relevant data about the Group's usage of resources are set forth below:

| Energy consumption | Energy      | Total energy     | / consumption    | Energy con<br>per squar |                |
|--------------------|-------------|------------------|------------------|-------------------------|----------------|
| KPI2.1             |             |                  |                  |                         |                |
|                    |             | Year 2021/22     | Year 2020/21     | Year 2021/22            | Year 2020/21   |
|                    | Electricity | 1,503,809.13 kWh | 1,451,711.74 kWh | 1.2924 kWh              | 0.8702 kWh     |
|                    | Coal gas    | 1,800 litres     | 900.00 litres    | 0.0015 litres           | 0.0005 litres  |
|                    | Gasoline    | 36,133.44 litres | 36,991.78 litres | 0.0311 litres           | 0.0222 litres  |
|                    | Diesel      | 60,223.37 litres | 57,891.66 litres | 0.0518 litres           | 0.0347 litres  |
|                    |             |                  |                  | Water consumpt          | ion per square |
| Water consumption  |             | Total water      | consumption      | meter                   |                |
| KPI2.2             |             |                  |                  |                         |                |
|                    |             | Year 2021/22     | Year 2020/21     | Year 2021/22            | Year 2020/21   |
|                    |             | 21,590.00        | 25,863.85        | 0.0186                  | 0.0155         |
|                    |             | square meter     | square meter     | square meter            | square meter   |

<sup>3</sup> We have collected the data about the area of the offices and cemeteries of Zhejiang Anxian Yuan, Zunyi Dashenshan, Yin Chuan Fu Shou Yuan, Anxian Yuan, Zhong Fu Yuan Lin and Anxian Yuan (Zhejiang) Investment as the basis for calculation of energy consumption intensity and water consumption intensity.

### **OUR GREEN ACTIONS**

We have established a comprehensive internal corporate culture to safeguard the interests of all stakeholders and will continue to disclose our results on our website and in the annual Environmental, Social and Governance Report. Although certain parts of our corporate culture are not filed in written record, the internal management and the all staff members consider the environment and the society as their primary concern and they are committed to reducing the use of natural resources and protecting the environment.

#### **Cemetery Greening**

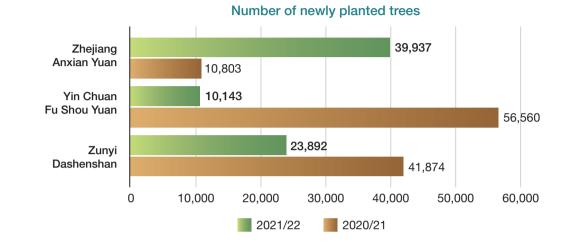
Taking into account the use of electricity resources in the course of business, the solid waste generated and the greenhouse gas indirectly produced, the Group strives to enhance the greening rate of all cemeteries and reduce emission of greenhouse gas by increasing the coverage of green plantation in order to relieve global warming. The Group is currently operating three main cemeteries, namely Zhejiang Anxian Yuan, Yin Chuan Fu Shou Yuan and Zunyi Dashenshan, the greening rates of which are 65%, 56% and 90% (year 2020/21: 65%, 56% and 91%), respectively. The Group endeavours to raise the greening rate of all cemeteries and plans to make every cemetery a green eco-park.



Furthermore, taking into account the air pollution caused by the incense and offerings burnt by grave sweepers during the graveside rituals, the Group provides grave sweepers with flowers to advocate civilised graveside rituals.

We make a greening plan for every year which mainly focuses on planning the greening and plantation for the next year. Furthermore, the Group also organises tree planting activities in the cemeteries and invites customers of Anxian Yuan, primary school students and their parents and other citizens to join every year. In addition to planting new trees to increase the green area of the cemeteries, the Group also wishes to advocate the awareness of environmental protection and staying close to the nature and, at the same time, reduce the emission of greenhouse gas. In the past reporting years, Yin Chuan Fu Shou Yuan mainly planted saplings, while in the current reporting year, shaped trees and Chinese scholar trees were planted, so the number was relatively lower; due to the impact of the pandemic, fewer cemeteries were developed by Zunyi Dashenshan in the current year, and the number of newly planted trees was accordingly less than that in the past.





The data about our newly planted trees during the reporting period are set forth below:

#### **Civilised Graveside Rituals**

Tradition graveside rituals include burning incense and offerings and lighting firework and firecrackers which would release tremendous amount of smoke, particulate matter (PM2.5) and ashes, resulting in air pollution. However, along with the promotion and popularisation of civilised and green graveside rituals, we introduce a brand-new measure for green graveside rituals with a hope to preserve the traditional and religious culture while reducing the harm to the health and improving the environmental quality in order to become a smokeless cemetery. We strictly comply with the requirements of the government



authorities and forbid customers to burn incense and offerings and light firework and firecrackers in funeral service facilities such as cemeteries. We have also set up a spot at lobby to sell products for graveside rituals and sell plastic flowers to citizens in order to advocate civilised graveside rituals.

#### **Green Burial**

We are committed to promoting green burial and advocating diversified burial methods which take up less space and are non-polluting. In addition to traditional burial service, we also provide ecological funerals and burials including new burial methods such as tree-planting burial, flower bed burial, lawn burial and wall burial.



#### **Tree-planting Burial**

Modern tree-planting burial is a new way of burial. Tree-planting burial is to bury the bone ashes under a specified tree or scatter the bone ashes on the soil and plant a tree on it as a memorial, replacing grave facilities with memorial trees or natural stones.



### Lawn Burial

Lawn burial is to bury the bone ashes under a piece of lawn which not only fulfils the wish of the deceased for returning to nature but also realises a civilised and environmentally friendly way of burial.

#### **Flower Bed Burial**

In replacement of tombs, flower bed burial uses specialised degradable casket under a flower bed and flowers are planted thereon. The flower bed is reusable and it takes up a little space. Not only does it conserve land resources, but also brightens up the cemetery.





#### Wall Burial

Wall burial is a way of burial where caskets are placed in niches which conserves land effectively. Niche walls are of similar heights to normal walls with square niches on the front side where caskets are placed. The niches are sealed with gypsum with the outward appearance as a headstone.

### **CLIMATE CHANGE**

The Board of Directors of the Group and the ESG working group regularly review the environmental, social and governance strategies and, in response to the recommendations of the Task Force on Climate-Related Disclosures, consider the potential risks associated with climate change in order to identify, assess and monitor the physical and transitional risks that could have an adverse financial impact on the Group's business and operations, and to develop and revise strategies as appropriate.

The Group's analysis of the potential financial risks arising from climate change and strategies to address them are as follows:

| Risk Type            | Potential Financial Risk<br>Low Medium High  | <b>Short Term</b><br>(The Reporting<br>Period) | Medium Term<br>(1 to 3 years) | Long Term<br>(4 to 10 years) | Response Strategies   |
|----------------------|--|--|-------------------------------|------------------------------|---|
| Physical<br>Risk     | Acute<br>Extreme weather conditions,<br>such as increased flooding,<br>resulting in loss of assets,<br>lower revenues or supply<br>chain disruption                                |  |                               |                              | Develop a safety<br>protocol and emergency<br>response plan to cope<br>with extreme weather<br>conditions   |
|                      | Chronic<br>The persistent high<br>temperatures have led to<br>an increase in electricity<br>consumption which in turn<br>affects operating costs                                   |  |                               |                              | Energy saving policies<br>and green measures<br>are adopted to avoid<br>excessive use of natural<br>resources   |
| Transitional<br>Risk | Policies and Regulations<br>More stringent climate policies<br>and regulations (e.g. stricter<br>electricity restrictions) may<br>increase compliance costs<br>and operating costs |  |                               |                              | <ul> <li>Strict implementation<br/>of emission reduction<br/>measures (e.g.<br/>vehicle management<br/>measures) to maintain<br/>low emission levels</li> <li>Green burial is<br/>promoted to reduce<br/>emission for the<br/>transformation<br/>and realization of<br/>a carbon-neutral<br/>economy in line with<br/>the 14th Five-Year<br/>Plan in the PRC</li> </ul> |

The Group will continue to review the climate change-related risks on an annual basis and take corresponding measures to mitigate any potential physical or transitional risks.

### SOCIETY

The Group regards talents as the most precious asset. The Group strives to create a safe and comfortable working environment and provide relevant training for its staff, and jointly establish a cooperative and friendly working environment with employees. In addition, the Group provides comprehensive and competitive salary and benefits to attract talents and retain employees with outstanding performance.

### **VALUING TALENTS**

The Group has strictly complied with the relevant labor laws and regulations of the PRC, including the Labor Law of the People's Republic of China, the Labor Contract Law of the People's Republic of China and the Social Insurance Law of the People's Republic of China.

The Group has formulated Staff Manual and Human Resource Management System in accordance with relevant labor regulations, covering human resources policies and working conditions, such as recruitment and promotion procedures, dismissal procedures, training, performance assessment, remuneration and benefits, working hours, vacations and other holidays (including marriage leave, compassionate leave, maternity leave), etc.

The Group attaches importance to employees and strives to offer equal opportunities for employees with different backgrounds. The Group recruits and promotes employees based on the performance of employees following the principle of openness, fairness and justice, regardless of the skin colour, descent, race, gender, age, nationality and religion, etc. All the candidates and existing employees of the Group are entitled to equal opportunities and fair treatment. The Group values the diversified backgrounds of employees, and welcomes talents with different characteristics joining the Group to make contributions to the Group. In addition, with emphasis on the rest time of our employees, the Group adopts the working system of 8 hours per day. If there are any needs for overtime work, the Group provides relevant remuneration or arranges the leaves in lieu for employees to due public holidays (including national statutory holidays) and other holidays, as well as reasonable remuneration. When employees resign, the Human Resource Department of the Group will calculate the salary for employees who will confirm the final salary, and handle relevant resignation procedures.

The Group deems that employees are the foundation of the Group, and the enterprise achievements and progress shall be attributed to the concerted efforts of all employees. Therefore, the Group will make unremitting efforts to evaluate the internal mechanism, and strives to share its achievements with employees by means of performance incentives, training and promotions.

During the reporting year, the Group has strictly complied with the labor laws and related regulations of the PRC.

### **Our Team**

With the aging of the population intensified and urbanisation accelerated in the PRC, the funeral industry in the PRC will sustain a prolonged rapid development in the future as funeral service concerns thousands of households. The Group has always been making significant contributions and implementing diversified management in respect of society, including organising elderly care activities, providing employees with a safe and healthy working environment, offering employees with relevant trainings and jointly establishing a cooperative and friendly working environment with employees.

As of 31 March 2022, our employment structure is as follow:

|   | For the<br>year ended<br>31 March<br>2022 | For the<br>year ended<br>31 March<br>2021 |
|---|---|---|
| Total number of employees (person)                    | 263                                       | 282                                       |
| Total number of employees by gender (person)          |   |   |
| Male  | 157                                       | 157                                       |
| Female  | 106                                       | 125                                       |
| Total number of employees by age group (person)       |   |   |
| < 25 years old  | 7   | 5   |
| 25-29 years old                                       | 14  | 16  |
| 30-39 years old                                       | 52  | 53  |
| 40-49 years old                                       | 63  | 65  |
| > 50 years old  | 127                                       | 143                                       |
| Total number of employees by region (person)          |   |   |
| Mainland China  | 251                                       | 270                                       |
| Hong Kong   | 12  | 12  |
| Total number of employees by employment type (person) |   |   |
| Full-time   | 221                                       | 240                                       |
| Part-time   | 42  | 42  |

During the reporting year, a total of 34 employees resigned and the proportion of male and female employee turnover rate is as follow:

|   | For the<br>year ended<br>31 March<br>2022 | For the<br>year ended<br>31 March<br>2021 |
|---|---|---|
| Total employee turnover rate (%)        | 13  | 15  |
| Employee turnover rate by gender (%)    |   |   |
| Male                                    | 14  | 17  |
| Female                                  | 11  | 13  |
| Employee turnover rate by age group (%) |   |   |
| < 25 years old                          | 574                                       | 0   |
| 25-29 years old                         | 21  | 6   |
| 30-39 years old                         | 6   | 13  |
| 40-49 years old                         | 6   | 3   |
| > 50 years old                          | 16  | 23  |
| Employee turnover rate by region (%)    |   |   |
| Mainland China                          | 13  | 15  |
| Hong Kong                               | 17  | 17  |

As the Group signed an agreement with Changsha Social Work College during the reporting year, it provides students with internship opportunities and establishes a talent cooperation mechanism. If the interns perform well after the internship, and the interns intend to continue their career development in the Group, further employment opportunities will be offered to them. Interns are mainly under the age of 25, and some of them will leave the Group after the internship to continue their studies. Therefore, the employee turnover rate is relatively high in the age group of under 25.

### TALENT RECRUITMENT AND RETAINMENT

We believe that the success and development of the Group's business are attributable to the devotion and contribution of employees. Hence, we proactively invest resources and provide good salary and benefits to attract and incentivize talents.

#### **Annual Salary Adjustment**

We wish to share the economical achievement of the Group with our employees. We perform a general salary adjustment every year and raise the monthly salary of the employees to commend all employees for their contribution during the year. Annual salary adjustment allows us to ensure the market competitiveness of the salary we offer and attract exceptional talents in the market and retain our capable employees.

### Luncheon Voucher and Staff Canteen

We have established staff canteen which not only provides a comfortable environment, but also a free, healthy and diversified staff lunch to restore employees' energy for the whole day of work. Although there is no canteen in certain project companies under the Group, we provide these employees with luncheon vouchers which allow them to have lunch at the restaurants nearby the companies for free.



#### Valuing the Physical and Mental Health of Employees

We value the physical and mental health of our employees. Hence, the Group has adopted a standard working hour system which limits the working hours of the employees to be under 8 hours per day. The Group strictly complies with the national requirements and ensure that the employees are able to enjoy all statutory holidays and leaves for visiting relatives, wedding ceremonies and funerals, maternity leaves and paid annual leaves. To ensure the personal health of the employees, all employees are subject to a health check organised by the Group before induction.

### **STAFF TRAINING**

As talent cultivation is critical to the future development of the Group, the Group spares no effort on talent development and training. In order to strengthen the knowledge and skills of the employees necessary for the performance of duties, the Group conducts a survey on its employees every December concerning their feedbacks on the content of the trainings, the results of which would reflect employees' concerned topics for the work training and allow the Group to organise suitable training courses based on the needs of the corporate development. The Group also provides trainings based on the types of occupations in the funeral and burial industry specified by the Ministry of Civil Affairs and Ministry of Human Resources and Social Security in order to ensure relevant employees obtains gualified licenses.

During the reporting year, the total training hours for the Group's employees was 359.5 hours (year 2020/21: 802 hours). Due to the impact of the pandemic, large-scale training activities were unable to be organised, the training time decreased as compared with the previous year. For the year ended 31 March 2022, the percentage of employees trained by gender and employee category and the average training hours per employee are as follows:

| Percentage of employees trained to the total number of employees       26       37         Percentage of employees trained by gender to the number of employees trained in that employee category       41       55         Male       41       55         Female       59       45         Percentage of employees trained by rank to the number of employees trained in that employee category       73       -         General employees       73       -       17       -         Senior management       10       -       -         Average training hours (hour/number of employees trained)       1.4       2.8         Average training hours of employees by gender (hour/number of employees trained)       1.4       2.8         Average training hours of employees by gender (hour/number of employees trained)       1.0       3.3         Female       1.0       3.3       -         Male       1.0       3.3       -         (hour/number of employees by rank (hour/number of employees trained)       1.3       -         Male       1.3       -       -         Average training hours of employees trained)       1.3       -         Middle management       1.3       -         General employees       1.3       -         General emp |  | Year ended<br>31 March<br>2022 | Year ended<br>31 March<br>2021⁵ |
|---|--|--------------------------------|---------------------------------|
| employees trained in that employee category4155Male4155Female5945Percentage of employees trained by rank to the number of<br>employees trained in that employee category73-General employees73-Middle management17-Senior management10-Average training hours (hour/number of employees trained)1.42.8Average training hours of employees by gender<br>(hour/number of employees trained)1.03.3Female1.03.3-Average training hours of employees by rank<br>(hour/number of employees trained)1.3-Average training hours of employees trained)1.3-   | Percentage of employees trained to the total number of employees | 26                             | 37                              |
| Female5945Percentage of employees trained by rank to the number of<br>employees trained in that employee category73-General employees73-Middle management17-Senior management10-Average training hours (hour/number of employees trained)1.42.8Average training hours of employees by gender<br>(hour/number of employees trained)1.03.3Female1.03.3Female1.92.7Average training hours of employees by rank<br>(hour/number of employees trained)1.3-Average training hours of employees by rank<br>  |  |                                |                                 |
| Percentage of employees trained by rank to the number of<br>employees trained in that employee categoryGeneral employees73Middle management17Senior management10Average training hours (hour/number of employees trained)1.4Average training hours of employees by gender<br>(hour/number of employees trained)1.0Male1.0Bernale1.92.7Average training hours of employees by rank<br>(hour/number of employees trained)1.3Male1.3Imployees1.3Average training hours of employees by rank<br>(hour/number of employees trained)Average training hours of employees by rank<br>(hour/number of employees trained)Average training hours of employees by rank<br>(hour/number of employees trained)Average training hours of employees by rank<br>(hour/number of employees trained)   | Male   | 41                             | 55                              |
| employees trained in that employee categoryGeneral employees73Middle management17Senior management10Average training hours (hour/number of employees trained)1.4Average training hours of employees by gender<br>(hour/number of employees trained)1.0Male1.0Female1.9Average training hours of employees by rank<br>(hour/number of employees trained)1.3Average training hours of employees by rank<br>(hour/number of employees trained)1.3  | Female   | 59                             | 45                              |
| Middle management17-Senior management10-Average training hours (hour/number of employees trained)1.42.8Average training hours of employees by gender<br>(hour/number of employees trained)1.03.3Male1.03.3Female1.92.7Average training hours of employees by rank<br>(hour/number of employees trained)1.3-Middle management1.3-  |  |                                |                                 |
| Senior management10–Average training hours (hour/number of employees trained)1.42.8Average training hours of employees by gender<br>(hour/number of employees trained)1.03.3Male1.03.3Female1.92.7Average training hours of employees by rank<br>(hour/number of employees trained)1.3–Middle management1.3–  | General employees  | 73                             | _                               |
| Average training hours (hour/number of employees trained)1.42.8Average training hours of employees by gender<br>(hour/number of employees trained)1.03.3Male1.03.3Female1.92.7Average training hours of employees by rank<br>(hour/number of employees trained)1.3–Maile management1.3–   | Middle management  | 17                             | _                               |
| Average training hours of employees by gender<br>(hour/number of employees trained)1.03.3Male1.03.3Female1.92.7Average training hours of employees by rank<br>(hour/number of employees trained)1.3–General employees1.3–Middle management1.3–  | Senior management  | 10                             | -                               |
| (hour/number of employees trained)<br>Male 1.0 3.3<br>Female 1.9 2.7<br>Average training hours of employees by rank<br>(hour/number of employees trained)<br>General employees 1.3 –<br>Middle management 1.3 –   | Average training hours (hour/number of employees trained)        | 1.4                            | 2.8                             |
| Male1.03.3Female1.92.7Average training hours of employees by rank<br>(hour/number of employees trained)-General employees1.3-Middle management1.3-  |  |                                |                                 |
| Average training hours of employees by rank<br>(hour/number of employees trained)General employees1.3Middle management1.3   |  | 1.0                            | 3.3                             |
| (hour/number of employees trained)1.3General employees1.3Middle management1.3   | Female   | 1.9                            | 2.7                             |
| General employees1.3-Middle management1.3-  |  |                                |                                 |
| Middle management 1.3 –   |  | 1.3                            | -                               |
| Senior management 1.9 –   | Middle management  | 1.3                            | -                               |
|   | Senior management  | 1.9                            | -                               |

<sup>5</sup> The percentage of employees trained and the average training hours for the reporting year are disclosed in accordance with "Part C: Social KPI Reporting Guide" on the Stock Exchange, which differs from the calculation method used in the previous reporting year, and therefore data on training by rank for the previous year is not available.

#### Job-Related Knowledge Training

We understand the importance of inspiring talents' potential through training. We are committed to promoting on-the-job trainings and providing employees with trainings for skills required in their job duties in order to further consolidate their job-related knowledge.

#### **Induction Training**

We attach importance to every new employee. In order to help our employees integrate into the company environment as soon as possible and recognise our culture, we provide new employees with induction trainings and introduce to them the Group's history, basic workflow, code of conduct and company structure, so that they can promptly throw themselves into work and enjoy it.

#### **Fire Safety Training**

Due to the potential fire risk caused by grave-sweeping activities, we regularly provide fire safety trainings and fire drills for employees to raise their awareness on fire safety.

#### **Marketing Skills Training**

Leveraging marketing skills trainings, our marketing officers share their marketing skills and experience in order to maintain their competitiveness and enhance their professional and personal development. To facilitate business development, we also hold joint marketing meetings regularly to review performance and praise outstanding employees with a view to enhance the team's morale and build a high-performing team.

#### **Funeral Service Training**

We also spare no effort in our service training, striving to cultivate a high-quality service team which can provide premium services. Therefore, to continuously consolidate employees' knowledge about funeral and burial and maintain the service standard, we provide funeral service training regularly, such as "Etiquette Training" and "Training on Funeral Service Quality and Public Satisfaction". The Group also provides trainings based on the types of occupations in the funeral and burial industry specified by the Ministry of Civil Affairs and Ministry of Labor Indemnification in order to ensure relevant employees obtains qualified licenses.

#### **Professional Qualification**

We support our staff to pursue continuous education and encourage personnel from the finance department, engineering department and human resources department to participate in vocational qualification examinations to obtain relevant professional qualifications. At the beginning of each year, we plan the total amount of funding for examinations during the year to ensure that eligible employees receive relevant funding. We will also continue to pay attention to the timetable for relevant examinations so as to timely remind or advise our employees to participate in suitable professional qualification examinations. We are also committed to fully subsidise the expense of staff for participation in examinations.

### AWARDS AND RECOGNITION

As a member of China Funeral Association, Anxian Yuan was accredited, for several times, as an advanced enterprise for municipal funeral service, standard municipal cemetery, municipal green model enterprise, regional civilised enterprise and regional model cemetery by its own effort under the guidance and support from provincial and municipal government. In 2006, the Group passed the "Three in One" (quality, environment, and health and safety) international standard certification and in 2009, the Group was accredited by Zhejiang Provincial Archives as an outstanding enterprise. During the reporting year, the Group was awarded the honorary titles of "Creditworthy Enterprise in Celebrating the 70th anniversary of the founding of the PRC of the Chambers of Commerce in Hangzhou" and "Green-Caring Alliance Unit", and also awarded an honorary certificate by the Ningxia Hui Autonomous Region Funeral Association of the China Funeral Association, which reflects our excellent staff quality, distinguished management standards and positive social image.

### **EMPHASIS ON POLICIES**

#### **DIVERSITY POLICY**

We attach significant importance to the principle of discrimination-free management and strive to create a diversified working environment. For the composition of the Board, the Group has implemented diversity policy and established a nomination committee as of now to regularly review the structure, scale and composition of the Board.

The nomination committee selects members of the Board based on the different aspects set out in the diversity policy, including but not limited to gender, age, culture and education background, professional qualification, skills, knowledge and industrial and regional experience. The finally selected directors shall have certain advantages in the above factors and shall be able to contribute to the Board in order to achieve the diversity purpose of the Board. Currently, the directors of the Group have different backgrounds and possess sufficient relevant experience and professional background, such as financial accounting, which allows them to complement each other for the governance of the Company and form a relatively all-inclusive corporate governance system. The nomination committee is responsible for the continuous review of the composition of the Board to ensure the lasting effectiveness of the diversity policy.

### EQUAL OPPORTUNITIES AND DIVERSIFICATION AND ACCEPTANCE

The Group is committed to establishing an open, fair, just and reasonable competition for talents. We attach great importance to the appointment of talents and also focus on the training of personnel. We strive to create a stable working environment with diversification and acceptance and provide excellent remuneration and benefits to attract and retain talents.

According to the diversity policy, apart from the members of the Board, we also apply the discrimination-free, diversification and acceptance principle to the working environment of other employees and strive to provide an accepting, harassment-free, non-discriminatory and harmonious working environment. In accordance with the relevant laws and regulations including Employment Ordinance, the Labor Law of the People's Republic of China and the Labor Contract Law of the People's Republic of China, the Group has formulated staff manual which covers recruitment, remuneration, promotion, dismissal, working hour, holiday, equal opportunity, diversification, anti-discrimination and other treatments and benefits. The Group has strictly complied with the laws and regulations related to employment and labor which have significant impact on the Group. We determine a fair remuneration according the staff contribution and market standards.

Meanwhile, the Group also undertakes that the recruitment, promotion and dismissal decisions are based on performance through a fair and transparent process and not affected by race, ethnicity, nationality, religion, gender, age and disability, and offers all employees with equal opportunities. Currently, the male and female employees of the Group account for an approximate proportion and both are entitled to the same career development opportunities and benefits. For instance, both male and female employees can receive the same trainings. During the reporting year, the average hours of training completed by male and female employees are close.

At the same time, the Group has zero tolerance towards discrimination or harassment acts at any workplaces. We will take corresponding actions if any act of discrimination or harassment is discovered. In the future, we will continue to deepen the diversity policy to create an inclusive and diversified working environment.

### LABOR STANDARDS

To avoid child labor and forced labor, the Group has stringent requirements on the selection of employees. When recruiting employees below the management level, the Group performs background check on applicants in accordance with the Human Resources Management System and requires them to provide identity card, proof of highest education, professional qualifications (such as driver license and engineer license) and certificate of resignation. Foreign applicants are required to present their work permit to verify their identity.

In the event that the management discovered child labor or forced labor against the regulations, the Company would immediately terminate relevant contracts and impose appropriate punishment on the employee ascertained to be responsible for the illegal employment.

During the reporting year, there was no child labor and forced labor in the Group.

### **HEALTH AND SAFETY**

In order to provide employees with a safe working environment and protect employees from occupational hazards, the Group has provided employees with adequate health and safety measures and trainings and purchased sufficient social insurances for all employees. The Group also strictly complies with the safety regulations in all regions, including the Occupational Safety and Health Ordinance and Regulation on Work-Related Injury Insurances.

Save for the aforementioned measures, the Group has purchased group safety insurances for employees of engineering departments to enhance the protection of employees when accidents occur. In addition, other than purchasing social insurances for employees by the Group, Hangzhou Anxian Yuan also purchases commercial accident insurances to safeguard employees' interests. Employees are generally not required to perform overhead work. Whenever working in mountainous areas is necessary, employees are required by the Group to take precautions against accidents. Furthermore, the Group purchases safety equipment necessary for work for the employees to ensure employees' safety.

Given the current situation of wildfire prevention, the Group has taken initiatives to comprehensively enhance the ability of the wildfire prevention team of Anxian Yuan to handle with fires, regularly examine the ability of employees in various departments of the Company to deal with fires, and assess the skills and effectiveness of daily firefighting training and education, in order to improve employees' firefighting, evacuation and self-rescue skills, and the manager's ability to organize, coordinate and take command at the fire site. We try to enable employees to be exercised and educated in fire drill, and further enhance the safety of employees with fire safety awareness.



In terms of health protection, the Group has paid social insurance (including medical insurance, work-related injury insurance, maternity insurance, etc.) for employees in accordance with national and local laws. The Group also regularly arranges employees to do comprehensive health checks in designated hospitals or health centres, so as to effectively protect the occupational safety and health of employees. In order to ensure the safe production of the Company and the health of employees, effectively control infectious diseases and fulfill its social responsibilities, the Group has formulated the Manual for Normalized Epidemic Prevention and Control, Emergency Plan for Prevention and Control of COVID-19, and Instruction Manual for Epidemic Prevention and Control in accordance with the relevant prevention and control requirements of the Chinese government and in light of the actual situation of the Group.

For example, we strictly implement body temperature measurement, health code check and information registration at the entrance for regular external construction teams, logistics service and other related personnel before they enter the Group's office buildings normally. Each company is required to report the list of external personnel to the Group's Security Section before resuming work. The Group also requires that employees who have symptoms of fever or physical discomfort should notify the department supervisors in advance and ask for leave, and go to the designated hospital for medical treatment. They shall return to work only after their bodies recover to normal levels.

During the reporting year, the Group did not have any workplace accidents, and recorded no working days lost due to work-related injuries, and the number of work-related fatalities in the past three years (including this year) was zero.

|  | For the<br>year ended<br>31 March<br>2022 | For the<br>year ended<br>31 March<br>2021 | For the<br>year ended<br>31 March<br>2020 |
|--|---|---|---|
| Workplace accidents (case)                               | 0   | 1   | 1   |
| Number of working days lost due to work-related injuries | 0   | 30  | 104                                       |

### **ANTI-CORRUPTION**

The Group adopts zero-tolerant policy against corruption, and strictly abides by the "Criminal Law of the People's Republic of China (《中華人民共和國刑法》)", the "Anti-Money Laundering Law of the People's Republic of China (《中華人民共和國反洗錢法》)" and the "Anti-Unfair Competition Law of the People's Republic of China (《中華人民共和國反不正當競爭法》)" and prohibits any corruption, defraud, money laundering, bribery and blackmail. We have formulated anti-corruption policies to prevent potential bribery, blackmail, fraud, money laundry and gambling.

The Group has established good communication channels with employees. If employees find out or suspect corruption or immoral behaviours, they may give opinions and report to their superiors and the chief executive officer or express their views directly through emails. The Group also guarantees that the information in relation to the opinions and reports submitted by all employees is kept confidential, and it will carry out investigation and verification according to the report contents, and handle according to actual situations.

In addition, the Group also annually assesses employees' working competence and psychological quality and has established a penalty and reward system to enhance employees' sense of belonging to the Company and reduce the possibility of crimes committed by employees.

During the reporting year, the Group was not involved in any legal proceedings in relation to bribery, blackmail, defraud or money laundering. The Group closely monitors anti-corruption regulations and will arrange additional relevant trainings for directors and employees when necessary.

### **EMPHASIS ON SUPPLY CHAIN MANAGEMENT**

To enhance the management of environmental and social risks of supply chain, the Group has strict requirements on the selection of suppliers, and has formulated a policy to standardize the supplier management procedures. During the reporting year, the Group purchased from 10 suppliers throughout China.

During the selection of potential suppliers, the Purchase Department firstly conducts preliminary assessment of candidate suppliers to understand their enterprise data, product quality, supply capability, quality management, environmental protection and aftersales service. The Group only selects suppliers which satisfy the following requirements: 1) having industry and commercial and tax registration certificate; 2) having good integrity filing records; 3) complying with national laws and regulations on society and the environment in the course of operation; 4) having certain operation scale and considerable reputation in the industry; 5) being up to standards for the services and products provided; 6) having sound after-sales warranty and emergency management.

In addition, the Group will also require suppliers to provide material samples for quality testing by the Quality Department or Technology R&D Department. Under normal circumstances, suppliers will be included into the list of recognised suppliers after their samples pass the inspection, and suppliers who consider environmental and social compliance will be more conducive to being accepted as recognised suppliers. The Quality Department, Technology R&D Department and Purchase Department will form a supplier investigation team when necessary to conduct on-site investigation of suppliers and submit supplier investigation reports. Newly increased suppliers will only be included into the list of recognised suppliers after being jointly reviewed by the Purchase Department, Quality Department and Technology R&D Department.

In addition, the Group strictly monitors the performance of suppliers, and appraises the recognized suppliers on a regular basis, in order to guarantee the quality of goods supplied by suppliers. The appraisal standards include the quality, date of delivery, price, service quality, etc. The Group will ask the suppliers that fail to reach the standards of the Group to make rectification, and only continue to make purchase from the suppliers upon completion of corresponding corrective measures.

### **EMPHASIS ON QUALITY**

The Group has completed the trademark registration for its brand "Anxian Yuan" and the brand is thereby under legal protection of intellectual property rights. The prices of the Group's products and services are open to public and prominently displayed at its office. The Group has also established a feedback and complaint mechanism. Customers who intend to provide feedback or file complaints can fill in the customer's feedback form and complaint form at the customer reception center. When the customer reception center receives feedback or complaint from customers, it will contact relevant departments and handle the feedback and complaint in a timely manner. During the reporting year, the Group did not receive any complaints.

The services and products provided by the Group are subject to a quality inspection process. For services, the Group provides employees with sufficient trainings and build up service standard through examinations and inspections. As for products, the Group has formulated the Standardized Acceptance Process of Grave Construction (《規範墓穴建造驗收流程》), pursuant to which, cemeteries shall be constructed based on design requirements and are available to customers only after passing the inspections performed by the engineering team in order to ensure product quality. During the reporting year, the Group did not recall any products for safety and health reasons.

The Group highly recognizes the importance of personal data to business and personal privacy and strictly implements the Personal Information Protection Law (《個人信息保護法》). To safeguard consumers' information and privacy, the Group has formulated the Staff Handbook (《員工手冊》), stipulating that employees shall fulfil confidentiality responsibilities and can not divulge any confidential information of the Group to any third parties without permission, and shall store all clients' information in its archives and establish a customer file for every customer. Should any departments need to check the customer files, they are required to register in the file book and no original copy of any information shall be taken away from the archive. During the reporting year, the Group did not receive any complaints in relation to leakage of clients' information or identify any infringement or unauthorized use of patents.

### **EMPHASIS ON COMMUNITY**

The Group understands the philosophy of "what is taken from the community is to be used for the good of the community", and is actively giving back to society and sharing its operating results with the community. During the reporting year, the Group supported various charitable activities through donations, and donated a total of approximately RMB250,000 to Yinchuan Charity Federation (銀川市慈善總會) and Hangzhou Charity Federation (杭州市慈善總會).



In addition, the strategy department of the Group is responsible for preparing community charity activity plans for the next year. Currently, most activities organised by the Group are in collaboration with other organisations.

The activities organised by the Group are mainly classified into two categories: the first category is memorials for celebrities or public figures which allows the public to have in-depth knowledge of those persons who made significant contributions to the country and society; while the second category is caring activities which target elderlies, the underprivileged minorities and families in distress. Those activities aim to care for elderlies, the underprivileged minorities and people in distress through psychological and mental care and to provide help in satisfying their basic needs through material donations.



Activities organised by the Group during the reporting year include:

#### Poetry Recitation Commemoration for the 90th Anniversary of the Mukden Incident

In September 2021, in order to commemorate the martyrs who fought with their lives and lofty ambitions, we held a poetry recitation activity in Anxian Yuan to commemorate the 90th anniversary of the Mukden Incident and pay tribute to the martyrs together.



#### Commemoration for the 57th Anniversary of China's First Atomic Bomb Explosion

In order to carry forward the spirit of "Two Bombs and One Satellite" to promote patriotism and commemorate the successful explosion of the first atomic bomb in China 57 years ago, which opened a new chapter in the research and development of "Two Bombs and One Satellite", we joined old colleagues from the former China Academy of Engineering Physics in Hangzhou, comrades from the Hangzhou Comrade-

in-Arms Association, and teachers and students from Chongxian First Primary School to participate in the commemoration for the 57th anniversary of China's first atomic bomb explosion held in Anxian Yuan in October 2021, with an aim to honor and praise the great achievements which embody the amazing wisdom and fighting spirit of Chinese scientific and technical workers.



#### The 15th Staff Sports Meeting

In order to enrich staff's after-work life, improve their quality, enhance their physical fitness, promote communication between departments and build a harmonious team, we held the 15th staff sports meeting in January 2022. This competition helped them exercise their body and mind, relax and eliminate work pressure, and also strengthened their relationship with colleagues and enhanced friendships.



#### "Anxian Cup" Hangzhou City Retired Cadre Fishing Tournament (「安賢杯」杭州市老幹部垂釣比賽)

We cooperated with the Hangzhou City Retired Cadre Fishing Association (杭州市老幹部釣魚協會) in the Hangzhou City Retired Cadre Activity Center (杭州市老幹部活動中心) to hold the 14th "Anxian Cup" Fishing Tournament for retired cadres in Hangzhou City in October 2021. This activity aimed to provide a platform for retired seniors to communicate, enhance friendship and demonstrate their passion for life. There were first prize, second prize, third prize, outstanding award and friendship award in the tournament. Through this fishing tournament, the retired seniors can train their bodies, entertain themselves and find the enjoyment in fishing.



GENERAL DISCLOSURE AND KEY PERFORMANCE INDICATOR IN THE INDEX OF ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORTING GUIDE OF THE STOCK EXCHANGE:

|                      | ormance<br>ator (KPI) | Description   | Disclosure Section      | Notes   |  |  |  |
|----------------------|-----------------------|---|-------------------------|---|--|--|--|
| Α.                   | A. Environment        |   |                         |   |  |  |  |
| A.1                  | A.1 Emissions         |   |                         |   |  |  |  |
| Gene<br>disclc       |                       |   | Environment<br>–Summary |   |  |  |  |
| Inforn<br>(A)<br>(B) |                       |   |                         |   |  |  |  |
| A1.1                 |                       | The types of emissions and respective emissions data.   | Emission                |   |  |  |  |
| A1.2                 |                       | Direct (Scope 1) and energy indirect (Scope 2) greenhouse gas emissions.  | Emission                |   |  |  |  |
| A1.3                 |                       | Total hazardous waste produced and intensity.   | N/A                     | No hazardous waste is<br>generated in the course of<br>our operation. Therefore,<br>no relevant data is<br>disclosed.   |  |  |  |
| A1.4                 |                       | Total non-hazardous waste produced and intensity.   | N/A                     | As the Group has recycled<br>or eliminated the disposal<br>of non-hazardous waste,<br>there is no statistics<br>and disclosure of the<br>Group's emission of non-<br>hazardous waste. |  |  |  |
| A1.5                 |                       | Description of emissions target(s) set<br>and steps taken to achieve them.  | Our Green Actions       |   |  |  |  |
| A1.6                 |                       | Description of how hazardous and<br>non-hazardous wastes are handled<br>and a description of reduction<br>target(s) set and steps taken to<br>achieve them. | N/A                     |   |  |  |  |

| Key<br>Performance<br>Indicator (KPI) | Description   | Disclosure Section | Notes  |
|---------------------------------------|---|--------------------|--|
| A2: Use of Res                        | sources   |                    |  |
| General<br>disclosure                 | Policies on the efficient use of resources, including energy, water and other raw materials.  |                    |  |
| A2.1                                  | Direct and/or indirect energy<br>consumption by type in total and<br>intensity.   | Use of Resources   |  |
| A2.2                                  | Water consumption in total and intensity.   | Use of Resources   |  |
| A2.3                                  | Description of energy use efficiency target(s) set and steps taken to achieve them.   | Our Green Actions  |  |
| A2.4                                  | Description of whether there is any<br>issue in sourcing water that is fit for<br>purpose, water efficiency target(s) set<br>and steps taken to achieve them.         | Our Green Actions  |  |
| A2.5                                  | Total packaging material used for<br>finished products and with reference<br>to per unit produced.  | N/A                | Our operation process<br>does not involve the use<br>of packaging materials. |
| A3: The Enviro                        | nment and Natural Resources   |                    |  |
| General<br>disclosure                 | Policies on minimizing the issuer's significant impact on the environment and natural resources.  | Our Green Actions  |  |
| A3.1                                  | Description of the significant impacts<br>of activities on the environment and<br>natural resources and the actions<br>taken to manage them.                          | Our Green Actions  |  |
| A4: Climate Cl                        | nange   |                    |  |
| General<br>disclosure                 | Policies on identification and<br>mitigation of significant climate-related<br>issues which have impacted, and<br>those which may impact, the issuer.                 | Climate Change     |  |
| A4.1                                  | Description of the significant climate-<br>related issues which have impacted,<br>and those which may impact, the<br>issuer, and the actions taken to<br>manage them. | Climate Change     |  |

| Key<br>Performance<br>Indicator (KPI)   | Description   | Disclosure Section | Notes   |
|---|---|--------------------|---|
| B. Social   | 1   | 1                  | 1   |
| B1: Employme  | ent   |                    |   |
| General<br>disclosure   |   | Valuing Talents    |   |
| have a signation have be a signation have been been been been been been been be | e with relevant laws and regulations that<br>gnificant impact on the issuer relating<br>neation and dismissal, recruitment and<br>, working hours, rest periods, equal<br>, diversity, anti-discrimination, and other |                    |   |
| B1.1  | Total employees by gender,<br>employment type, age group and<br>geographical region.  | Our Team           |   |
| B1.2  | Employee turnover rate by gender, age group and geographical region.  | Our Team           |   |
| B2: Health an   | d Safety  |                    |   |
| General<br>disclosure   |   |                    |   |
| have a sig  | s; and<br>e with relevant laws and regulations that<br>nificant impact on the issuer relating to<br>safe working environment and protecting<br>from occupational hazards.   | Health and Safety  |   |
| B2.1  | Number and rate of work-related<br>fatalities occurred in each of the past<br>three years including the reporting<br>year.  | Health and Safety  | During the reporting<br>period, there were no<br>work-related fatalities in<br>the Group. |
| B2.2  | Lost days due to work injury.   | Health and Safety  |   |
| B2.3  | Description of occupational health<br>and safety measures adopted, how<br>they are implemented and monitored.   | Health and Safety  |   |

| Key<br>Performance<br>Indicator (KPI) | Description  | Disclosure Section | Notes |
|---------------------------------------|--|--------------------|-------|
| B3: Developm                          | ent and Training   |                    |       |
| General<br>disclosure                 | Policies on improving employees'<br>knowledge and skills for discharging<br>duties at work. Description of training<br>activities. | Staff Training     |       |
| B3.1                                  | The percentage of employees trained<br>by gender and employee category<br>(e.g. senior management, middle<br>management).          | Staff Training     |       |
| B3.2                                  | The average training hours completed<br>per employee by gender and<br>employee category.   | Staff Training     |       |
| B4: Labor Star                        | ndards   |                    |       |
| General<br>disclosure                 |  |                    |       |
| have a sig                            | ; and<br>with relevant laws and regulations that<br>nificant impact on the issuer relating to<br>child and forced labor.           | Labor Standards    |       |
| B4.1                                  | Description of measures to review<br>employment practices to avoid child<br>and forced labor.                                      | Labor Standards    |       |
| B4.2                                  | Description of steps taken to eliminate such practices when discovered.  | Labor Standards    |       |

| Key<br>Performance<br>Indicator (KPI) | Description   | Disclosure Section                     | Notes |
|---------------------------------------|---|--|-------|
| B5: Supply Cha                        | ain Management  |  |       |
| General<br>disclosure                 | Policies on managing environmental and social risks of the supply chain.  | Emphasis on Supply Chain<br>Management |       |
| B5.1                                  | Number of suppliers by geographical region.   | Emphasis on Supply Chain<br>Management |       |
| B5.2                                  | Description of practices relating<br>to engaging suppliers, number of<br>suppliers where the practices are<br>being implemented, how they are<br>implemented and monitored. | Emphasis on Supply Chain<br>Management |       |
| B5.3                                  | Description of practices used to<br>identify environmental and social risks<br>along the supply chain and how they<br>are implemented and monitored.                        | Emphasis on Supply Chain<br>Management |       |
| B5.4                                  | Description of practices used to<br>promote environmentally preferable<br>products and services when<br>selecting suppliers and how they are<br>implemented and monitored.  | Emphasis on Supply Chain<br>Management |       |

| Key<br>Performance<br>Indicator (KPI)     | Description  | Disclosure Section  | Notes  |
|---|--|---------------------|--|
| B6: Product R                             | esponsibility  |                     |  |
| General<br>disclosure                     |  |                     |  |
| have a sign<br>health and<br>matters rela | ; and<br>e with relevant laws and regulations that<br>nificant impact on the issuer relating to<br>safety, advertising, labelling and privacy<br>ating to products and services provided<br>ds of redress. | Emphasis on Quality |  |
| B6.1                                      | Percentage of total products sold or<br>shipped subject to recalls for safety<br>and health reasons.   | Emphasis on Quality | During the reporting<br>period, there were no<br>sold or delivered products<br>which were required to be<br>recalled due to health and<br>safety or complaints about<br>products and services<br>received. |
| B6.2                                      | Number of products and service<br>related complaints received and how<br>they are dealt with.  | Emphasis on Quality |  |
| B6.3                                      | Description of practices relating to<br>observing and protecting intellectual<br>property rights.  | Emphasis on Quality |  |
| B6.4                                      | Description of quality assurance process and recall procedures.  | Emphasis on Quality |  |
| B6.5                                      | Description of consumer data<br>protection and privacy policies, how<br>they are implemented and monitored.  | Emphasis on Quality |  |

| Key<br>Performance<br>Indicator (KPI) | Description   | Disclosure Section    | Notes   |
|---------------------------------------|---|-----------------------|---|
| B7: Anti-corrupt                      | ion   | 1                     | 1   |
| General<br>disclosure                 |   |                       |   |
| have a sigr                           | and<br>with relevant laws and regulations that<br>hificant impact on the issuer relating to<br>prtion, fraud and money laundering.  | Anti-corruption       |   |
| B7.1                                  | Number of concluded legal cases<br>regarding corrupt practices brought<br>against the issuer or its employees<br>during the reporting period and the<br>outcomes of the cases.                        | Anti-corruption       | During the reporting<br>period, there were no legal<br>cases and accusations<br>regarding corruption in<br>which the Group or the<br>employees of the Group<br>were involved. |
| B7.2                                  | Description of preventive measures<br>and whistle-blowing procedures, how<br>they are implemented and monitored.  | Anti-corruption       |   |
| B7.3                                  | Description of anti-corruption training provided to directors and staff.  | Anti-corruption       |   |
| B8: Community                         | Responsibility  |                       |   |
| General<br>disclosure                 | Policies on community engagement<br>to understand the needs of the<br>communities where the issuer<br>operates and to ensure its activities<br>take into consideration the<br>communities' interests. | Emphasis on Community |   |
| B8.1                                  | Focus areas of contribution (e.g.<br>education, environmental concerns,<br>labor needs, health, culture, sport).  | Emphasis on Community |   |
| B8.2                                  | Resources contributed (e.g. money or time) to the focus area.   | Emphasis on Community |   |



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#### TO THE SHAREHOLDERS OF ANXIAN YUAN CHINA HOLDINGS LIMITED

(Incorporated in Bermuda with limited liability)

#### **OPINION**

We have audited the consolidated financial statements of Anxian Yuan China Holdings Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 83 to 160, which comprise the consolidated statement of financial position as at 31 March 2022, and the consolidated statement of profit or loss, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2022, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### **BASIS FOR OPINION**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are independent of the Group in accordance with the HKICPA's "Code of Ethics for Professional Accountants" (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **KEY AUDIT MATTERS**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

### **KEY AUDIT MATTERS (CONTINUED)**

#### Impairment assessment of goodwill

Refer to note 15, and the Group's significant accounting judgements and estimates in relation to impairment assessment of goodwill as set out in note 3(i) to the consolidated financial statements.

As at 31 March 2022, goodwill of the Group amounted to HK\$13,611,000. In accordance with HKFRSs, the Group performed impairment assessment of goodwill on an annual basis. The impairment assessment was based on the recoverable amount of the cash-generating unit ("CGU") to which goodwill was allocated. Management performed the impairment assessment using the value in use calculation based on the discounted cash flows of the relevant CGU. This matter was significant to our audit because the management's assessment process on the discounted cash flows were highly judgmental and were based on assumptions, including discount rates, growth rates and expected changes to selling prices and direct costs, which were affected by expected future market or economic conditions.

The Group's disclosures of the key assumptions used by management for the value in use calculation of the relevant CGU are included in note 15 to the consolidated financial statements.

#### Our responses:

Our procedures in relation to management's impairment assessment of goodwill included:

- Evaluating the independent valuation firm's competence, capabilities and objectivity;
- Assessing the reasonableness of key assumptions used by management based on our knowledge of the business and industry, in particular those relating to the cash flow forecasts underlying the value in use calculation;
- Checking, on a sample basis, the accuracy and relevance of the data provided by management, such as growth rate and discount rate used;
- Conducting in-depth discussions with management and the independent valuation firm about the cash flow
  projections used in the value in use calculation and the appropriateness of the significant assumptions and critical
  judgement areas which affect the value in use calculation; and
- Benchmarking the growth rate and discount rate used in the value in use calculation against independent industry data and comparable companies.

#### Revenue recognition for sales of tombs and niches

Refer to note 5 and the Group's accounting policy in relation to revenue recognition as set out in note 2.4(n) to the consolidated financial statements.

For the year ended 31 March 2022, revenue from sales of tombs and niches amounted to HK\$284,819,000, which is over 91% of the total revenue of the Group.

We identified the recognition of revenue from sales of tombs and niches as a key audit matter due to the significance of the amount and volume of sales transactions recognised during the year.

The Group's disclosures of revenue from sales of tombs and niches are included in note 5 to the consolidated financial statements.

### **KEY AUDIT MATTERS (CONTINUED)**

# Revenue recognition for sales of tombs and niches (Continued) *Our responses:*

Our procedures in relation to revenue recognition for sales of tombs and niches included:

- Obtaining an understanding of the key internal controls relevant to the sales of tombs and niches.
- Selecting sales transactions of tombs and niches on a sample basis and:
  - Examining the signed sales contracts to understand the relevant terms in determining when the right to use tombs and niches has passed to customers;
  - Obtaining evidence regarding the passing of the right to use tombs and niches to customers; and
  - Reconciling the amounts of recorded transactions and related receipts to the signed sale contracts of tombs and niches.

### **OTHER INFORMATION IN THE ANNUAL REPORT**

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# DIRECTORS' RESPONSIBILITIES FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors of the Company either intend to liquidate the Group or to cease operations or have no realistic alternative but to do so.

The directors are also responsible for overseeing the Group's financial reporting process. The Audit Committee assists the directors of the Company in discharging their responsibilities in this regard.

# AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with Section 90 of the Bermuda Companies Act 1981, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

**BDO Limited** *Certified Public Accountants* **Au Yiu Kwan** Practising Certificate Number P05018

Hong Kong, 30 June 2022

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the year ended 31 March 2022

|   | Notes | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|---|-------|------------------|------------------|
| REVENUE   | 5     | 310,947          | 298,742          |
| Cost of sales   |       | (88,297)         | (83,831)         |
| Gross profit  |       | 222,650          | 214,911          |
| Other income and gains  | 5     | 6,241            | 6,008            |
| Selling and distribution expenses   |       | (25,386)         | (27,434)         |
| Administrative expenses   |       | (92,118)         | (76,319)         |
| Finance costs   | 7     | (3,381)          | (3,003)          |
| PROFIT BEFORE INCOME TAX  | 6     | 108,006          | 114,163          |
| Income tax expense  | 10    | (36,720)         | (32,872)         |
| PROFIT FOR THE YEAR   |       | 71,286           | 81,291           |
| Profit/(Loss) for the year attributable to:   |       |                  |                  |
| Owners of the Company   |       | 73,125           | 80,295           |
| Non-controlling interests   |       | (1,839)          | 996              |
|   |       | 71,286           | 81,291           |
| EARNINGS PER SHARE FOR PROFIT ATTRIBUTABLE TO<br>OWNERS OF THE COMPANY FOR THE YEAR |       |                  |                  |
| Basic and diluted (HK cents)  | 12    | 3.29             | 4.35             |

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 March 2022

|   | Note | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|---|------|------------------|------------------|
| PROFIT FOR THE YEAR   |      | 71,286           | 81,291           |
| OTHER COMPREHENSIVE INCOME<br>Item that may be reclassified subsequently to profit or loss:<br>Exchange differences on translation of financial statements of foreign |      |                  |                  |
| operations  |      | 37,955           | 62,289           |
| Item that may not be reclassified subsequently to profit or loss:<br>Change in fair value of equity investments at fair value through other                           |      |                  |                  |
| comprehensive income  | 16   | 839              | (1,593)          |
| OTHER COMPREHENSIVE INCOME FOR THE YEAR, NET OF TAX   |      | 38,794           | 60,696           |
| TOTAL COMPREHENSIVE INCOME FOR THE YEAR   |      | 110,080          | 141,987          |
| Total comprehensive income for the year attributable to:  |      |                  |                  |
| Owners of the Company   |      | 110,308          | 138,121          |
| Non-controlling interests   |      | (228)            | 3,866            |
|   |      | 110,080          | 141,987          |

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 March 2022

|   | Notes | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|---|-------|------------------|------------------|
| NON-CURRENT ASSETS                          |       |                  |                  |
| Property, plant and equipment               | 13    | 103,166          | 106,926          |
| Right-of-use assets                         | 28    | 1,751            | 2,728            |
| Intangible assets                           | 14    | 463,844          | 448,228          |
| Goodwill                                    | 15    | 13,611           | 13,223           |
| Equity investments                          | 16    | 2,282            | 1,073            |
| Cemetery assets                             | 17    | 229,479          | 225,305          |
| Loan to non-controlling shareholder         | 22    | 2,114            | 2,658            |
| Total non-current assets                    |       | 816,247          | 800,141          |
| CURRENT ASSETS                              |       |                  |                  |
| Inventories                                 | 19    | 308,651          | 281,143          |
| Trade receivables                           | 20    | 1,509            | 1,446            |
| Prepayments, deposits and other receivables | 21    | 1,956            | 2,143            |
| Loan to non-controlling shareholder         | 22    | 1,433            | 608              |
| Cash and cash equivalents                   | 23    | 209,865          | 255,936          |
| Total current assets                        |       | 523,414          | 541,276          |
| CURRENT LIABILITIES                         |       |                  |                  |
| Trade payables                              | 24    | 42,669           | 47,158           |
| Other payables and accruals                 | 25    | 9,274            | 7,938            |
| Contract liabilities                        | 26    | 25,102           | 23,823           |
| Interest-bearing bank and other borrowings  | 27    | 12,330           | 39,045           |
| Lease liabilities                           | 28    | 788              | 1,233            |
| Tax payables                                |       | 50,729           | 46,086           |
| Total current liabilities                   |       | 140,892          | 165,283          |
| NET CURRENT ASSETS                          |       | 382,522          | 375,993          |
| TOTAL ASSETS LESS CURRENT LIABILITIES       | 200   | 1,198,769        | 1,176,134        |

## **CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

As at 31 March 2022

|  |       | 2022      | 2021     |
|--|-------|-----------|----------|
|  | Notes | HK\$'000  | HK\$'000 |
| NON-CURRENT LIABILITIES                      |       |           |          |
| Interest-bearing bank and other borrowings   | 27    | 36,202    | 90,348   |
| Contract liabilities                         | 26    | 32,155    | 26,376   |
| Lease liabilities                            | 28    | 130       | 806      |
| Deferred tax liabilities                     | 18    | 126,363   | 122,559  |
| Total non-current liabilities                |       | 194,850   | 240,089  |
| NET ASSETS                                   |       | 1,003,919 | 936,045  |
| EQUITY                                       |       |           |          |
| Share capital                                | 29    | 222,136   | 222,136  |
| Reserves                                     | 30    | 743,152   | 675,050  |
| Equity attributable to owners of the Company |       | 965,288   | 897,186  |
| Non-controlling interests                    |       | 38,631    | 38,859   |
| TOTAL EQUITY                                 |       | 1,003,919 | 936,045  |

The consolidated financial statements on pages 83 to 160 were approved and authorised for issue by the board of directors on 30 June 2022 and are signed on its behalf by:

Shi Hua Director Law Fei Shing Director

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 March 2022

|  |  |                               |  | Attributable 1                                 | Attributable to owners of the Company                           | e Company                                       |                               |                                  |                   |  |                             |
|--|--|-------------------------------|--|--|---|---|-------------------------------|----------------------------------|-------------------|--|-----------------------------|
|  | Share<br>capital<br>HK\$'000<br><i>(note 29)</i> | Share<br>premium*<br>HK\$'000 | Equity<br>investments<br>at FVTOCI<br>reserve*<br>HK\$'000 | Contributed<br>surplus<br>reserve*<br>HK\$'000 | Statutory<br>reserve<br>fund*<br>HK\$'000<br>( <i>note 30</i> ) | Exchange<br>fluctuation<br>reserve*<br>HK\$'000 | Other<br>reserve*<br>HK\$'000 | Retained<br>profits*<br>HK\$*000 | Total<br>HK\$'000 | Non-<br>controlling<br>interests<br>HK\$'000 | Total<br>equity<br>HK\$'000 |
| At 1 April 2021  | 222,136  | 151,136                       | (1,333)  | 171,719  | 29,925  | 4,509   | (10,687)                      | 329,781                          | 897,186           | 38,859                                       | 936,045                     |
| Profit/(Loss) for the year<br>Other comprehensive income for the year:   | I  |                               | T  | T  | I   | 1   | I                             | 73,125                           | 73,125            | (1,839)                                      | 71,286                      |
| Exchange differences on translation of<br>financial statements of foreign operations<br>Change in fair value of equity investments at fair value | ı.   | I                             | 1  | I.   | 1   | 36,344  | 1                             | 1                                | 36,344            | 1,611  | 37,955                      |
| through other comprehensive income (" FVTOCI")<br>(note 16)  | I.   |                               | 782  | I.   | 1   | 57  | T                             | 1                                | 839               | I.   | 839                         |
| Total comprehensive income for the year  | T  | 1                             | 782  | 1  | , i   | 36,401  | , i                           | 73,125                           | 110,308           | (228)  | 110,080                     |
| Final dividend declared and paid (note 11)   | 1  | 1                             | 1  | (22,214)                                       | 1   | •   | ı.                            | 1                                | (22,214)          | 1  | (22,214)                    |
| Transferred from retained profits  |  |                               |  | -  | -<br>10,993   |   |                               | -<br>(10,993)                    | -                 |  | -                           |
| At 31 March 2022   | 222,136  | 151,136                       | (551)  | 129,513  | 40,918  | 40,910  | (10,687)                      | 391,913                          | 965,288           | 38,631                                       | 1,003,919                   |
|  |  |                               |  |  |   |   |                               |                                  |                   |  |                             |

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 March 2022

|   |  |                               |  | אוווחמומחום ו                                  | אוווחמומחופ וה האוופוס הו ווופ החוווחמווז              | ouribaily                                       |                               |                                  |                     |  |                             |
|---|--|-------------------------------|--|--|--|---|-------------------------------|----------------------------------|---------------------|--|-----------------------------|
|   | Share<br>capital<br>HK\$'000<br><i>(note 29)</i> | Share<br>premium*<br>HK\$*000 | Equity<br>investments<br>at FVTOCI<br>reserve*<br>HK\$'000 | Contributed<br>surplus<br>reserve*<br>HK\$'000 | Statutory<br>reserve<br>fund*<br>HK\$ 000<br>(note 30) | Exchange<br>fluctuation<br>reserve*<br>HK\$'000 | Other<br>reserve*<br>HK\$*000 | Retained<br>profits*<br>HK\$'000 | Total<br>HK\$*000   | Non-<br>controlling<br>interests<br>HK\$'000 | Total<br>equity<br>HK\$'000 |
| At 1 April 2020   | 88,855   | 152,916                       | 476  | 189,490  | 20,152   | (55,126)  | (10,687)                      | 259,259                          | 645,335             | 34,993                                       | 680,328                     |
| Profit for the year<br>Other comprehensive income for the vear:   | I  | I                             | I  | I  | I  | I   | I                             | 80,295                           | 80,295              | 966  | 81,291                      |
| Exchange differences on translation of financial statements of foreign operations   | I  | I                             | I  | I  | I  | 59,419  | I                             | I                                | 59,419              | 2,870  | 62,289                      |
| Change in fair vaue of equity investments at<br>FVTOCI ( <i>Inote 16</i> )  | T  | T                             | (1,809)  | I.   | T  | 216   | T                             | I.                               | (1,593)             | I.   | (1,593)                     |
| Total comprehensive income for the year (interim dividend declared and paid ( $\hbar ote \ t t$ )                                     | 1 1  | 1 1                           | (1,809)<br>-   | -<br>(17,771)                                  | 1 1  | 59,635<br>-                                     | I I                           | 80,295<br>-                      | 138,121<br>(17,771) | 3,866<br>-                                   | 141,987<br>(17,771)         |
| Issue of shares upon completion of rights issue,<br>net of share issue expenses <i>(note 29)</i><br>Transferred from retained profits | 133,281<br>-                                     | (1,780)<br>_                  | 1 1  | 1 1  | -<br>9,773   | 1 1   | 1 1                           | - (9,773)                        | 131,501<br>-        | 1 1  | 131,501                     |
| At 31 March 2021  | 222,136  | 151,136                       | (1,333)  | 171,719  | 29,925   | 4,509   | (10,687)                      | 329,781                          | 897,186             | 38,859                                       | 936,045                     |

These reserve accounts comprise the consolidated reserves as at 31 March 2022 and 2021 in the consolidated statement of financial position.

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 March 2022

|   |       | 2022     | 2021     |
|---|-------|----------|----------|
|   | Notes | HK\$'000 | HK\$'000 |
| CASH FLOWS FROM OPERATING ACTIVITIES  |       |          |          |
| Profit before income tax  |       | 108,006  | 114,163  |
| Adjustments for:  |       |          |          |
| Bank interest income  | 5     | (3,156)  | (2,429)  |
| Imputed interest income from loan to non-controlling shareholder              | 5     | (141)    | (64)     |
| Reversal of write-down of inventories to net realisable value                 | 6     | -        | (379)    |
| Gain on disposal of property, plant and equipment, net                        | 5     | (20)     | (396)    |
| Fair value loss on initial recognition of loan to non-controlling shareholder | 6     | -        | 339      |
| Finance costs   | 7     | 3,381    | 3,003    |
| Depreciation on property, plant and equipment                                 | 6     | 10,387   | 9,794    |
| Depreciation on right-of-use assets   | 6     | 2,470    | 1,976    |
| Amortisation of cemetery assets   | 6     | 8,198    | 7,801    |
| Amortisation of intangible assets   | 6     | 3,227    | 3,230    |
| Operating profit before working capital change                                |       | 132,352  | 137,038  |
| Increase in cemetery assets and inventories                                   |       | (40,512) | (24,725) |
| Increase in trade receivables   |       | (123)    | (337)    |
| Decrease in prepayments, deposits and other receivables                       |       | 105      | 1,445    |
| (Decrease)/Increase in trade payables   |       | (2,699)  | 9,417    |
| Increase in other payables and accruals                                       |       | 1,692    | 1,792    |
| Increase in contract liabilities  |       | 9,272    | 1,662    |
| Cash generated from operations  |       | 100,087  | 126,292  |
| Interest paid   |       | (5,068)  | (7,327)  |
| Income tax paid   | 32    | (29,032) | (12,378) |
| Net cash flows generated from operating activities                            |       | 65,987   | 106,587  |

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 March 2022

|   | Notes | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|---|-------|------------------|------------------|
| CASH FLOWS FROM INVESTING ACTIVITIES                          |       |                  |                  |
| Interest received   |       | 3,156            | 2,429            |
| Purchases of property, plant and equipment                    | 13    | (2,299)          | (4,436)          |
| Proceeds from disposal of property, plant and equipment       |       | 35               | 574              |
| Loan to non-controlling shareholder                           |       | -                | (3,550)          |
| Payments for financial assets at fair value                   |       |                  |                  |
| through other comprehensive income                            |       | (370)            | _                |
| Net cash flows generated from/(used in) investing activities  |       | 522              | (4,983)          |
| CASH FLOWS FROM FINANCING ACTIVITIES                          |       |                  |                  |
| Proceeds from issue of shares upon completion of rights issue | 29    | -                | 133,281          |
| Share issue expenses  | 29    | -                | (1,780)          |
| Repayments of bank and other borrowings                       | 32    | (86,313)         | (47,327)         |
| Repayments of principal portion of lease liabilities          | 32    | (2,783)          | (2,476)          |
| Dividends paid  | 11,32 | (42,206)         | (17,771)         |
| Net cash flows (used in)/generated from financing activities  |       | (131,302)        | 63,927           |
| NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS          |       | (64,793)         | 165,531          |
| Cash and cash equivalents at beginning of year                |       | 255,936          | 77,657           |
| Effect of foreign exchange rate changes, net                  |       | 18,722           | 12,748           |
| CASH AND CASH EQUIVALENTS AT END OF YEAR                      |       | 209,865          | 255,936          |
| ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS             |       |                  |                  |
| Cash and bank balances  | 23    | 205,161          | 169,660          |
| Short-term deposits   | 23    | 4,704            | 86,276           |
|   |       | 209,865          | 255,936          |

For the year ended 31 March 2022

### 1. CORPORATE AND GROUP INFORMATION

Anxian Yuan China Holdings Limited (the "Company") is a limited liability company incorporated in Bermuda and domiciled in Hong Kong. The registered office of the Company is located at Clarendon House, 2 Church Street, Hamilton HM 11, Bermuda. The Company's principal place of business in Hong Kong is Room 1215, Leighton Centre, 77 Leighton Road, Causeway Bay, Hong Kong. The Company's shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange").

The principal activity of the Company is investment holding. The principal activities and other particulars of the principal subsidiaries are set out as below. The Company and its subsidiaries' (collectively referred as the "Group") principal places of business are in Hong Kong and the People's Republic of China (the "PRC").

Particulars of the Company's principal subsidiaries are as follows:

| Name  | Place of<br>incorporation or<br>establishment/<br>registration and<br>business | Issued<br>and fully<br>paid<br>shares/paid<br>up capital | Percenta<br>equity attrib<br>the Com<br>Direct | outable to | Principal<br>activities   |
|---|--|--|--|------------|---------------------------|
| Kylinfield Limited  | British Virgin Islands/<br>Hong Kong   | US\$100  | 100%   | _          | Investment<br>holding     |
| Sino Grandeur Limited   | British Virgin Islands/<br>Hong Kong   | US\$1  | 100%   | -          | Investment<br>holding     |
| China Boon<br>Holdings Limited  | Hong Kong/Hong Kong  | HK\$1  | -  | 100%       | Investment<br>holding     |
| Grand Elegant Limited   | Hong Kong/Hong Kong  | HK\$1  | -  | 100%       | Group's<br>administration |
| Anxian Yuan (HK) Limited  | Hong Kong/Hong Kong  | HK\$1  | 1  | 100%       | Investment<br>holding     |
| 浙江安賢陵園有限責任<br>公司* (Zhejiang Anxian<br>Yuan Company Limited <sup>^</sup> )<br>("Zhejiang Anxian Yuan") | the PRC/Mainland China<br>wholly foreign-owned<br>enterprise ("WFOE")          | , Renminbi<br>("RMB"')<br>85,000,000                     | -  | 100%       | Cemetery<br>business      |
| Jia Yuan Trading Limited  | British Virgin Islands/<br>Hong Kong   | US\$1  |  | 100%       | Investment<br>holding     |
| Hirise Corporation Limited  | Hong Kong/Hong Kong  | HK\$1  | -  | 100%       | Investment<br>holding     |

For the year ended 31 March 2022

### 1. CORPORATE AND GROUP INFORMATION (CONTINUED)

| Name  | Place of<br>incorporation or<br>establishment/<br>registration and<br>business | Issued and<br>fully paid<br>shares/paid<br>up capital | Percenta<br>equity attribu<br>the Com<br>Direct | utable to | Principal<br>activities |
|---|--|---|---|-----------|-------------------------|
| 中福園林設計 (杭州) 有<br>限公司* (China Boon<br>Landscape Design<br>(Hangzhou) Co., Ltd. <sup>°</sup> )<br>("Zhong Fu Yuan Lin")                     | the PRC/Mainland<br>China, WFOE  | US\$2,000,000   | _   | 100%      | Cemetery<br>business    |
| 安賢園 (浙江)<br>投資管理有限公司*<br>(Anxian Yuan (Zhejiang)<br>Investment Management<br>Company Limited <sup>^</sup> )<br>("Anxian Yuan (Zhejiang)") | the PRC/Mainland<br>China, WFOE  | US\$13,203,988<br>(2021:<br>US\$9,357,834)            | _   | 100%      | Cemetery<br>business    |
| 中福園林設計 (寧波) 有<br>限公司* (China Boon<br>Landscape Design<br>(Ningbo) Co., Ltd.^)<br>("Zhong Fu Ningbo")                                      | the PRC/Mainland<br>China, WFOE  | RMB5,000,000  | _   | 100%      | Cemetery<br>business    |
| 杭州富亦賢科技有限公<br>司* (Hangzhou Fuyixian<br>Technology Company<br>Limited <sup>^</sup> ) ("Hangzhou<br>Fuyixian")                              | the PRC/Mainland<br>China, WFOE  | RMB1,000,000  | -   | 100%      | Cemetery<br>business    |
| 銀川福壽園人文紀念園有『<br>公司* (Yin Chuan Fu Shou<br>Yuan Humanistic Cultural<br>Memorial Park Co., Ltd.^)<br>("Yin Chuan Fu Shou<br>Yuan")          |  | RMB2,200,000  | -   | 70%       | Cemetery<br>business    |
| 遵義詩鄉大神山生態陵園<br>有限公司* (Zunyi Shixiang<br>Dashenshan Cemeteries<br>Co., Ltd. <sup>^</sup> ) ("Zunyi<br>Dashenshan")                         | the PRC/Mainland<br>China, Sino-foreign<br>equity joint venture                | RMB50,000,000   | _   | 80%       | Cemetery<br>business    |

\* Zhong Fu Yuan Lin, Anxian Yuan (Zhejiang), Zhejiang Anxian Yuan, Yin Chuan Fu Shou Yuan, Zunyi Dashenshan, Zhong Fu Ningbo and Hangzhou Fuyixian are registered under PRC law.

^ For identification only.

The above table lists the subsidiaries of the Company which, in the opinion of the directors of the Company, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors of the Company, result in particulars of excessive length.

For the year ended 31 March 2022

### 2.1 BASIS OF PREPARATION

These financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") (which include all Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations ("Int")) issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"), accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance. In addition, the financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange.

These financial statements have been prepared under historical cost convention, except for equity investments which were stated at fair value as explained in the accounting policies set out in note 2.4.

It should be noted that accounting estimates and assumptions are used in the preparation of these financial statements. Although these estimates are based on management's best knowledge and judgement of current events and actions, actual results may ultimately differ from those estimates. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 3.

These financial statements are presented in Hong Kong dollars ("HK\$"), which is the same as the functional currency of the Company and all values are rounded to the nearest thousand except when otherwise indicated.

For the year ended 31 March 2022

### 2.2 ADOPTION OF AMENDED HKFRSs

In the current year, the Group has applied or early adopted for the first time the following amendments to HKFRSs issued by the HKICPA, which are relevant to and effective for the Group's financial statements for the annual period beginning on 1 April 2021.

| Amendments to HKAS 39, | Interest Rate Benchmark Reform – Phase 2              |
|------------------------|---|
| HKFRS 4, HKFRS 7,      |   |
| HKFRS 9 and HKFRS 16   |   |
| Amendment to HKFRS 16  | COVID-19 Related Rent Concessions beyond 30 June 2021 |

# Amendments to HKAS 39, HKFRS 4, HKFRS 7, HKFRS 9 and HKFRS 16 – Interest Rate Benchmark Reform – Phase 2

The amendments address issues that might affect financial reporting when a company replaces the old interest rate benchmark with an alternative benchmark rate as a result of the interest rate benchmark reform (the "Reform"). The amendments complement those issued in November 2019 and relate to (a) changes to contractual cash flows in which an entity will not have to derecognise or adjust the carrying amount of financial instruments for changes required by the Reform, but will instead update the effective interest rate to reflect the change to the alternative benchmark rate; (b) hedge accounting in which an entity will not have to discontinue its hedge accounting solely because it makes changes required by the Reform, if the hedge meets other hedge accounting criteria; and (c) disclosures in which an entity will be required to disclose information about new risks arising from the Reform and how it manages the transition to alternative benchmark rates. The application of the amendments in the current year had no material impact on the Group's financial statements.

#### Amendment to HKFRS 16 – COVID-19 Related Rent Concession beyond 30 June 2021

In the prior year, the Group early adopted COVID-19-Related Rent Concessions (Amendment to HKFRS 16) that provided practical relief to lessees in accounting for rent concessions occurring as a direct consequence of COVID-19, by introducing a practical expedient to HKFRS 16. This practical expedient was available to rent concessions for which any reduction in lease payments affected payments originally due on or before 30 June 2021.

In March 2021, the HKICPA issued COVID-19-Related Rent Concessions beyond 30 June 2021 (Amendment to HKFRS 16) that extends the practical expedient to apply to reduction in lease payments originally due on or before 30 June 2022.

The application of the amendments in the current year had no impact on the Group's financial statements since there is no rent concessions granted by the lessors due to the early application of this amendments.

The application of amended HKFRSs that are relevant to the Group and effective from the accounting period beginning on or after 1 April 2021 or not yet effective but early adopted by the Group did not have any significant impact on the Group's accounting policies and no material effect on the amounts reported and/or disclosures set out in the Group's financial statements.

For the year ended 31 March 2022

# 2.3 NEW OR AMENDED HKFRSs THAT HAVE BEEN ISSUED BUT NOT YET EFFECTIVE

The following amended HKFRSs, potentially relevant to the Group's financial statements, have been issued, but are not yet effective and have not been early adopted by the Group. The Group's current intention is to apply these changes when they become effective for the accounting period beginning on or after 1 April 2021.

| Amendments to HKAS 1              | Classification of Liabilities as Current or Non-current and HK Interpretation 5 (2020), Presentation of Financial Statements – Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause <sup>2</sup> |
|-----------------------------------|--|
| Amendments to HKAS 1 and          | Disclosure of Accounting Policies <sup>2</sup>   |
| <b>HKFRS</b> Practice Statement 2 |  |
| Amendments to HKAS 8              | Disclosure of Accounting Estimates <sup>2</sup>  |
| Amendments to HKAS 12             | Deferred Tax Related to Assets and Liabilities arising from a Single Transaction <sup>2</sup>  |
| Amendments to HKAS 16             | Property, Plant and Equipment – Proceeds before Intended Use <sup>1</sup>  |
| Amendments to HKAS 37             | Onerous Contracts – Cost of Fulfilling a Contract <sup>1</sup>   |
| Amendments to HKFRS 3             | Reference to the Conceptual Framework <sup>1</sup>   |
| HKFRSs 2018-2020                  | Annual Improvements to HKFRSs 2018-2020 <sup>1</sup>   |

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2022

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2023

# Amendments to HKAS 1 – Classification of Liabilities as Current or Non-current and HK Interpretation 5 (2020), Presentation of Financial Statements – Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause

The amendments clarify that the classification of liabilities as current or non-current is based on rights that are in existence at the end of the reporting period, specify that classification is unaffected by expectations about whether an entity will exercise its right to defer settlement of a liability and explain that rights are in existence if covenants are complied with at the end of the reporting period. The amendments also introduce a definition of 'settlement' to make clear that settlement refers to the transfer to the counterparty of cash, equity instruments, other assets or services.

HK Interpretation 5 (2020) was revised as a consequence of the Amendments to HKAS 1 issued in August 2020. The revision to HK Interpretation 5 (2020) updates the wordings in the interpretation to align with the Amendments to HKAS 1 with no change in conclusion and do not change the existing requirements.

#### Amendments to HKAS 1 and HKFRS Practice Statement 2 — Disclosure of Accounting Policies

The amendments change the requirements in HKAS 1 with regard to disclosure of accounting policies. The amendments replace all instances of the term 'significant accounting policies' with 'material accounting policy information'. Accounting policy information is material if, when considered together with other information included in an entity's financial statements, it can reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements.

The supporting paragraphs in HKAS 1 are also amended to clarify that accounting policy information that relates to immaterial transactions, other events or conditions is immaterial and need not be disclosed. Accounting policy information may be material because of the nature of the related transactions, other events or conditions, even if the amounts are immaterial. However, not all accounting policy information relating to material transactions, other events or conditions is itself material.

For the year ended 31 March 2022

### 2.3 NEW OR AMENDED HKFRSs THAT HAVE BEEN ISSUED BUT NOT YET EFFECTIVE (CONTINUED)

#### Amendments to HKAS 8 - Disclosure of Accounting Estimates

The amendments replace the definition of a change in accounting estimates with a definition of accounting estimates. Under the new definition, accounting estimates are "monetary amounts in financial statements that are subject to measurement uncertainty".

The definition of a change in accounting estimates was deleted. However, the concept of changes in accounting estimates was retained following clarifications:

- A change in accounting estimate that results from new information or new developments is not the correction of an error.
- The effects of a change in an input or a measurement technique used to develop an accounting estimate are changes in accounting estimates if they do not result from the correction of prior period errors.

Two examples (example 4-5) were added to the guidance on implementing HKAS 8, which accompanies this standard and one example (example 3) was deleted as it could cause confusion in light of the amendments.

# Amendments to HKAS 12 — Deferred Tax related to Assets and Liabilities arising from a Single Transaction

The amendments introduce a further exception from the initial recognition exemption. Under the amendments, an entity does not apply the initial recognition exemption for transactions that give rise to equal taxable and deductible temporary differences. Depending on the applicable tax law, equal taxable and deductible temporary differences may arise on initial recognition of an asset and liability in a transaction that is not a business combination and affects neither accounting nor taxable profit. For example, this may arise upon recognition of a lease liability and the corresponding right-of-use asset under HKFRS 16 at the commencement date of a lease. Following the amendments to HKAS 12, an entity is required to recognise the related deferred tax asset and liability, with the recognition of any deferred tax asset being subject to the recoverability criteria in HKAS 12. An illustrative example was also added to HKAS 12 that explains how the amendments are applied.

The amendments apply to transactions that occur on or after the beginning of the earliest comparative period presented. In addition, at the beginning of the earliest comparative period an entity recognises a deferred tax asset (to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised) and a deferred tax liability for all deductible and taxable temporary differences, with the cumulative effect of initially applying the amendments as an adjustment to the opening balance of retained earnings (or other component of equity, as appropriate) at that date.

#### Amendments to HKAS 16 – Property, Plant and Equipment – Proceeds before Intended Use

The amendments prohibit deducting from the cost of an item of property, plant and equipment any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, the proceeds from selling such items, and the cost of producing those items, is recognised in profit or loss.

For the year ended 31 March 2022

### 2.3 NEW OR AMENDED HKFRSs THAT HAVE BEEN ISSUED BUT NOT YET EFFECTIVE (CONTINUED)

#### Amendments to HKAS 37 – Onerous Contracts – Cost of Fulfilling a Contract

The amendments specify that the 'cost of fulfilling' a contract comprises the 'costs that relate directly to the contract'. Costs that relate directly to a contract can either be incremental costs of fulfilling that contract (e.g. direct labor and materials) or an allocation of other costs that relate directly to fulfilling contracts (e.g. the allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract).

#### Amendments to HKFRS 3 – Reference to the Conceptual Framework

The amendments update HKFRS 3 so that it refers to the revised Conceptual Framework for Financial Reporting 2018 instead of the version issued in 2010. The amendments add to HKFRS 3 a requirement that, for obligations within the scope of HKAS 37, an acquirer applies HKAS 37 to determine whether at the acquisition date a present obligation exists as a result of past events. For a levy that would be within the scope of HK(IFRIC)-Int 21 Levies, the acquirer applies HK(IFRIC)-Int 21 to determine whether the obligating event that gives rise to a liability to pay the levy has occurred by the acquisition date. The amendments also add an explicit statement that an acquirer does not recognise contingent assets acquired in a business combination.

#### Annual Improvements to HKFRSs 2018-2020

The annual improvements amends a number of standards, including:

- HKFRS 1 First-time Adoption of Hong Kong Financial Reporting Standards, which permit a subsidiary that applies paragraph D16(a) of HKFRS 1 to measure cumulative translation differences using the amounts reported by its parent, based on the parent's date of transition to HKFRSs.
- HKFRS 9 Financial Instruments, which clarify the fees included in the '10 per cent' test in paragraph B3.3.6 of HKFRS 9 in assessing whether to derecognise a financial liability, explaining that only fees paid or received between the entity and the lender, including fees paid or received by either the entity or the lender on other's behalf are included.
- HKFRS 16 Leases, which amend Illustrative Example 13 to remove the illustration of reimbursement of leasehold improvements by the lessor in order to resolve any potential confusion regarding the treatment of lease incentives that might arise because of how lease incentives are illustrated in that example.

The directors of the Company have performed an assessment on the above amendments to standards and interpretations and have concluded on a preliminary basis that these amendments would not have a significant impact on the Group's consolidated financial statements in subsequent years.

For the year ended 31 March 2022

### 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### (a) Business combinations and basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries. Profit or loss and each component of other comprehensive income are attributed to the owners of the Company of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies.

The results of subsidiaries are consolidated from the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Business combinations are accounted for using acquisition method when the acquired set of activities and assets meets the definition of a business and control is transferred to the Group. In determining whether a particular set of activities and assets is a business, the Group assesses whether the set of assets and activities acquired includes, at a minimum, an input and substantive processes and whether the acquired set has the ability to produce outputs. The consideration transferred is measured at the acquisition date fair value which is the sum of the acquisition date fair values of assets transferred by the Group, liabilities assumed by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree that are present ownership interests and entitle their holders to a proportionate share of net assets in the event of liquidation at fair value or at the proportionate share of the acquiree's identifiable net assets. All other components of non-controlling interests are measured at fair value. Acquisition-related costs are expensed as incurred.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts of the acquiree.

If the business combination is achieved in stages, the previously held equity interest is remeasured at its acquisition date fair value and any resulting gain or loss is recognised in profit or loss.

Any contingent consideration to be transferred by the acquirer is recognised at fair value at the acquisition date. Contingent consideration classified as an asset or liability is measured at fair value with changes in fair value recognised in profit or loss. Contingent consideration that is classified as equity is not remeasured and subsequent settlement is accounted for within equity.

If the Group loses control over a subsidiary, it derecognises (i) the assets (including goodwill) and liabilities of the subsidiary, (ii) the carrying amount of any non-controlling interests and (iii) the cumulative translation differences recorded in equity; and recognises (i) the fair value of the consideration received, (ii) the fair value of any investment retained and (iii) any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate, on the same basis as would be required if the Group had directly disposed of the related assets or liabilities.

For the year ended 31 March 2022

### 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (b) Subsidiaries

A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e. existing rights that give the Group the current ability to direct the relevant activities of the investee).

When the Company has, directly or indirectly, less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) the contractual arrangement with the other vote holders of the investee;
- (b) rights arising from other contractual arrangements; and
- (c) the Group's voting rights and potential voting rights.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described above. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

In the Company's statement of financial position, investments in subsidiaries are stated at cost less impairment losses, if any. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

#### (c) Goodwill

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred, the amount recognised for non-controlling interests and any fair value of the Group's previously held equity interests in the acquiree over the identifiable net assets acquired and liabilities assumed. If the sum of this consideration and other items is lower than the fair value of the net assets acquired, the difference is, after reassessment, recognised in profit or loss as a gain on bargain purchase.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is assessed for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. The Group performs its annual impairment assessment of goodwill as at 31 March. For the purpose of impairment assessment, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating unit ("CGU"), or groups of CGUs, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Impairment is determined by assessing the recoverable amount of the CGU (group of CGUs) to which the goodwill is allocated. Where the recoverable amount of the CGU (group of CGUs) is less than the carrying amount, an impairment loss is recognised. An impairment loss recognised for goodwill is not reversed in a subsequent period.

For the year ended 31 March 2022

### 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (c) Goodwill (Continued)

Where goodwill has been allocated to a CGU (or group of CGUs) and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on the disposal. Goodwill disposed of in these circumstances is measured based on the relative value of the operation disposed of and the portion of the CGU retained.

#### (d) Property, plant and equipment and depreciation

Property, plant and equipment, other than construction in progress, are stated at cost less accumulated depreciation and any impairment losses. When an item of property, plant and equipment is classified as held for sale or when it is part of a disposal group classified as held for sale, it is not depreciated and is accounted for in accordance with HKFRS 5. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to the statement of profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Depreciation is calculated on the straight-line basis to write off the cost of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

| Buildings                         | 5% – 6.67% or over the lease term, whichever is shorter |
|-----------------------------------|---|
| Furniture, fixtures and equipment | 20% - 33.33%  |
| Motor vehicles                    | 20% – 25%   |
| Leasehold improvements            | 20% or over the lease term, whichever is shorter        |

Where parts of an item of property, plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property, plant and equipment including any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in the statement of profit or loss in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

#### (e) Intangible assets (other than goodwill)

Intangible assets acquired separately represent cemetery operating licences and are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is the fair value at the date of acquisition. Subsequently, intangible assets are carried at cost less accumulated amortisation and any impairment losses. Amortisation is charged in accordance with the number of tombs and niches sold.

For the year ended 31 March 2022

### 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (f) Impairment of non-financial assets

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories, construction contract assets, financial assets, investment properties and non-current asset/ assets of a disposal group classified as held for sale), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or CGU's value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the CGU to which the asset belongs.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the statement of profit or loss in the period in which it arises in those expense categories consistent with the function of the impaired asset.

An assessment is made at the end of each reporting period as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to profit or loss in the period in which it arises unless the asset is carried at a revalued amount, in which case the reversal of the impairment loss is accounted for in accordance with the relevant accounting policy for that revalued asset.

#### (g) Cemetery assets

Cemetery assets are mainly land costs and costs incurred on public facilities to enhance better landscape and environment to the cemetery, such as tree plantation and are carried at the lower of cost less accumulated amortisation and recoverable amount prior to the commencement of development of the cemetery. Amortisation is charged to the consolidated statement of profit or loss on a straight-line method over the shorter of the remaining lease term of land and the useful life.

The principal annual rates used for this purpose are follows:

| Land costs          | Over the lease term                               |
|---------------------|---|
| Tree plantation     | 5% or over the lease term, whichever is shorter   |
| Landscape and roads | 2.5% or over the lease term, whichever is shorter |

Upon commencement of development of the cemetery with the intention of sale in the ordinary course of business of the Group, the proportionate carrying amounts of cemetery assets are transferred to inventories.

For the year ended 31 March 2022

### 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (h) Inventories

Inventories are stated at the lower of cost and net realisable value. Inventories mainly comprising cemetery assets developed with the intention of sale in the ordinary course of business of the Group and tombstone which are determined on the weighted average cost method and first-in first-out method respectively and, in the case of work in progress and finished goods, comprises direct materials, direct labor and an appropriate proportion of overheads. Net realisable value is based on estimated selling prices less any estimated costs to be incurred to completion and disposal.

#### (i) Financial instruments

#### (i) Financial assets

#### Initial recognition and measurement

A financial asset (unless it is a trade receivable without a significant financing component) is initially measured at fair value plus, for an item not at fair value through profit or loss, transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the market place.

Financial assets with embedded derivatives are considered in their entirely when determining whether their cash flows are solely payment of principal and interest.

#### Subsequent measurement

#### Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There is one measurement category into which the Group classifies its debt instruments:

Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets at amortised cost are subsequently measured using effective interest rate method. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain on derecognition is recognised in profit or loss.

#### Equity instruments

On initial recognition of an equity investment that is not held for trading, the Group could irrevocably elect to present subsequent changes in the investment's fair value in other comprehensive income. This election is made on an investment-by-investment basis. Equity investments at fair value through other comprehensive income are measured at fair value. Dividend income is recognised in profit or loss unless the dividend income clearly represents a recovery of part of the cost of the investments. Other net gains and losses are recognised in other comprehensive income and are not reclassified to profit or loss. All other equity instruments are classified as fair value through profit or loss, whereby changes in fair value, dividends and interest income are recognised in profit or loss.

For the year ended 31 March 2022

### 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (i) Financial instruments (Continued)

#### (i) Financial assets (Continued)

#### Impairment of financial assets

The Group recognises loss allowances for expected credit losses ("ECLs") on trade receivables and other financial assets measured at amortised cost. ECLs are measured on either of the following bases: (1) 12-month ECLs: these are ECLs that result from possible default events within 12 months after the reporting date; and (2) lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument. The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive. The shortfall is then discounted at an approximation to the assets' original effective interest rate.

The Group has elected to measure loss allowances for trade receivables using HKFRS 9 simplified approach and has calculated ECLs based on lifetime ECLs. The Group has established a provision matrix that is based on the Group's historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

For other financial assets measured at amortised cost, ECLs are based on the 12-month ECLs. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime ECLs.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information analysis, based on the Group's historical experience and informed credit assessment and including forward-looking information.

The Group assumes that the credit risk on a financial asset has increased if it is more than 30 days past due.

The Group considers a financial asset to be in default when: (1) the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); and (2) the financial asset is more than 90 days past due. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Interest income on credit-impaired financial assets is calculated based on the amortised cost (i.e. the gross carrying amount less loss allowance) of the financial asset. For non credit-impaired financial assets, interest income is calculated based on the gross carrying amount.

For the year ended 31 March 2022

### 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (i) Financial instruments (Continued)

#### (ii) Financial liabilities

#### Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings, net of directly attributable transaction costs.

The Group's financial liabilities include trade payables, other payables and accruals, interest-bearing bank and other borrowings and lease liabilities.

#### Subsequent measurement

The subsequent measurement of financial liabilities depends on their classification as follows:

#### Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost, using effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in the statement of profit or loss when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in the statement of profit or loss.

#### Financial guarantee contracts

Financial guarantee contracts issued by the Group are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. A financial guarantee contract is recognised initially as a liability at its fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequent to initial recognition, the Group measures the financial guarantee contract at the higher of: (i) the amount determined in accordance with the ECLs model under HKFRS 9 Financial instruments at the end of the reporting period; and (ii) the amount initially recognised less, when appropriate, cumulative amount of income recognised in accordance with the principles of HKFRS 15 Revenue from Contracts with Customers.

The fair value of financial guarantees is determined based on the present value of the difference in cash flows between the contractual payments required under the debt instrument and the payments that would be required without the guarantee, or the estimated amount that would be payable to a third party for assuming the obligations.

For the year ended 31 March 2022

### 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (i) Financial instruments (Continued)

#### (iii) Effective interest rate method

The effective interest rate method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments through the expected life of the financial asset or liability, or where appropriate, a shorter period.

#### (iv) Derecognition

The Group derecognises a financial asset when the contractual rights to the future cash flows in relation to the financial asset expire or when the financial asset has been transferred and the transfer meets the criteria for derecognition in accordance with HKFRS 9.

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expires.

Where the Group issues its own equity instruments to a creditor to settle a financial liability in whole or in part as a result of renegotiating the terms of that liability, the equity instruments issued are the consideration paid and are recognised initially and measured at their fair value on the date the financial liability or part thereof is extinguished. If the fair value of the equity instruments issued cannot be reliably measured, the equity instruments are measured to reflect the fair value of the financial liability extinguished. The difference between the carrying amount of the financial liability or part thereof extinguished and the consideration paid is recognised in profit or loss for the year.

#### (j) Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and demand deposits, and short-term highly liquid investments that are readily convertible into known amounts of cash, are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

For the purpose of the consolidated statement of financial position, cash and cash equivalents comprise cash on hand and at banks, including short-term deposits, and assets similar in nature to cash, which are not restricted as to use.

#### (k) Leasing

All leases (irrespective of whether they are operating leases or finance leases) are required to be capitalised in the statement of financial position as right-of-use assets and lease liabilities, but accounting policy choices exist for an entity to choose not to capitalise (i) leases which are short-term leases and/or (ii) leases for which the underlying asset is of low-value. The Group has elected not to recognise right-of-use assets and lease liabilities for low-value assets and leases for which at the commencement date have a lease term less than 12 months. The lease payments associated with those leases have been expensed on a straight-line basis over the lease term.

For the year ended 31 March 2022

### 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (k) Leasing (Continued)

#### Right-of-use asset

The right-of-use asset should be recognised at cost and would comprise: (i) the amount of the initial measurement of the lease liability (see below for the accounting policy to account for lease liability); (ii) any lease payments made at or before the commencement date, less any lease incentives received; (iii) any initial direct costs incurred by the lessee and (iv) an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories. The Group measures the right-of-use assets for the lease properties under tenancy agreements at cost, less any accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liability.

Right-of-use asset in which the Group is reasonably certain to obtain ownership of the underlying lease assets at the end of the lease term are depreciated from commencement date to the end of the useful life. Otherwise, right-of-use asset is depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

Leasehold lands in the cemetery assets which are classified as right-of-use assets are measured under HKFRS 16 at the lower of cost less accumulated amortisation and recoverable amount prior to the commencement of the development of the cemetery and transfer to inventories upon commencement of development.

The Group presents right-of-use assets that do not meet the definition of cemetery assets or inventories as a separate line item in the statement of financial position.

#### Lease liability

The lease liability is recognised at the present value of the lease payments that are not paid at the date of commencement of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Group uses the Group's incremental borrowing rate.

The following payments for the right-to-use the underlying asset during the lease term that are not paid at the commencement date of the lease are considered to be lease payments: (i) fixed payments less any lease incentives receivable; (ii) variable lease payments that depend on an index or a rate, initially measured using the index or rate as at commencement date; (iii) amounts expected to be payable by the lessee under residual value guarantees; (iv) the exercise price of a purchase option if the lesse is reasonably certain to exercise that option and (v) payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease.

Subsequent to the commencement date, the Group measures the lease liability by: (i) increasing the carrying amount to reflect interest on the lease liability; (ii) reducing the carrying amount to reflect the lease payments made; and iii) remeasuring the carrying amount to reflect any reassessment or lease modifications, e.g., a change in future lease payments arising from change in an index or rate, a change in the lease term, a change in the in substance fixed lease payments or a change in assessment to purchase the underlying asset.

The Group presents lease liabilities as a separate line item in the statement of financial position.

For the year ended 31 March 2022

### 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (k) Leasing (Continued)

#### Accounting as a lessor

The Group has leased out its properties to a number of tenants. Rental income from operating leases is recognised in profit or loss on a straight-line basis over the terms of the relevant leases. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised as an expense on a straight-line basis over the lease terms.

#### (I) Provisions

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of the reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in the statement of profit or loss.

#### (m) Income tax

Income tax comprises current and deferred tax. Income tax relating to items recognised outside profit or loss is recognised outside profit or loss, either in other comprehensive income or directly in equity.

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries and an associate, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

For the year ended 31 March 2022

#### 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (m) Income tax (Continued)

Deferred tax assets are recognised for all deductible temporary differences, the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, the carryforward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries and an associate, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if and only if the Group has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

#### (n) Revenue recognition

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discounts.

For the year ended 31 March 2022

### 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (n) Revenue recognition (Continued)

Depending on the terms of the contract and the laws that apply to the contract, control of the goods or service may be transferred over time or at a point in time. Control of the goods or service is transferred over time if the Group's performance:

- provides all of the benefits received and consumed simultaneously by the customer;
- creates or enhances an asset that the customer controls as the Group performs; or
- does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If control of the goods or services transfers over time, revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, revenue is recognised at a point in time when the customer obtains control of the goods or service.

When the contract contains a financing component which provides the customer a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amounts receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. Where the contract contains a financing component which provides a significant financing benefit to the Group, revenue recognised under that contract includes the interest expense accreted on the contract liability under the effective interest method. For contracts where the period between the payment and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in HKFRS 15.

A contract liability represents the Group's obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

Various sources of revenue of the Group is recognised on the following bases:

(a) Sales of tombs and niches (i.e. contracts with multiple performance obligations, including allocation of transaction price), customers obtain control of the tombs and niches when they are delivered to and have been accepted by the customers being when the right to use the tombs and niches has passed. Revenue is thus recognised at that point in time.

For contracts that contain more than one performance obligations (sales of tombs and niches together with provision of cemetery management services), the Group allocates the transaction price to each performance obligation on a relative stand-alone selling price basis.

For the year ended 31 March 2022

#### 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (n) Revenue recognition (Continued)

(a) (Continued)

The stand-alone selling price of the distinct good or service underlying each performance obligation is determined at contract inception. It represents the price at which the Group would sell a promised good or service separately to a customer. If a stand-alone selling price is not directly observable, the Group estimates it using appropriate techniques such that the transaction price ultimately allocated to any performance obligation reflects the amount of consideration to which the Group expects to be entitled in exchange for transferring the promised goods or services to the customer;

- (b) Income from burial services is recognised over time as those services are provided;
- (c) Management fee income which are bundled with sales of tombs and niches set out in note (a) above is recognised over time based on the allocated transaction price and amortised on a straight line basis over the contract terms. Management fee income separately billed after the expiration of a stated period set out in the sales contracts of tombs and niches is recognised over time on a straight line basis over the contract terms; and
- (d) Interest income, on an accrual basis using effective interest rate method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset.

#### (o) Share-based compensation

The Company operates a share option scheme for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Employees (including directors) of the Group receive remuneration in the form of share-based payments, whereby employees render services as consideration for equity instruments ("equity-settled transactions").

The cost of equity-settled transactions with employees for grants is measured by reference to the fair value at the date at which they are granted.

The cost of equity-settled transactions is recognised in employee benefit expense, together with a corresponding increase in equity, over the period in which the performance and/or service conditions are fulfilled. The cumulative expense recognised for equity-settled transactions at the end of each reporting period until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The charge or credit to the statement of profit or loss for a period represents the movement in the cumulative expense recognised as at the beginning and end of that period.

Service and non-market performance conditions are not taken into account when determining the grant date fair value of awards, but the likelihood of the conditions being met is assessed as part of the Group's best estimate of the number of equity instruments that will ultimately vest. Market performance conditions are reflected within the grant date fair value. Any other conditions attached to an award, but without an associated service requirement, are considered to be non-vesting conditions. Non-vesting conditions are reflected in the fair value of an award and lead to an immediate expensing of an award unless there are also service and/or performance conditions.

For the year ended 31 March 2022

### 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (o) Share-based compensation (Continued)

For awards that do not ultimately vest because non-market performance and/or service conditions have not been met, no expense is recognised. Where awards include a market or non-vesting condition, the transactions are treated as vesting irrespective of whether the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.

Where the terms of an equity-settled award are modified, as a minimum an expense is recognised as if the terms had not been modified, if the original terms of the award are met. In addition, an expense is recognised for any modification that increases the total fair value of the share-based payments, or is otherwise beneficial to the employee as measured at the date of modification.

Where an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. This includes any award where nonvesting conditions within the control of either the Group or the employee are not met. However, if a new award is substituted for the cancelled award, and is designated as a replacement award on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award, as described in the previous paragraph.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of earnings per share.

#### (p) Other employee benefits

#### Short-term employee benefits

Employee entitlements to annual leave are recognised when they are accrued to employees. A provision is made for the estimated liability for unused annual leave as a result of services rendered by employees up to the reporting date. Non-accumulating compensated absences such as sick leave and maternity leave are not recognised until the time of leave.

#### Pension scheme

The Group operates a defined contribution Mandatory Provident Fund retirement benefit scheme (the "MPF Scheme") under the Mandatory Provident Fund Schemes Ordinance for all of its employees. Contributions are made based on a percentage of the employees' basic salaries and are charged to the statement of profit or loss as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group's employer contributions vest fully with the employees when contributed into the MPF Scheme.

The employees of the Company's subsidiaries which operate in the PRC are required to participate in a central pension scheme operated by the local municipal government.

#### (q) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, i.e., assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets. The capitalisation of such borrowing costs ceases when the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs capitalised. All other borrowing costs are expensed in the period in which they are incurred. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

For the year ended 31 March 2022

#### 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (r) Dividends

Final dividends are recognised as liabilities when they are approved by the shareholders in a general meeting.

Interim dividends are simultaneously proposed and declared, because the Company's memorandum and articles of association grant the directors the authority to declare interim dividends. Consequently, interim dividends are recognised immediately as liabilities when they are proposed and declared.

#### (s) Government grants

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate. Specifically, government grants whose primary condition is that the Group should purchase, construct or otherwise acquire non-current assets are recognised as deferred income in the statement of financial position and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets. Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable.

#### (t) Foreign currencies

These financial statements are presented in Hong Kong dollars, which is the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency rates of exchange ruling at the end of the reporting period. Differences arising on settlement or translation of monetary items are recognised in the statement of profit or loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of a non-monetary item measured at fair value is treated in line with the recognition of the gain or loss on change in fair value of the item (i.e. translation difference on the item whose fair value gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss.

In determining the spot exchange rate to use on initial recognition of the related asset, expense or income (or part of it) on the derecognition of a non-monetary asset or non-monetary liability relating to advance consideration, the date of the transaction is the date on which the Group initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, the Group determines the transaction date for each payment or receipt of advance consideration.

For the year ended 31 March 2022

### 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (t) Foreign currencies (Continued)

The functional currencies of certain overseas subsidiaries and an associate are currencies other than the Hong Kong dollar. As at the end of the reporting period, the assets and liabilities of these entities are translated into Hong Kong dollars at the exchange rates prevailing at the end of the reporting period and their statements of profit or loss are translated into Hong Kong dollars at the average exchange rates for the year. The resulting exchange differences are recognised in other comprehensive income and accumulated in the exchange fluctuation reserve. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in the statement of profit or loss.

Any goodwill arising on the acquisition of a foreign operation and any fair value adjustments to the carrying amounts of assets and liabilities arising on acquisition are treated as assets and liabilities of the foreign operation and translated at the closing rate.

For the purpose of the consolidated statement of cash flows, the cash flows of overseas subsidiaries are translated into Hong Kong dollars at the exchange rates ruling at the dates of the cash flows. Frequently recurring cash flows of overseas subsidiaries which arise throughout the year are translated into Hong Kong dollars at the average exchange rates for the year.

#### (u) Fair value measurement

The Group measures its equity investments at fair value at the end of each reporting period. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

For the year ended 31 March 2022

#### 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (u) Fair value measurement (Continued)

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 based on quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly
- Level 3 based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

#### (v) Related parties

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or of a parent of the Group;
- (b) the party is an entity where any of the following conditions applies:
  - (i) the entity and the Group are members of the same group;
  - (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
  - (iii) the entity and the Group are joint ventures of the same third party;
  - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
  - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
  - (vi) the entity is controlled or jointly controlled by a person identified in (a);

For the year ended 31 March 2022

### 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (v) Related parties (Continued)

- (b) (Continued)
  - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
  - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity and include:

- (i) that person's children and spouse or domestic partner;
- (ii) children of that person's spouse or domestic partner; and
- (iii) dependents of that person or that person's spouse or domestic partner.

### 3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

#### (i) Impairment assessment of goodwill

The Group assesses whether goodwill is impaired at least on an annual basis. This requires an estimation of the value in use of the CGU to which the goodwill is allocated. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the CGU and also to choose a suitable discount rate in order to calculate the present value of those cash flows. The carrying amount of goodwill at 31 March 2022 was HK\$13,611,000 (2021: HK\$13,223,000). Further details are given in note 15 to the consolidated financial statements.

For the year ended 31 March 2022

#### 3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (CONTINUED)

#### (ii) Useful lives of property, plant and equipment, cemetery assets and intangible assets

The Group determines the estimated useful lives and related depreciation or amortisation charges for its property, plant and equipment, cemetery assets and intangible assets. This estimate is based on the historical experience of the actual useful lives of property, plant and equipment, cemetery assets and intangible assets of similar nature and functions. It could change significantly as a result of competitor actions in response to severe industry cycles. Management will increase the depreciation or amortisation charge where useful lives are less than previously estimated lives, or it will write off or write down technically obsolete or non-strategic assets that have been abandoned or sold. The useful lives of property, plant and equipment, cemetery assets are disclosed in notes 2.4(d), (g) and (e) to the consolidated financial statements respectively.

#### (iii) Impairment assessment of non-financial assets (other than goodwill)

The Group assesses whether there are any indicators of impairment for all non-financial assets at the end of each reporting period. Indefinite life intangible assets are tested for impairment annually and at other times when such an indicator exists. Other non-financial assets are tested for impairment when there are indicators that the carrying amounts may not be recoverable. An impairment exists when the carrying value of an asset or a CGU exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The calculation of the fair value less costs of disposal is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for disposing of the asset. When value in use calculations are undertaken, management must estimate the expected future cash flows from the asset or CGU and choose a suitable discount rate in order to calculate the present value of those cash flows.

#### (iv) Impairment assessment of financial assets at amortised costs

The Group uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns. The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For other financial assets at amortised cost, measurement of ECLs are based on the 12-month ECLs. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime ECLs. At each reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed. The assessment of the correlation among historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. The information about the ECLs on the Group's financial assets at amortised cost is disclosed in note 38(iii) to the consolidated financial statements.

For the year ended 31 March 2022

### 3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (CONTINUED)

#### (v) Income tax, other taxes and deferred tax

The Group is subject to income taxes in Hong Kong and the PRC and other taxes in the PRC. Significant judgement is required in determining the provision for taxes and the timing of payment of the related taxes. There are certain transactions and calculations for which the ultimate tax determination from the relevant local tax bureaus is uncertain during the ordinary course of business. The Group recognises liabilities for anticipated tax based on estimates of whether additional taxes will be due. When the final tax outcome of these matters is different from the amounts that were initially recorded if any, such differences will impact the tax provision in the period in which such determination is made.

Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies.

#### 4. OPERATING SEGMENT INFORMATION

For management purposes, the Group has only one reportable operating segment which is the cemetery business. Since this is the only reportable operating segment of the Group, no further operating segment analysis thereof is presented.

#### **Geographical information**

#### (a) Disaggregated revenue from external customers

|         | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|---------|------------------|------------------|
| The PRC | 310,947          | 298,742          |

The revenue information above is based on the location of the customers.

#### (b) Non-current assets

|                      | <b>2022</b> 22<br><b>HK\$'000</b> HK\$ | 2021<br>'000 |
|----------------------|--|--------------|
| Hong Kong<br>The PRC |  | ,598<br>,812 |
|                      | <b>811,851</b> 796                     | ,410         |

Non-current asset information above is based on the locations of the assets and excludes financial instruments.

#### Information about major customers

For the year ended 31 March 2022, no (2021: Nil) revenue from a single customer accounted for 10% or more of the Group's revenue.

For the year ended 31 March 2022

#### 5. REVENUE, OTHER INCOME AND GAINS

#### (i) Disaggregation of revenue from contracts with customers

In the following table, revenue is disaggregated by major products and services and timing of revenue recognition. The Group has only one reportable operating segment which is the cemetery business in the PRC, and the disaggregated geographic information of revenue has been set out in note 4(a).

|  | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|--|------------------|------------------|
| Revenue by products and services                                 |                  |                  |
| Sales of tombs and niches  | 284,819          | 269,960          |
| Management fee income  | 3,963            | 3,806            |
| Burial services  | 22,165           | 24,976           |
|  | 310,947          | 298,742          |
| Timing of revenue recognition                                    |                  |                  |
| At point in time   | 284,819          | 269,960          |
| Over time  | 26,128           | 28,782           |
|  | 310,947          | 298,742          |
| Other income and gains   |                  |                  |
| Gain on disposal of property, plant and equipment, net           | 20               | 396              |
| Government grants (note)   | 1,397            | 2,066            |
| Bank interest income   | 3,156            | 2,429            |
| Imputed interest income from loan to non-controlling shareholder | 141              | 64               |
| Others   | 1,527            | 1,053            |
|  | 6,241            | 6,008            |

*Note:* The government grants for the years ended 31 March 2022 and 2021 represents the grants mainly in relation to PRC taxable subsidies and eco-friendly cremetory cash incentives, of which the Group complied with all attached conditions and therefore such grants were recognised as other income during the years.

#### (ii) Performance obligation for contracts with customers

#### Sales of tombs and niches with management services (multiple performance obligations)

For contracts entered into with customers on sales of tombs and niches, the relevant tombs and niches specified in the contracts have no alternative use to the Group. Taking into consideration of the relevant legal precedent, the Group concluded that it does not have an enforceable right to payment prior to transfer of the right to use of tombs and niches to customers. Revenue from sales of tombs and niches is therefore recognised at a point in time when the tombs and niches are transferred to customers, being at the point that the customer obtains the right to use of tombs and niches and niches and the Group has present right to payment and collection of the consideration is probable.

For the year ended 31 March 2022

### 5. REVENUE, OTHER INCOME AND GAINS (CONTINUED)

(ii) Performance obligation for contracts with customers (Continued)

Sales of tombs and niches with management services (multiple performance obligations) (Continued)

The cemetery management service is considered to be a distinct service. Transaction price is allocated between sales of tombs and niches and the management services on a relative stand-alone selling price basis. An explicit management fee will be received after the expiration of a stated period set out in sales contracts of tombs and niches. Revenue relating to the management services is recognised over time. The transaction price allocated to these services is recognised as a contract liability at the time of the initial sales transaction and is released on a straight line basis over the period of service.

The Group applies the practical expedient of expensing all incremental costs to obtain a contract if these costs would otherwise have been fully amortised to profit or loss within one year.

#### Provision of burial services

Burial services represented revenues from miscellaneous services such as the organising and conducting of burial rituals, the design and landscaping of the burial sites and additional engraving fee. Revenue relating to these burial services is recognised over time.

### 6. PROFIT BEFORE INCOME TAX

Profit before income tax is arrived at after charging/(crediting):

|   | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|---|------------------|------------------|
| Cost of inventories sold recognised as expense, including                     | 69,389           | 62,699           |
| - Reversal of write-down of inventories to net realisable value               | -                | (379)            |
| Cost of services provided   | 7,483            | 10,101           |
| Employee benefit expense (excluding directors'                                |                  |                  |
| and chief executives' remuneration (note 8)):                                 |                  |                  |
| - Wages and salaries**  | 43,134           | 41,010           |
| Amortisation of intangible assets (note 14)*                                  | 3,227            | 3,230            |
| Amortisation of cemetery assets (note 17)*                                    | 8,198            | 7,801            |
| Auditor's remuneration  | 880              | 860              |
| Depreciation:   |                  |                  |
| - Property, plant and equipment <i>(note 13)</i>                              | 10,387           | 9,794            |
| - Right-of-use assets (note 28)   | 2,470            | 1,976            |
| Fair value loss on initial recognition of loan to non-controlling shareholder | -                | 339              |

\* Amortisations of intangible assets and cemetery assets for the years are included in "Cost of sales" in the consolidated statement of profit or loss.

\*\* For the year ended 31 March 2022, there were neither contributions forfeited by the Group nor had there been any utilisation of such forfeited contributions to reduce future contributions (2021: Nil). As at 31 March 2022, there were no forfeited contributions which were available for utilisation by the Group to reduce the existing level of contributions to the MPF Scheme (2021: Nil).

For the year ended 31 March 2022

### 7. FINANCE COSTS

An analysis of finance costs is as follows:

|  | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|--|------------------|------------------|
| Interest on lease liabilities (note 28)                | 136              | 164              |
| Interest on interest-bearing bank and other borrowings | 5,068            | 7,327            |
| Less: Interest capitalised                             | (1,823)          | (4,488)          |
|  | 3,381            | 3,003            |

Borrowing costs capitalised during the year arose on the general borrowing pool and are calculated by applying a capitalisation rate of 5.35% (2021: 5.24%) per annum to the expenditure on qualifying assets.

### 8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION

Directors' and chief executives' remuneration for the year, disclosed pursuant to the Listing Rules, section 383(1)(a), (b), (c) and (f) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation, is as follows:

|   | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|---|------------------|------------------|
| Fees                                      | 507              | 405              |
| Other emoluments:                         |                  |                  |
| Salaries, allowances and benefits in kind | 4,356            | 4,530            |
| Performance related bonuses               | 363              | 363              |
| Pension scheme contributions              | 36               | 36               |
|   | 4,755            | 4,929            |
|   | 5,262            | 5,334            |

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### 8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION (CONTINUED)

#### (a) Independent non-executive directors

| Notes       | Salaries,<br>allowances<br>and benefits<br>in kind<br>HK\$'000 | Performance<br>related<br>bonuses<br>HK\$'000   | <b>Total</b><br>remuneration<br>HK\$'000  |
|-------------|--|---|---|
|             |  |   |   |
|             | 156  | 13  | 169   |
|             | 156  | 13  | 169   |
| ()          | 156  | 13  | 169   |
|             | 468  | 39  | 507   |
|             |  |   |   |
|             | 138  | 13  | 151   |
|             | 138  | 13  | 151   |
| <i>(ii)</i> | 30   | -   | 30  |
| (i)         | 70   | 3   | 73  |
|             | 376  | 29  | 405   |
|             | (i)<br>(ii)  | allowances<br>and benefits<br>in kind       Notes     HK\$'000       (i)     156       156     156       156     156       156     156       156     156       138     138       (ii)     30       (i)     70 | allowances<br>and benefits<br>in kind<br>HK\$'000         Performance<br>related<br>bonuses<br>HK\$'000           Notes         156         13           (i)         156         13           (ii)         138         13           (ii)         30         -           (ii)         70         3 |

There were no (2021: Nil) other emoluments payable to the independent non-executive directors during the year.

#### Notes:

(i) Appointed on 19 October 2020.

(ii) Resigned on 21 July 2020.

For the year ended 31 March 2022

### 8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION (CONTINUED)

#### (b) Executive directors and non-executive director

|                         | Salaries,<br>allowances<br>and benefits<br>in kind<br>HK\$'000 | Performance<br>related<br>bonuses<br>HK\$'000 | Pension<br>scheme<br>contributions<br>HK\$'000 | Total<br>remuneration<br>HK\$'000 |
|-------------------------|--|---|--|-----------------------------------|
| 2022                    |  |   |  |                                   |
| Executive directors:    |  |   |  |                                   |
| Mr. Shi Hua             | 1,560  | 130   | -  | 1,690                             |
| Mr. Shi Jun             | 1,320  | 110   | 18   | 1,448                             |
| Mr. Law Fei Shing       | 1,320  | 110   | 18   | 1,448                             |
|                         | 4,200  | 350   | 36   | 4,586                             |
| Non-executive director: |  |   |  |                                   |
| Mr. Wang Hongjie        | 156  | 13  | -  | 169                               |
|                         | 156  | 13  | -  | 169                               |
|                         | 4,356  | 363   | 36   | 4,755                             |
| 2021                    |  |   |  |                                   |
| Executive directors:    |  |   |  |                                   |
| Mr. Shi Hua             | 1,817  | 130   | _  | 1,947                             |
| Mr. Shi Jun             | 1,315  | 110   | 18   | 1,443                             |
| Mr. Law Fei Shing       | 1,260  | 110   | 18   | 1,388                             |
|                         | 4,392  | 350   | 36   | 4,778                             |
| Non-executive director: |  |   |  |                                   |
| Mr. Wang Hongjie        | 138  | 13  | -  | 151                               |
|                         | 138  | 13  | _  | 151                               |
|                         | 4,530  | 363   | 36   | 4,929                             |

There was no (2021: Nil) arrangement under which a director or the chief executive waived or agreed to waive any remuneration during the year.

For the year ended 31 March 2022

### 9. FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees during the year included three (2021: three) directors, details of whose remuneration are set out in note 8 above. Details of the remuneration of the remaining two (2021: two) highest paid employees who are neither an executive director nor chief executive are as follows:

|  | 2022<br>HK\$'000   | 2021<br>HK\$'000  |
|--|--------------------|-------------------|
| Salaries, allowances and benefits in kind<br>Performance related bonuses<br>Pension scheme contributions | 1,035<br>111<br>20 | 1,337<br>93<br>28 |
|  | 1,166              | 1,458             |

The number of non-director and non-chief executive highest paid employees whose remuneration fell within the following band is as follows:

| Number of | Number of employees |  |
|-----------|---------------------|--|
| 2022      | 2021                |  |
| <br>2     | 2                   |  |

### 10. INCOME TAX EXPENSE

The Group is subject to income tax on an entity basis on profits arising in or derived from the jurisdictions in which subsidiaries of the Group are domiciled and operate.

Pursuant to the rules and regulations of Bermuda, the Company is not subject to any income tax in that jurisdiction (2021: Nil).

No (2021: Nil) provision for Hong Kong profits tax has been made as the Group had no (2021: Nil) assessable profits derived from or earned in Hong Kong during the year.

Provision for the PRC current income tax is based on the statutory rate of 25% (2021: 25%) of the assessable profits of the PRC subsidiaries of the Group as determined in accordance with the PRC Corporate Income Tax Law.

For the year ended 31 March 2022

### 10. INCOME TAX EXPENSE (CONTINUED)

The major components of income tax expense are as follows:

|  | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|--|------------------|------------------|
| Current tax – PRC Corporate Income Tax |                  |                  |
| - Tax for the year in the PRC          | 35,251           | 29,747           |
| - Under-provision in prior year        | -                | 142              |
| PRC dividend withholding tax           | 2,437            | 2,045            |
| Deferred tax (note 18)                 | (968)            | 938              |
| Total income tax expense for the year  | 36,720           | 32,872           |

A reconciliation of the income tax expense applicable to profit before income tax at the statutory rate for the jurisdictions in which the Company and the majority of its subsidiaries are domiciled to the tax expense at the effective tax rate is as follows:

|  | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|--|------------------|------------------|
| Profit before income tax   | 108,006          | 114,163          |
| Tax at the statutory tax rate of 25% (2021: 25%)<br>Effect of withholding tax on distributable profit of | 27,002           | 28,541           |
| the Group's PRC subsidiaries   | 2,437            | 2,045            |
| Tax effect of different taxation rates in other tax jurisdictions  | 1,107            | 990              |
| Tax effect of non-taxable income   | (205)            | (514)            |
| Tax effect of non-deductible expenses  | 2,292            | 1,717            |
| Tax effect of tax losses not recognised  | 4,087            | 1,962            |
| Tax effect of utilisation of tax losses not previously recognised  | -                | (2,011)          |
| Under-provision in respect of prior year   | -                | 142              |
| Income tax expense   | 36,720           | 32,872           |

For the year ended 31 March 2022

### 11. DIVIDENDS

(i) Dividends declared to equity shareholders of the Company attributable to the year:

|   | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|---|------------------|------------------|
| Interim dividend declared and paid of HK0.9 cent (2021: HK0.8 cent) per ordinary share                            | 19,992           | 17,771           |
| Final dividend proposed of HK0.9 cent (2021: HK1.0 cent) per ordinary share after the end of the reporting period | 19,992           | 22,214           |
|   | 39,984           | 39,985           |

The final dividend proposed after the end of the reporting period has not been recognised as a liability at the end of the reporting period.

(ii) Dividends payable to equity shareholders of the Company attributable to the previous financial year, approved and paid during the year:

|   | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|---|------------------|------------------|
| Final dividend paid in respect of the previous financial year, approved and paid during the year, of HK1.0 cent (2021: Nil) per share | 22,214           | _                |

The proposed final and interim dividends in respect of year ended 31 March 2021 and six months period ended 30 September 2021 respectively was paid as appropriations of contributed surplus reserve of the Company during the year ended 31 March 2022.

For the year ended 31 March 2022

# 12. EARNINGS PER SHARE FOR PROFIT ATTRIBUTABLE TO OWNERS OF THE COMPANY

The calculation of the basic earnings per share is based on the profit for the year attributable to owners of the Company over the weighted average number of ordinary shares of 2,221,363,000 (2021: 1,845,212,000) in issue during the year.

There was no potential dilutive ordinary shares outstanding during the years ended 31 March 2022 and 2021 and hence the diluted earnings per share is the same as basic earnings per share.

The calculations of basic and diluted earnings per share are based on:

|   | 2022<br>HK\$'000                      | 2021<br>HK\$'000                      |
|---|---------------------------------------|---------------------------------------|
| Earnings  |                                       |                                       |
| Profit attributable to owners of the Company used in the basic and diluted earnings per share calculation                       | 73,125                                | 80,295                                |
|   | Number of<br>shares<br>2022<br>('000) | Number of<br>shares<br>2021<br>('000) |
| Shares  |                                       |                                       |
| Weighted average number of ordinary shares in issue during<br>the year used in basic and diluted earnings per share calculation | 2,221,363                             | 1,845,212                             |

For the year ended 31 March 2022

### 13. PROPERTY, PLANT AND EQUIPMENT

|                                   | Buildings<br>HK\$'000 | Furniture,<br>fixtures and<br>equipment<br>HK\$'000 | Motor<br>vehicles<br>HK\$'000 | Leasehold<br>improvements<br>HK\$'000 | Total<br>HK\$'000 |
|-----------------------------------|-----------------------|---|-------------------------------|---------------------------------------|-------------------|
| Cost:                             |                       |   |                               |                                       |                   |
| At 1 April 2020                   | 121,479               | 10,010  | 9,796                         | 3,230                                 | 144,515           |
| Additions                         | 1,421                 | 1,429   | 1,586                         | _                                     | 4,436             |
| Disposals                         | _                     | -   | (1,371)                       | -                                     | (1,371)           |
| Written-off                       | -                     | (449)   | -                             | (3)                                   | (452)             |
| Exchange realignment              | 9,870                 | 785   | 652                           | 237                                   | 11,544            |
| At 31 March 2021 and 1 April 2021 | 132,770               | 11,775  | 10,663                        | 3,464                                 | 158,672           |
| Additions                         | 263                   | 660   | 1,288                         | 88                                    | 2,299             |
| Disposals                         | -                     | -   | (415)                         | -                                     | (415)             |
| Exchange realignment              | 5,607                 | 483   | 403                           | 133                                   | 6,626             |
| At 31 March 2022                  | 138,640               | 12,918  | 11,939                        | 3,685                                 | 167,182           |
| Accumulated depreciation:         |                       |   |                               |                                       |                   |
| At 1 April 2020                   | (28,636)              | (5,420)   | (5,221)                       | (861)                                 | (40,138)          |
| Charged for the year (note 6)     | (6,489)               | (1,037)   | (1,667)                       | (601)                                 | (9,794)           |
| Disposals                         | -                     | -   | 1,193                         | -                                     | 1,193             |
| Written-off                       | _                     | 449   | -                             | 3                                     | 452               |
| Exchange realignment              | (2,538)               | (455)   | (394)                         | (72)                                  | (3,459)           |
| At 31 March 2021 and 1 April 2021 | (37,663)              | (6,463)   | (6,089)                       | (1,531)                               | (51,746)          |
| Charged for the year (note 6)     | (6,932)               | (1,201)   | (1,697)                       | (557)                                 | (10,387)          |
| Disposals                         | -                     | -   | 400                           | -                                     | 400               |
| Exchange realignment              | (1,691)               | (279)   | (252)                         | (61)                                  | (2,283)           |
| At 31 March 2022                  | (46,286)              | (7,943)   | (7,638)                       | (2,149)                               | (64,016)          |
| Net carrying amount:              |                       |   | Land .                        | -                                     |                   |
| At 31 March 2021                  | 95,107                | 5,312   | 4,574                         | 1,933                                 | 106,926           |
|                                   | 92,354                | 4,975   | 4,301                         | 1,536                                 | 103,166           |

As at 31 March 2022, no (2021:Nil) property, plant and equipment was pledged for interest-bearing bank and other borrowings.

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### 14. INTANGIBLE ASSETS

|                                   | HK\$'000 |
|-----------------------------------|----------|
| Cost:                             |          |
| At 1 April 2020                   | 445,372  |
| Exchange realignment              | 36,107   |
| At 31 March 2021 and 1 April 2021 | 481,479  |
| Exchange realignment              | 20,294   |
| At 31 March 2022                  | 501,773  |
| Accumulated amortisation:         |          |
| At 1 April 2020                   | (27,669) |
| Charged for the year (note 6)     | (3,230)  |
| Exchange realignment              | (2,352)  |
| At 31 March 2021 and 1 April 2021 | (33,251) |
| Charged for the year (note 6)     | (3,227)  |
| Exchange realignment              | (1,451)  |
| At 31 March 2022                  | (37,929) |
| Net carrying amount:              |          |
| At 31 March 2021                  | 448,228  |
| At 31 March 2022                  | 463,844  |

Intangible assets represent cemetery operating licences, which were acquired through business combinations of Zhejiang Anxian Yuan in the year of 2010, and with Yin Chuan Fu Shou Yuan and Zunyi Dashenshan in the year of 2016.

For the year ended 31 March 2022

#### 15. GOODWILL

|   | HK\$'000 |
|---|----------|
| Cost:   |          |
| At 1 April 2020   | 12,232   |
| Exchange realignment  | 991      |
| At 31 March 2021 and 1 April 2021   | 13,223   |
| Exchange realignment  | 388      |
| At 31 March 2022  | 13,611   |
| Accumulated impairment:<br>At 1 April 2020, 31 March 2021, 1 April 2021 and 31 March 2022 | -        |
| Net carrying amount:  |          |
| At 31 March 2021  | 13,223   |
| At 31 March 2022  | 13,611   |
|   |          |

The carrying amounts of the respective CGU's goodwill are as follows:

|                        | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|------------------------|------------------|------------------|
| Yin Chuan Fu Shou Yuan | 13,611           | 13,223           |

Impairment assessment was based on the recoverable amount of the CGU. In the opinion of the directors of the Company, there is no (2021: Nil) impairment of the above CGU to which goodwill is allocated as at 31 March 2022.

The recoverable amount of the above CGU is determined based on the value in use calculation performed by LCH (Asia-Pacific) Surveyors Limited, an independent firm of professional valuer. The key assumptions for the value in use calculation are those regarding the discount rate, growth rates and expected changes to selling prices and direct costs during the forecast period. Management estimates discount rate using pre-tax rate that reflects current market assessments of the time value of money and the risk specific to the CGU. The growth rates are by reference to industry growth forecasts. Changes in selling prices and direct costs are based on past practices and expectations of future changes in the market.

#### Major underlying assumptions are summarised below:

Value in use calculation uses cash flow projections based on financial budgets approved by the directors of the Company covering a five-year period (2021: five-year period) and a pre-tax discount rate of 14.32% (2021: 16%). Cash flows beyond that five-year period have been extrapolated using declining growth rates until a steady 3% (2021: 3%) growth rate is reached. This growth rate does not exceed the long-term average growth rate for the market in which the Group operates.

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### **16. EQUITY INVESTMENTS**

|  | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|--|------------------|------------------|
| Unlisted equity investments, at fair value               |                  |                  |
| Shanghai Langtai Hospital Logistics Management Co., Ltd. |                  |                  |
| ("Shanghai Langtai") <i>(i)</i>                          | 1,912            | 1,073            |
| Hangzhou Zhianyun Technology Service Co., Ltd.           |                  |                  |
| ("Hangzhou Zhianyun") <i>(ii)</i>                        | 370              | -                |
|  | 2,282            | 1,073            |

(i) As at 31 March 2022 and 2021, the fair values of the equity investments of Shanghai Langtai were estimated by the directors of the Company by using market approach with the following key parameters:

|                                    | 2022 | 2021 |
|------------------------------------|------|------|
| Price earnings ratio               | N/A  | 31%  |
| Price sales ratio                  | 3.9% | N/A  |
| Price book ratio                   | 1.7% | N/A  |
| Discount for lack of control       | 30%  | 25%  |
| Discount for lack of marketability | 25%  | 25%  |

The fair value gain of approximately HK\$839,000 (2021: Fair value loss of approximately HK\$1,593,000) was recognised as other comprehensive income in consolidated statement of comprehensive income for the year ended 31 March 2022.

(ii) On 18 March 2022, the Group has invested in 5% of equity interests of Hangzhou Zhianyun with the consideration of RMB300,000, and this equity investment was measured at FVTOCI. Hangzhou Zhianyun is primarily engaged in information technology services. The fair value is determined by net assets value approach, with the amount of RMB300,000 (equivalent to HK\$370,000) as at 31 March 2022.

For the year ended 31 March 2022

### **17. CEMETERY ASSETS**

|                                   | Land costs<br>HK\$'000 | Landscape<br>facilities<br>HK\$'000 | Total<br>HK\$'000 |
|-----------------------------------|------------------------|-------------------------------------|-------------------|
| Cost:                             |                        |                                     |                   |
| At 1 April 2020                   | 21,464                 | 243,250                             | 264,714           |
| Additions                         | —                      | 584                                 | 584               |
| Transferred to inventories        | (1,218)                | (3,327)                             | (4,545)           |
| Exchange realignment              | 1,699                  | 20,040                              | 21,739            |
| At 31 March 2021 and 1 April 2021 | 21,945                 | 260,547                             | 282,492           |
| Additions                         | -                      | 6,756                               | 6,756             |
| Transferred to inventories        | (205)                  | (4,096)                             | (4,301)           |
| Exchange realignment              | 923                    | 11,252                              | 12,175            |
| At 31 March 2022                  | 22,663                 | 274,459                             | 297,122           |
| Accumulated amortisation:         |                        |                                     |                   |
| At 1 April 2020                   | (1,468)                | (44,651)                            | (46,119)          |
| Charged for the year (note 6)     | (442)                  | (7,359)                             | (7,801)           |
| Eliminated on transfers           | 226                    | 511                                 | 737               |
| Exchange realignment              | (126)                  | (3,878)                             | (4,004)           |
| At 31 March 2021 and 1 April 2021 | (1,810)                | (55,377)                            | (57,187)          |
| Charged for the year (note 6)     | (613)                  | (7,585)                             | (8,198)           |
| Eliminated on transfers           | 41                     | 244                                 | 285               |
| Exchange realignment              | (85)                   | (2,458)                             | (2,543)           |
| At 31 March 2022                  | (2,467)                | (65,176)                            | (67,643)          |
| Net carrying amount:              |                        |                                     |                   |
| At 31 March 2021                  | 20,135                 | 205,170                             | 225,305           |
| At 31 March 2022                  | 20,196                 | 209,283                             | 229,479           |

Cemetery assets mainly represent land costs and the construction cost of public facilities in the cemetery.

The carrying amount of leasehold lands is measured under HKFRS 16 at the lower of cost less accumulated amortisation and recoverable amount prior to the commencement of the development of the cemetery. The land costs are amortised on a straight-line basis over lease term of 50 years.

Landscape facilities represent the construction cost of public facilities in the cemetery. Amortisation for landscape facilities is provided on a straight-line basis over the shorter of the remaining lease term of land and estimated useful life of 20 to 40 years.

Upon commencement of development of an area within the cemetery, the proportionate cemetery assets are transferred to inventories.

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### 18. DEFERRED TAX

Movements in deferred tax liabilities and assets during the year are as follows:

#### **Deferred tax liabilities**

|   | Fair value<br>adjustments<br>arising from<br>acquisition of<br>subsidiaries<br>HK\$'000 | Withholding<br>tax<br>HK\$'000 | Interest<br>capitalisation<br>HK\$'000 | Total<br>HK\$'000 |
|---|---|--------------------------------|--|-------------------|
| At 1 April 2020   | (101,992)   | (3,275)                        | (11,706)                               | (116,973)         |
| Deferred tax credited/(charged) to<br>profit or loss during the year <i>(note 10)</i><br>Exchange realignment | 976<br>(8,236)  | (1,453)<br>(314)               | (461)<br>(964)                         | (938)<br>(9,514)  |
| At 31 March 2021 and 1 April 2021   | (109,252)   | (5,042)                        | (13,131)                               | (127,425)         |
| Deferred tax credited/(charged) to<br>profit or loss during the year <i>(note 10)</i><br>Exchange realignment | 1,000<br>(4,410)  | (957)<br>(227)                 | 1,141<br>(537)                         | 1,184<br>(5,174)  |
| At 31 March 2022  | (112,662)   | (6,226)                        | (12,527)                               | (131,415)         |

For the year ended 31 March 2022

### **18. DEFERRED TAX (CONTINUED)**

**Deferred tax assets** 

|  | Contract<br>liabilities<br>and others<br>HK\$'000 | Write-down<br>of inventories<br>to net<br>realisable<br>value<br>HK\$'000 | Total<br>HK\$'000 |
|--|---|---|-------------------|
| At 1 April 2020                          | 4,010   | 492   | 4,502             |
| Deferred tax credited/(charged) to       |   |   |                   |
| profit or loss during the year (note 10) | 95  | (95)  | -                 |
| Exchange realignment                     | 327   | 37  | 364               |
| At 31 March 2021 and 1 April 2021        | 4,432   | 434   | 4,866             |
| Deferred tax charged to                  |   |   |                   |
| profit or loss during the year (note 10) | (216)   | -   | (216)             |
| Exchange realignment                     | 384   | 18  | 402               |
| At 31 March 2022                         | 4,600   | 452   | 5,052             |

For presentation purposes, certain deferred tax assets and liabilities have been offset in the consolidated statement of financial position. The following is an analysis of the deferred tax balances of the Group for financial reporting purposes:

|   | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|---|------------------|------------------|
| Net deferred tax liabilities recognised in the consolidated statement of financial position | (126,363)        | (122,559)        |

The Group has tax losses arising in Hong Kong of HK\$204,675,000 (2021: HK\$192,245,000) as at 31 March 2022, subject to the agreement with the Inland Revenue Department, that are available indefinitely for offsetting against future taxable profits of the companies in which the losses arose.

Deferred tax assets have not been recognised in respect of losses which have arisen in subsidiaries that have been loss-making for some time and it is not considered probable that taxable profits will be available against which the tax losses can be utilised.

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### **18. DEFERRED TAX (CONTINUED)**

Deferred tax assets have not been recognised in respect of the following items:

|            | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|------------|------------------|------------------|
| Tax losses | 223,307          | 202,734          |

Deferred tax assets have not been recognised in respect of tax losses amounting to HK\$223,307,000 (2021: HK\$202,734,000) as at 31 March 2022. The tax losses amounting to HK\$18,632,000 (2021: HK\$10,489,000) as at 31 March 2022 will expire within the next 5 years for offsetting against future taxable profits. The tax losses of HK\$204,675,000 (2021: HK\$192,245,000) as at 31 March 2022 are available indefinitely for offsetting against future taxable profits in Hong Kong. Deferred tax assets have not been recognised as it is not considered probable that taxable profits will be available against which the above tax losses can be utilised.

Pursuant to the PRC Corporate Income Tax Law, 5% or 10% (2021: 5% or 10%) withholding tax is levied on dividends declared to foreign investors from the foreign investment enterprises established in the PRC. The requirement is effective from 1 January 2008 and applies to earnings after 31 December 2007.

The Group is therefore liable for withholding taxes on dividends distributed by those subsidiaries established in the PRC in respect of earnings generated from 1 January 2008.

Pursuant to the resolution of the board of directors of the Company, part of the PRC subsidiaries' profits generated from 1 January 2008 onwards will be retained by the PRC subsidiaries for use in future operations or investments in the PRC. In the opinion of the directors of the Company, it is not probable that the PRC subsidiaries will distribute such earnings in the foreseeable future. The aggregate amount of temporary differences associated with investments in subsidiaries in the PRC for which deferred tax liabilities have not been recognised approximate to HK\$115,577,000 (2021: HK\$87,942,000) in aggregate.

### **19. INVENTORIES**

|                        | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|------------------------|------------------|------------------|
| Inventories<br>– Tombs | 308,651          | 281,143          |

As at 31 March 2022, inventories of approximately HK\$226,405,000 (2021: HK\$212,174,000) were expected to be recovered in more than one year.

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### 20. TRADE RECEIVABLES

|                   | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|-------------------|------------------|------------------|
| Trade receivables | 1,509            | 1,446            |

The Group's trading terms with its customers are mainly on credit, except for certain customers, where payment in advance is required. The average trade credit period ranges from 30 to 365 days. The Group seeks to maintain strict control over its outstanding receivables and overdue balances are reviewed regularly and actively monitored by management to minimise credit risk.

Trade receivables are unsecured and non interest-bearing.

Ageing analysis of the trade receivables as at the end of the reporting period, based on the invoice date and net of loss allowance, if any, is as follows:

|   | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|---|------------------|------------------|
| Within 60 days<br>61 to 180 days<br>Over 1 year | 667<br>5<br>837  | 612<br>31<br>803 |
|   | 1,509            | 1,446            |

Ageing analysis of the trade receivables that are not individually nor collectively considered to be impaired is as follows:

|   | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|---|------------------|------------------|
| Neither past due nor impaired                       | 672              | 643              |
| Past due more than one year but less than two years | -                | -                |
| Past due more than two years                        | 837              | 803              |
|   | 1,509            | 1,446            |

Further quantitative disclosures in respect of the Group's exposure to credit risk arising from trade receivables are set out in note 38(iii).

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### 21. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

|   | 2022<br>HK\$'000    | 2021<br>HK\$'000  |
|---|---------------------|-------------------|
| Prepayments<br>Value-added tax recoverables<br>Deposits and other receivables | 453<br>1,024<br>479 | 582<br>886<br>675 |
|   | 1,956               | 2,143             |

Quantitative disclosures in respect of the Group's exposure to credit risk arising from deposits and other receivables are set out in note 38(iii).

The directors of the Company consider that the fair value of deposits and other receivables which are expected to be recovered within one year are not materially different from their carrying amounts because of the short maturity periods on their inception.

### 22. LOAN TO NON-CONTROLLING SHAREHOLDER

During the year ended 31 March 2021, Anxian Yuan (Zhejiang), a wholly-owned subsidiary of the Group, granted a loan to a non-controlling shareholder of Yin Chuan Fu Shou Yuan, the subsidiary of the Group, with principal amount of RMB3,000,000 (equivalent to approximately of HK\$3,550,000). This loan is interest-bearing at 1% per annum with an effective interest rate of 4.64% per annum. The loan and the accrued interest are repayable in five years annually and secured by 30% equity interests of Yin Chuan Fu Shou Yuan held by this non-controlling shareholder.

|                | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|----------------|------------------|------------------|
| Analysed into: |                  |                  |
| Current        | 1,433            | 608              |
| Non-current    | 2,114            | 2,658            |
|                | 3,547            | 3,266            |

Quantitative disclosures in respect of the Group's exposure to credit risk arising from loan to non-controlling shareholder are set out in note 38(iii).

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### 23. CASH AND CASH EQUIVALENTS

|   | 2022<br>HK\$'000 | 2021<br>HK\$'000  |
|---|------------------|-------------------|
| Cash and cash equivalents:<br>Cash and bank balances<br>Short-term deposits | 205,161<br>4,704 | 169,660<br>86,276 |
|   | 209,865          | 255,936           |

As at 31 March 2022, cash and cash equivalents of the Group denominated in RMB amounted to HK\$202,226,000 (2021: HK\$164,670,000). RMB is not freely convertible into other currencies, however, under the PRC's Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Cash at banks earns interest at floating rates based on daily bank deposit rates. The bank balances are deposited with creditworthy banks with no recent history of default. All cash and bank balances held at each of the reporting dates were deposited in the reputable banks and financial institutions in Hong Kong and the PRC.

The effective interest rates of the Group's short-term deposits as at 31 March 2022 ranged from 0.4% to 0.46% (2021: 0.35% to 0.37%) per annum and have original maturity period of 30 days (2021: 30 days).

### 24. TRADE PAYABLES

|                | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|----------------|------------------|------------------|
| Trade payables | 42,669           | 47,158           |

Ageing analysis of the trade payables as at the end of the reporting period, based on the invoice date, is as follows:

|                 | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|-----------------|------------------|------------------|
| Within 90 days  | 2,653            | 40,798           |
| 91 to 180 days  | 11,842           | 1,066            |
| 181 to 365 days | 13,694           | 10               |
| Over 1 year     | 14,480           | 5,284            |
|                 | 42,669           | 47,158           |

Trade payables are non interest-bearing and are normally settled on terms ranging from 30 days to 365 days.

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### 25. OTHER PAYABLES AND ACCRUALS

|                   | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|-------------------|------------------|------------------|
| Accruals          | 8,004            | 5,390            |
| Deposits received | 55               | 53               |
| Other payables    | 1,215            | 2,495            |
|                   | 9,274            | 7,938            |

Other payables are non interest-bearing and repayable on demand.

### 26. CONTRACT LIABILITIES

|                            | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|----------------------------|------------------|------------------|
| At 1 April                 | 50,199           | 44,935           |
| Additions during the year  | 37,044           | 8,859            |
| Released to profit or loss | (32,174)         | (7,290)          |
| Exchange realignment       | 2,188            | 3,695            |
| At 31 March                | 57,257           | 50,199           |
|                            | 2022             | 2021             |
|                            | HK\$'000         | HK\$'000         |
| Analysed into:             |                  |                  |
| Current                    | 25,102           | 23,823           |
| Non-current                | 32,155           | 26,376           |
|                            | 57,257           | 50,199           |

Contract liabilities represent management fees received in advance in respect of tombs and niches sold of HK\$36,347,000 (2021: HK\$29,929,000) and deposits received from sales of tombs and niches of HK\$20,910,000 (2021: HK\$20,270,000) which remain as contract liabilities until such time as the service or sales transaction completed to date outweigh the amount received.

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### 26. CONTRACT LIABILITIES (CONTINUED)

As at 31 March 2022, the aggregated amount of the transaction price allocated to the remaining performance obligations under the Group's existing contracts is HK\$57,257,000 (2021: HK\$50,199,000). This amount represents revenue expected to be recognised in the future. The expected timing of revenue recognition when the performance obligation is completed by the Group as at 31 March 2022 is as follows:

|   | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|---|------------------|------------------|
| Within one year                             | 25,102           | 23,823           |
| More than one year but less than five years | 12,723           | 10,896           |
| Over five years                             | 19,432           | 15,480           |
|   | 57,257           | 50,199           |

## 27. INTEREST-BEARING BANK AND OTHER BORROWINGS

|   | 2022                              |                 |          |
|---|-----------------------------------|-----------------|----------|
|   | Effective<br>interest rate<br>(%) | Repayment dates | HK\$'000 |
| Current                                     |                                   |                 |          |
| Current portion of long-term bank loans     |                                   |                 |          |
| - guaranteed and secured (note (a))         | 4.75                              | April 2022 –    | 12,330   |
|   |                                   | January 2023    |          |
| Non-current                                 |                                   |                 |          |
| Non-current portion of long-term bank loans |                                   |                 |          |
| - guaranteed and secured (note (a))         | 4.75                              | April 2023 –    | 36,202   |
|   |                                   | July 2024       |          |
|   |                                   | —               |          |
|   |                                   |                 | 48,532   |

For the year ended 31 March 2022

### 27. INTEREST-BEARING BANK AND OTHER BORROWINGS (CONTINUED)

|  | 2021                              |                              |                  |
|--|-----------------------------------|------------------------------|------------------|
|  | Effective<br>interest rate<br>(%) | Repayment dates              | HK\$'000         |
| Current  |                                   |                              |                  |
| Current portion of long-term bank loans<br>– guaranteed and secured (note (a)) | 4.75                              | April 2021 –<br>January 2022 | 33,129           |
| Other borrowings   |                                   |                              |                  |
| – unsecured (note (b))   | 12.00                             | September 2022               | 5,916            |
|  |                                   |                              | 39,045           |
| <b>Non-current</b><br>Non-current portion of long-term bank loans              |                                   | _                            |                  |
| - guaranteed and secured (note (a))  | 4.75                              | April 2022 –<br>July 2024    | 90,348           |
|  |                                   | _                            | 129,393          |
|  |                                   | 2022<br>HK\$'000             | 2021<br>HK\$'000 |
|  |                                   |                              | 1110000          |
| Based on the repayment schedules and analysed into                             | 0                                 |                              |                  |
| Bank loans repayable:<br>Within one year                                       |                                   | 12,330                       | 33,129           |
| In the second year   |                                   | 16,868                       | 35,496           |
| In the third to fifth years, inclusive   |                                   | 19,334                       | 54,852           |
|  |                                   | 48,532                       | 123,477          |
| Other borrowings repayable:  |                                   |                              |                  |
| Within one year  |                                   | -                            | -                |
| In the second year   |                                   | -                            | 5,916            |
|  |                                   | -                            | 5,916            |
|  |                                   |                              |                  |

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### 27. INTEREST-BEARING BANK AND OTHER BORROWINGS (CONTINUED)

Notes:

- (a) As at 31 March 2022, the Group's bank loans amounting to HK\$48,532,000 (2021: HK\$123,477,000) are secured by 98.38% equity interests in a subsidiary of the Company and properties owned by a related company in which one of the executive directors has control, together with the rental income receivables from these properties and guaranteed by a subsidiary. Amount of RMB37,000,000 (equivalent to HK\$44,949,000) was early repaid during the year.
- (b) The balance was unsecured and originally due in September 2022. As this loan contained a repayment on demand clause, it was classified as current liabilities accordingly as at 31 March 2021. The balance was early repaid during the year.
- (c) All borrowings are denominated in RMB.

### 28. RIGHT-OF-USE ASSETS, LEASE LIABILITIES AND LEASES

The Group leases various offices, sales centers and staff quarters for its operations. Lease contracts are entered into for fixed term of 1 to 3 (2021: 1 to 5.25) years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. In determining the lease term and assessing the length of the non-cancellable period, the Group applies the definition of a contract and determines the period for which the contract is enforceable.

#### **Right-of-use assets**

The analysis of the net carrying amount of leased properties recognised as right-of-use assets is as follows:

|                                      | HK\$'000 |
|--------------------------------------|----------|
| As at 1 April 2020                   | 2,537    |
| Additions                            | 1,626    |
| Renewal                              | 453      |
| Depreciation charged (note 6)        | (1,976)  |
| Exchange realignment                 | 88       |
| As at 31 March 2021 and 1 April 2021 | 2,728    |
| Additions                            | 1,069    |
| Renewal                              | 1,141    |
| Early termination                    | (778)    |
| Depreciation charged (note 6)        | (2,470)  |
| Exchange realignment                 | 61       |
| As at 31 March 2022                  | 1,751    |

#### Lease liabilities

The present value of future lease payments of the Group's leases are analysed as:

|                        | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|------------------------|------------------|------------------|
| Current<br>Non-current | 788<br>130       | 1,233<br>806     |
|                        | 918              | 2,039            |

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### 28. RIGHT-OF-USE ASSETS, LEASE LIABILITIES AND LEASES (CONTINUED) Lease liabilities (Continued)

Movement of the Group's lease liabilities is analysed as follows:

|                                      | HK\$'000 |
|--------------------------------------|----------|
| As at 1 April 2020                   | 2,223    |
| Additions                            | 1,626    |
| Renewal                              | 453      |
| Interest expenses (note 7)           | 164      |
| Lease payments                       | (2,476)  |
| Exchange realignment                 | 49       |
| As at 31 March 2021 and 1 April 2021 | 2,039    |
| Additions                            | 1,085    |
| Renewals                             | 957      |
| Early termination                    | (546)    |
| Interest expenses (note 7)           | 136      |
| Lease payments                       | (2,783)  |
| Exchange realignment                 | 30       |
| As at 31 March 2022                  | 918      |

The future lease payments of the Group's leases (excluding short-term leases) were scheduled to be repaid as follows:

|   | Minimum<br>lease<br>payments<br>HK\$'000 | <b>Interest</b><br>HK\$'000 | Present<br>value<br>HK\$'000 |
|---|--|-----------------------------|------------------------------|
| As at 31 March 2022                               |  |                             |                              |
| Not later than one year                           | 854                                      | (66)                        | 788                          |
| Later than one year but not later than five years | 132                                      | (2)                         | 130                          |
|   | 986                                      | (68)                        | 918                          |
| As at 31 March 2021                               |  |                             |                              |
| Not later than one year                           | 1,340                                    | (107)                       | 1,233                        |
| Later than one year but not later than five years | 867                                      | (61)                        | 806                          |
|   | 2,207                                    | (168)                       | 2,039                        |

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### 29. SHARE CAPITAL

|   | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|---|------------------|------------------|
| Issued and fully paid:<br>2,221,363,000 (2021: 2,221,363,000) ordinary shares | 222,136          | 222,136          |

A summary of movements in the Company's share capital is as follows:

|  | Number of<br>shares<br>('000) | Nominal<br>Value<br>HK\$'000 |
|--|-------------------------------|------------------------------|
| Issued and fully paid:                                     |                               |                              |
| As at 1 April 2020   | 888,545                       | 88,855                       |
| Issue of shares upon the completion of rights issue (note) | 1,332,818                     | 133,281                      |
| Aa at 31 March 2021, 1 April 2021 and 31 March 2022        | 2,221,363                     | 222,136                      |

Note:

On 30 July 2020, the Company issued 1,332,817,890 rights shares, on the basis of three rights share for every two existing ordinary shares, at the subscription price of HK\$0.1 per rights share. The cash proceeds from the rights issue, before netting off all relevant expenses of approximately HK\$1,780,000, amounted to approximately HK\$133,281,000. Details of the rights issue were set out in the Company's announcements dated 25 March 2020, 28 May 2020, 29 July 2020 and 30 July 2020, the Company's circular dated 29 April 2020 and the Company's prospectus dated 8 July 2020.

All new shares issued during the year ended 31 March 2021 rank pari passu with other shares then in issue in all respects.

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#### 30. RESERVES

The amounts of the Group's reserves and the movements therein for the current and prior years are presented in the consolidated statement of changes in equity on page 87 to 88 of the financial statements.

#### Statutory reserve fund

In accordance with the relevant PRC regulations applicable to wholly-foreign-owned companies, certain entities within the Group are required to allocate a certain portion (not less than 10%), as determined by their Boards of Directors, of their profit after tax in accordance with PRC GAAP to the statutory reserve fund (the "SRF") until such reserve reaches 50% of the registered capital.

The SRF is non-distributable other than in the event of liquidation and, subject to certain restrictions set out in the relevant PRC regulations, can be used to offset accumulated losses or be capitalised as issued capital.

In accordance with the relevant regulations and the articles of association, a subsidiary registered in the PRC as a domestic company is required to appropriate 10% of its net profit (after offsetting accumulated losses from prior years) to the statutory surplus reserve. After the balance of such reserve reaches 50% of the entity's capital, any further appropriation is at the discretion of the Company. The statutory surplus reserve can be utilised to offset accumulated losses or increase capital. However, the balance of the statutory surplus reserve must be maintained at a minimum of 25% of the capital after such usages.

#### Distributable reserve

For dividend purposes, the amounts which the PRC companies can legally distribute by way of dividend are determined by reference to the distributable profits as reflected in their PRC statutory financial statements which are prepared in accordance with PRC GAAP. These profits differ from those that are reflected in these financial statements which are prepared in accordance with HKFRSs.

In accordance with the Company Law of the PRC, profits after tax of the PRC companies can be distributed as dividends after the appropriation to the SRF as set out above.

#### **31. SHARE OPTION SCHEME**

During the year, the Company operates share option schemes on 28 August 2018 (the "2018 Share Option Scheme").

The 2018 Share Option Scheme was adopted on 28 August 2018 (the "2018 Adoption Date") for the purpose of providing incentives or rewards to eligible persons who contribute to the success of the Group's operations. Eligible persons of the 2018 Share Option Scheme include any full-time or part-time employee of the Company or any members of the Group, including any Executive Director, Non-executive Director and Independent Non-executive Director, adviser, consultant of the Company or any the subsidiaries.

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### 31. SHARE OPTION SCHEME (CONTINUED)

The total number of shares which may be issued upon the exercise of all options to be granted under the 2018 Share Option Scheme and other schemes must not, in aggregate, exceed 10% of the shares in issue as at the 2018 Adoption Date as altered by the capital reorganisation undertook by the Company which became effective on 29 August 2018 (the "2018 Scheme Mandate Limit"). The total number of shares issued and to be issued upon exercise of the options granted to a participant under the 2018 Share Option Scheme and other schemes (including both exercised and outstanding options) in any 12-month period must not exceed 1% of the shares in issue from time to time. Where any further grant of options to a participant (the "Further Grant") would result in the shares issued and to be issued upon exercise of all options granted and to be granted under the 2018 Share Option Scheme and other schemes in scheme and other schemes to such participant (including exercised, cancelled and outstanding options) in the 12-month period up to and including the date of the Further Grant representing in aggregate over 1% of the shares in issue from time to time, the Further Grant must be separately approved by the shareholders in general meeting with such participate and his close associates (as defined in the Listing Rules) (or his associates (as defined in the Listing Rules) if the participant is a connected person) abstaining from voting.

Notwithstanding the foregoing, the Company may not grant any option if the number of shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the 2018 Share Option Scheme and other schemes exceeds 30% of the shares in issue from time to time.

The board of directors may, at its discretion, invite any eligible persons to take up options at a price calculated as mentioned below. Upon acceptance of the option, the eligible person shall pay HK\$1.00 to the Company by way of consideration for the grant. The option will be offered for acceptance for a period of 28 days from the date on which the option is granted.

The 2018 Share Option Scheme will be valid and effective for a period of ten years commencing on the date of approval of the 2018 Share Option Scheme (i.e. 28 August 2018), after which period no further options may be granted but the provisions of the 2018 Share Option Scheme shall remain in full force and effect in all other respects and options granted during the life of the 2018 Share Option Scheme may continue to be exercisable in accordance with their terms of issue.

The exercise price for the shares subject to options will be a price determined by the Board and notified to each participant and must be at least the highest of (i) the closing price of the shares as stated in the Stock Exchange's daily quotations sheet on the date of grant of the options, which must be a trading day; and (ii) the average closing price of the shares as stated in the Stock Exchange's daily quotations sheets for the five trading days immediately preceding the date of grant of the options.

All share-based compensation will be settled in equity. The Group has no legal or constructive obligation to repurchase or settle the options other than by issuing shares. The share options do not confer rights on the holders to dividends or to vote at Shareholders' meetings.

During the year ended 31 March 2022, no (2021: Nil) share option has been granted under the 2018 Share Option Scheme. No (2021: Nil) share option was outstanding as at 31 March 2022.

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### 32. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

Changes in liabilities arising from financing activities:

|   | Interest-<br>bearing bank<br>and other<br>borrowings<br>HK\$'000 | Dividend<br>payable<br>HK\$'000 | Lease<br>liabilities<br>HK\$'000 |
|---|--|---------------------------------|----------------------------------|
| At 1 April 2020                                     | 163,467  | _                               | 2,223                            |
| Changes arising from cash flows:                    |  |                                 |                                  |
| Repayments of bank and other borrowings             | (47,327)   | _                               | -                                |
| Repayment of principal portion of lease liabilities | -  | _                               | (2,476)                          |
| Interim dividend paid                               | _  | (17,771)                        | -                                |
| Other changes:                                      |  |                                 |                                  |
| Additions   | _  | _                               | 1,626                            |
| Renewals  | -  | _                               | 453                              |
| Interest expense                                    | 2,839  | _                               | 164                              |
| Interest paid under operating activities            | (7,327)  | -                               | -                                |
| Capitalised finance costs                           | 4,488  | _                               | -                                |
| Interim dividend declared/approved                  | -  | 17,771                          | -                                |
| Exchange realignment                                | 13,253   | _                               | 49                               |
| At 31 March 2021 and 1 April 2021                   | 129,393  | -                               | 2,039                            |
| Changes arising from cash flows:                    |  |                                 |                                  |
| Repayments of bank and other borrowings             | (86,313)   | -                               | -                                |
| Repayment of principal portion of lease liabilities | -  | -                               | (2,783)                          |
| Dividends paid                                      | -  | (42,206)                        | -                                |
| Other changes:                                      |  |                                 |                                  |
| Additions   | -  | -                               | 1,085                            |
| Renewals  | -  | -                               | 957                              |
| Early termination                                   | -  | -                               | (546)                            |
| Interest expense                                    | 3,245  | -                               | 136                              |
| Interest paid under operating activities            | (5,068)  | -                               | -                                |
| Capitalised finance costs                           | 1,823  | -                               | -                                |
| Dividends declared/approved                         | -  | 42,206                          | -                                |
| Exchange realignment                                | 5,452  | -                               | 30                               |
| At 31 March 2022                                    | 48,532   | _                               | 918                              |

For the year ended 31 March 2022

### 32. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

The total taxes paid during the year were:

|  | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|--|------------------|------------------|
| Operating activities:<br>Taxes paid in the PRC | 29,032           | 12,378           |

### **33. COMMITMENTS**

As at 31 March 2022, the Group did not have any significant capital commitments (2021: Nil).

### 34. RELATED PARTY TRANSACTIONS

In addition to the transactions and balances detailed elsewhere in these financial statements, the Group had the following transactions with related parties during the year.

#### (a) Other transactions with related parties

|  | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|--|------------------|------------------|
| Consultancy fee to a related company in which one of the executive directors has control <i>(notes (i) and (ii))</i>               | 2,405            | 2,748            |
| Rental payment to a related company in which one of the executive directors has control (notes (i) and (iii))                      | 535              | -                |
| Carpark fee to a related company in which a close family member of one of the executive directors has control (notes (i) and (iv)) | 15               | -                |
| Service fee to a related company in which a key management personnel of a major subsidiary has control (notes (i) and (v))         | 1,166            | _                |

#### Notes:

- (i) These transactions constitute a de minimis transactions under Rule 14A.76(1)(c) of Chapter 14A of the Listing Rules and are therefore fully exempted from all disclosure requirements.
- (ii) These transactions related to consultancy fee paid to a related party in which one of the executive directors has control. As at 31 March 2022, the balance of consultancy fee payable is nil (2021: HK\$30,000) was included in other payable.
- (iii) These rental expenses related to rental payment to related party in which one of the executive directors has control.
- (iv) These carpark expenses related to carpark payment to related party in which a close family member of one of the executive directors has control.
- (v) The service fee related to cemetery services expenses to related party in which a key management personnel of a major subsidiary has control.

#### (b) Compensation of key management personnel of the Group

The directors of the Company are of the opinion that the key management are those persons having the authority and responsibility for planning, directing and controlling the activities of the Group, directly or indirectly, and are defined as the executive directors, non-executive directors and the chief executive officer of the Company. Details of the key management remuneration are set out in note 8 to the consolidated financial statements.

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### 35. NON-CONTROLLING INTERESTS

As at 31 March 2022, Yin Chuan Fu Shou Yuan and Zunyi Dashenshan, a 70% and 80% owned subsidiaries of the Group respectively, have material non-controlling interests (the "NCI"). Except the above mentioned, the NCI of all other subsidiaries of the Group that are not 100% owned by the Group are considered to be immaterial.

Summarised financial information in relation to the NCI of Yin Chuan Fu Shou Yuan before intra-group eliminations, is presented below:

|  | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|--|------------------|------------------|
| For the year ended 31 March                    |                  |                  |
| Revenue  | 31,085           | 24,804           |
| Loss for the year                              | (1,399)          | (40)             |
| Total comprehensive income                     | 2,339            | 6,977            |
| Profit allocated to NCI                        | 702              | 2,093            |
| For the year ended 31 March                    |                  |                  |
| Cash flows generated from operating activities | 136              | 1,008            |
| Cash flows used in investing activities        | (917)            | (110)            |
| Cash flows used in financing activities        | (179)            | -                |
| Effect of foreign exchange rate changes, net   | 65               | 29               |
| Net cash (outflow)/inflow                      | (895)            | 927              |
|  | 2022             | 2021             |
|  | HK\$'000         | HK\$'000         |
| As at 31 March                                 |                  |                  |
| Current assets                                 | 20,118           | 15,806           |
| Non-current assets                             | 106,830          | 105,743          |
| Current liabilities                            | (3,123)          | (3,841)          |
| Non-current liabilities                        | (32,316)         | (28,538)         |
| Net assets                                     | 91,509           | 89,170           |
| Accumulated non-controlling interests          | 27,453           | 26,751           |

For the year ended 31 March 2022

### 35. NON-CONTROLLING INTERESTS (CONTINUED)

Summarised financial information in relation to the NCI of Zunyi Dashenshan before intra-group eliminations, is presented below:

|  | 2022<br>HK\$'000   | 2021<br>HK\$'000 |
|--|--------------------|------------------|
| For the year ended 31 March                              |                    |                  |
| Revenue  | 32,837             | 43,530           |
| (Loss)/Profit for the year<br>Total comprehensive income | (7,098)<br>(4,654) | 4,525<br>8,864   |
| (Loss)/Profit allocated to NCI                           | (930)              | 1,773            |
| For the year ended 31 March                              |                    |                  |
| Cash flows (used in)/generated from operating activities | (2,671)            | 4,383            |
| Cash flows used in investing activities                  | (219)              | (429)            |
| Cash flow used in financing activities                   | -                  | (801)            |
| Effect of foreign exchange rate changes, net             | 152                | 105              |
| Net cash (outflow)/inflow                                | (2,738)            | 3,258            |
|  | 2022               | 0001             |
|  | 2022<br>HK\$'000   | 2021<br>HK\$'000 |
| As at 31 March   |                    |                  |
| Current assets   | 25,119             | 25,146           |
| Non-current assets                                       | 142,959            | 143,347          |
| Current liabilities                                      | (99,584)           | (96,721)         |
| Non-current liabilities                                  | (12,610)           | (11,234)         |
| Net assets   | 55,884             | 60,538           |
| Accumulated non-controlling interests                    | 11,178             | 12,108           |

For the year ended 31 March 2022

### **36. FINANCIAL INSTRUMENTS BY CATEGORIES**

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows:

### 31 March 2022

Financial assets

|   | At<br>amortised<br>cost<br>HK\$'000 | At FVTOCI<br>HK\$'000 | Total<br>HK\$'000 |
|---|-------------------------------------|-----------------------|-------------------|
| Equity investments (note 16)                  | -                                   | 2,282                 | 2,282             |
| Trade receivables (note 20)                   | 1,509                               | -                     | 1,509             |
| Financial assets included in prepayments,     |                                     |                       |                   |
| deposits and other receivables (note 21)      | 479                                 | -                     | 479               |
| Loan to non-controlling shareholder (note 22) | 3,547                               | -                     | 3,547             |
| Cash and cash equivalents (note 23)           | 209,865                             | -                     | 209,865           |
|   | 215,400                             | 2,282                 | 217,682           |

#### Financial liabilities

|   | At<br>amortised<br>cost<br>HK\$'000 |
|---|-------------------------------------|
| Trade payables <i>(note 24)</i>   | 42,669                              |
| Financial liabilities included in other payables and accruals (note 25) | 9,219                               |
| Interest-bearing bank and other borrowings (note 27)                    | 48,532                              |
| Lease liabilities (note 28)   | 918                                 |
|   | 101,338                             |

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### 36. FINANCIAL INSTRUMENTS BY CATEGORIES (CONTINUED)

31 March 2021

Financial assets

|   | At<br>amortised<br>cost<br>HK\$'000 | At FVTOCI<br>HK\$'000 | Total<br>HK\$'000 |
|---|-------------------------------------|-----------------------|-------------------|
| Equity investments <i>(note 16)</i>           | _                                   | 1,073                 | 1,073             |
| Trade receivables (note 20)                   | 1,446                               | -                     | 1,446             |
| Financial assets included in prepayments,     |                                     |                       |                   |
| deposits and other receivables (note 21)      | 675                                 | -                     | 675               |
| Loan to non-controlling shareholder (note 22) | 3,266                               | -                     | 3,266             |
| Cash and cash equivalents (note 23)           | 255,936                             | _                     | 255,936           |
|   | 261,323                             | 1,073                 | 262,396           |

#### **Financial liabilities**

|   | At<br>amortised<br>cost<br>HK\$'000 |
|---|-------------------------------------|
| Trade payables <i>(note 24)</i>   | 47,158                              |
| Financial liabilities included in other payables and accruals (note 25) | 7,885                               |
| Interest-bearing bank and other borrowings (note 27)                    | 129,393                             |
| Lease liabilities (note 28)   | 2,039                               |
|   | 186,475                             |

### 37. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

Management has assessed that the fair values of cash and cash equivalents, trade receivables, trade payables, financial assets included in deposits and other receivables, loan to non-controlling shareholder and financial liabilities included in other payables and accruals approximate to their carrying amounts largely due to the short-term maturities of these instruments.

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

The fair values of the lease liabilities and the non-current portion of interest-bearing bank and other borrowings have been calculated by discounting the expected future cash flows using rates currently available for instruments with similar terms and characteristic, credit risk and remaining maturities. The Group's own non-performance risk for lease liabilities and interest-bearing bank and other borrowings as at 31 March 2022 was assessed to be insignificant.

For the year ended 31 March 2022

# 37. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (CONTINUED)

#### Fair value hierarchy

The following tables illustrate the fair value measurement hierarchy of the Group's financial assets:

|   | Fair value measurement using                                |  |  |                          |
|---|---|--|--|--------------------------|
|   | Quoted<br>prices in<br>active market<br>Level 1<br>HK\$'000 | Significant<br>observable<br>inputs<br>Level 2<br>HK\$'000 | Significant<br>unobservable<br>inputs<br>Level 3<br>HK\$'000<br>(note) | <b>Total</b><br>HK\$'000 |
| 31 March 2022                             |   |  |  |                          |
| Financial assets                          |   |  |  |                          |
| Unlisted equity securities, at fair value |   |  |  |                          |
| – Shanghai Langtai                        | -   | -  | 1,912  | 1,912                    |
| – Hangzhou Zhianyun                       | -   | -  | 370  | 370                      |
|   | -   | -  | 2,282  | 2,282                    |
| 31 March 2021                             |   |  |  |                          |
| Financial assets                          |   |  |  |                          |
| Unlisted equity securities, at fair value |   |  |  |                          |
| – Shanghai Langtai                        | -   | -  | 1,073  | 1,073                    |

*Note:* The Group's unlisted equity securities at fair value is denominated in RMB and the fair value of Shanghai Langtai and Hangzhou Zhianyun is determined by using valuation technique of market approach and net assets value approach respectively, which includes unobservable inputs that are not based on observable market data (note 16).

The movements in fair value measurements in Level 3 during the year are as follows:

|   | 2022<br>HK\$'000          | 2021<br>HK\$'000             |
|---|---------------------------|------------------------------|
| Financial assets at fair value through<br>other comprehensive income – Unlisted equity securities   |                           |                              |
| <b>At beginning of the year</b><br>Initial recognition<br>Fair value change<br>Exchange realignment | 1,073<br>370<br>782<br>57 | 2,666<br>-<br>(1,809)<br>216 |
| At end of the year  | 2,282                     | 1,073                        |

The fair value of the unlisted equity securities is Level 3 recurring fair value measurement. During the year ended 31 March 2022, there have been no (2021: Nil) transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3.

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# 37. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (CONTINUED)

### Fair value hierarchy (Continued)

The following table summarises the quantitative information about the significant unobservable inputs used in recurring level 3 fair value measurements.

|  | Valuation<br>technique     | Significant<br>unobservable<br>inputs | Value of<br>input                               | Relationship of<br>unobservable<br>inputs to fair value   |
|--|----------------------------|---------------------------------------|---|---|
| At 31 March 2022<br>Unlisted equity securities,<br>at fair value |                            |                                       |   |   |
| – Shanghai Langtai   | Market<br>approach         | Price sales ratio                     | 3.9%  | A shift of +/-5% in price sales<br>ratio, would result in change<br>of fair value by +/-HK\$79,000                                  |
|  |                            | Price book ratio                      | 1.7%  | A shift of +/-5% in price book<br>ratio, would result in change of<br>fair value by +/-HK\$15,000                                   |
|  |                            | Discount for lack<br>of marketability | 30%   | A shift of +/-5% in the discount<br>for lack of marketability, would<br>result in change of fair value by<br>-/+ HK\$52,000         |
|  |                            | Discount for lack<br>of control       | 25%   | A shift of +/-5% in the discount<br>for lack of control, would result<br>in change of fair value by -/+<br>HK\$63,000               |
| – Hangzhou Zhianyun  | Net assets<br>value method | Net assets value                      | RMB300,000<br>(equivalent<br>to<br>HK\$370,000) | A shift of +/-5% in the net assets<br>value, would result in change<br>of fair value by +/- RMB15,000<br>(equivalent to HK\$18,000) |
| At 31 March 2021<br>Unlisted equity securities,<br>at fair value |                            |                                       |   |   |
| – Shanghai Langtai   | Market approach            | Price earnings ratio                  | 31%   | A shift of +/-5% in price earnings<br>ratio, would result in change of fair<br>value by +/-HK\$54,000                               |
|  |                            | Discount for lack of                  | 25%   | A shift of +/-5% in the discount  |
|  |                            | marketability                         |   | for lack of control and for lack of   |
|  |                            | Discount for lack of                  | 25%   | marketability, would result in change   |
|  |                            | control                               |   | of fair value by -/+ HK\$54,000   |

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### 38. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group is exposed to financial risks through its use of financial instruments in its ordinary course of operations and in its investment activities.

The Group does not have written risk management policies and guidelines. Generally, the Group employs a conservative strategy regarding its risk management. Financial risk management is coordinated at the Group's headquarter, in close co-operation with the board of directors periodically. Overall objectives in managing financial risks focus on securing the Group's short to medium term cash flows by minimising its exposure to financial markets. Long term financial investments are managed to generate lasting returns with acceptable risk levels. As the Group's exposure to market risk (including currency risk and interest rate risk), credit risk and liquidity risk are kept at a minimum level, the Group has not used any derivative or other instruments for hedging purposes. The Group does not hold or issue derivative financial instruments for trading purposes. The most significant financial risks to which the Group is exposed are discussed below.

It is, and has been throughout the year under review, the Group's policy that no trading in financial instruments shall be undertaken.

The main risks arising from the Group's financial instruments are interest rate risk, foreign currency risk, credit risk and liquidity risk. The board of directors reviews and agrees policies for managing each of these risks and they are summarised below.

#### (i) Interest rate risk

Interest rate risk relates to the risk that the fair value or cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Group has interest-bearing assets (cash at banks (note 23) and loan to non-controlling shareholder (note 22)) and interest-bearing liabilities (bank and other borrowings (note 27)) carried at effective interest rates with reference to the market. The Group's income and operating cash flows are substantially independent of changes in market interest rates. The Group has not used any financial instrument to hedge potential fluctuations in interest rates. The exposure to interest rates for the Group's cash at banks and loan to non-controlling interest is considered minimal.

The following table demonstrates the sensitivity to a reasonably possible change in interest rates of increase or decrease in 50 basis points (2021: 50 basis points), with all other variables held constant, of the Group's profit before tax (through the impact on floating rate borrowings). There is no impact on the Group's equity except for retained profits.

|               | (Decrease)/Increase<br>profit before tax<br>and retained profit<br>HK\$'000 |     |
|---------------|---|-----|
| 31 March 2022 | (168)   | 168 |
| 31 March 2021 | (492)   | 492 |

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### 38. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

#### (ii) Foreign currency risk

Foreign currency risk refers to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign currency rates.

The Group's business transactions, assets and liabilities are denominated in HK\$ and RMB and the functional currencies of the Group's principal operating entities are HK\$ and RMB.

The Group currently does not have foreign currency hedging policy in respect of foreign currency transactions, assets and liabilities. The Group monitors its foreign currency exposure closely and considers hedging significant foreign currency exposure should the need arise. The Company did not have significant exposure to foreign currency risk both at 31 March 2022 and 2021.

The policies to manage foreign currency risk have been followed by the Group since prior years and are considered to be effective.

#### (iii) Credit risk

Credit risk refers to the risk that the counterparty to a financial instrument would fail to discharge its obligation under the terms of the financial instrument and cause a financial loss to the Group. The Group's exposure to credit risk mainly arises from granting credit to customers in the ordinary course of its operations and from its investing activities.

The carrying amounts of financial assets at amortised cost presented in the consolidated statement of financial position are net of impairment losses, if any. The Group minimises its exposure to the credit risk by rigorously selecting the counterparties, performing ongoing credit evaluation on the financial conditions of its debtors and tightly monitoring the ageing of the receivables.

Follow-up actions are taken in case of overdue balances on an ongoing basis. In addition, management monitors and reviews the recoverable amount of the receivables individually or collectively at each reporting date to ensure that adequate losses allowances are made for irrecoverable amounts. It is not the Group's policy to request collateral from its customers.

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer. The default risk of the industry and country in which customers operate also has an influence on credit risk but to a lesser extent. At the end of the reporting period, the Group had certain concentrations of credit risk as 45% (2021: 44%) and 58% (2021: 59%) of the Group's trade receivables were due from the Group's largest customer and the five largest customers, respectively, within the cemetery business segment. However, management of the Group closely monitors the progress of collecting the payments from the customers and reviews the overdue balances regularly. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

The Group measures loss allowances for trade receivables at an amount equal to lifetime ECLs, which is calculated using a provision matrix. As the Group's historical credit loss experience does not indicate significantly different loss patterns for different customer segments, the loss allowance based on past due status is not further distinguished between the Group's different customer bases.

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### 38. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

#### (iii) Credit risk (Continued)

ECL rates are based on actual loss experience. These rates are adjusted to reflect differences between economic conditions during the period over which the historic data has been collected, current conditions and the Group's view of economic conditions over the expected lives of the receivables. The Group concluded that ECL rates and the impact of ECLs on trade receivables are insignificant as at 31 March 2022 and 2021.

Other financial assets at amortised cost of the Group includes deposits and other receivables, loan to noncontrolling shareholder and cash and cash equivalents. Since there is no increase in credit risk, the loss allowance recognised during the year was therefore limited to 12-month ECLs. Management considers the probability of default is low on deposits and other receivables and loan to non-controlling shareholder since the counterparties are in good credit quality. Besides, management considers the probability of default is low on bank balances since they are placed at the financial institutions with good credit rating. The Group concluded that there is no significant impact of ECLs on other financial assets at amortised cost as at 31 March 2022 and 2021.

As at 31 March 2022 and 2021, there is no financial guarantees issued by the Group.

#### (iv) Liquidity risk

Liquidity risk relates to the risk that the Group will not be able to meet its obligations associated with its financial liabilities that are settled by delivering cash or other financial assets. The Group is exposed to liquidity risk in respect of settlement of trade payables, other payables and accruals, amount due to non-controlling shareholder, bank and other borrowings and also cash flow management. The Group's objective is to maintain an appropriate level of liquid assets and committed credit lines of funding to meet its liquidity requirements in the short and longer term.

The Group manages its liquidity needs on a consolidated basis by carefully monitoring the cash inflows and outflows due in day to day business. Liquidity needs are monitored in various time bands, on day to day and week to week basis. Long-term liquidity needs for 180-day and 365-day lookout periods are identified monthly.

The Group's liquidity is mainly dependent upon the cash received from its trade customers and fund raising activities. The directors of the Company are satisfied that the Group will be able to meet in full its financial obligations as and when they fall due in the foreseeable future.

The liquidity policies have been followed by the Group since prior years and are considered to have been effective in managing liquidity risks.

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### 38. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

#### (iv) Liquidity risk (Continued)

The maturity profile of the Group's financial liabilities as at the end of the reporting period, based on the contractual undiscounted payments, is as follows:

|  | Within<br>1 year or<br>on demand<br>HK\$'000 | More than<br>1 year<br>HK\$'000 | Total<br>contractual<br>undiscounted<br>cash flows<br>HK\$'000 | Carrying<br>amount<br>HK\$'000 |
|--|--|---------------------------------|--|--------------------------------|
| 31 March 2022  |  |                                 |  |                                |
| Trade payables   | 42,669                                       | -                               | 42,669   | 42,669                         |
| Other payables and accruals<br>Interest-bearing bank and | 9,219  | -                               | 9,219  | 9,219                          |
| other borrowings   | 14,636                                       | 38,840                          | 53,476   | 48,532                         |
| Lease liabilities  | 854  | 132                             | 986  | 918                            |
|  | 67,378                                       | 38,972                          | 106,350  | 101,338                        |
|  |  |                                 | Total  |                                |
|  | Within                                       |                                 | contractual  |                                |
|  | 1 year or                                    | More than                       | undiscounted   | Carrying                       |
|  | on demand                                    | 1 year                          | cash flows   | amount                         |
|  | HK\$'000                                     | HK\$'000                        | HK\$'000   | HK\$'000                       |
| 31 March 2021  |  |                                 |  |                                |
| Trade payables   | 47,158                                       | -                               | 47,158   | 47,158                         |
| Other payables and accruals                              | 7,885  | -                               | 7,885  | 7,885                          |
| Interest-bearing bank and                                |  |                                 |  |                                |
| other borrowings   | 44,910                                       | 98,126                          | 143,036  | 129,393                        |
| Lease liabilities  | 1,340  | 867                             | 2,207  | 2,039                          |
|  | 101,293                                      | 98,993                          | 200,286  | 186,475                        |

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### 38. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

#### (iv) Liquidity risk (Continued)

#### Capital management

The primary objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern and to provide an adequate return to shareholders by pricing goods and services commensurately with the level of risk.

The Group manages its capital structure to ensure optimal capital structure and shareholder returns, taking into consideration the future capital requirements of the Group, prevailing and projected capital expenditures and projected strategic investment opportunity and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The Group is not subject to any externally imposed capital requirements. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 March 2022 and 2021.

The Group regards total equity attributable to the owners of the Company presented on the face of the consolidated statement of financial position as capital, for capital management purposes. The amount of capital as at 31 March 2022 was approximately HK\$1,003,919,000 (2021: HK\$936,045,000), which management considers as optimal having considered the projected capital expenditures and the forecast strategic investment opportunities.

The Group is not subject to externally imposed capital requirements.

The net debt to equity ratios at the end of the reporting periods are as follows:

|  | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|--|------------------|------------------|
| Interest-bearing bank and other borrowings | 48,532           | 129,393          |
| Lease liabilities                          | 918              | 2,039            |
| Less: Cash and cash equivalents            | (209,865)        | (255,936)        |
| Net equity                                 | (160,415)        | (124,504)        |
| Total equity                               | 1,003,919        | 936,045          |
| Gearing ratio (%)                          | N/A              | N/A              |

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### 39. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

Information about the statement of financial position of the Company at the end of the reporting period is as follows:

|                                       | Note | 2022<br>HK\$'000 | 2021<br>HK\$'000 |
|---------------------------------------|------|------------------|------------------|
| NON-CURRENT ASSETS                    |      |                  |                  |
| Property, plant and equipment         |      | 34               | 87               |
| Right-of-use assets                   |      | 602              | 1,088            |
| Investments in subsidiaries           | _    | 9                | 9                |
| Total non-current assets              | _    | 645              | 1,184            |
| CURRENT ASSETS                        |      |                  |                  |
| Deposits and other receivables        |      | 652              | 770              |
| Amounts due from subsidiaries         |      | 455,160          | 439,384          |
| Cash and cash equivalents             |      | 34,935           | 90,399           |
| Total current assets                  |      | 490,747          | 530,553          |
| CURRENT LIABILITIES                   |      |                  |                  |
| Other payables and accruals           |      | 1,801            | 1,088            |
| Lease liabilities                     |      | 591              | 865              |
| Total current liabilities             | _    | 2,392            | 1,953            |
| NET CURRENT ASSETS                    |      | 488,355          | 528,600          |
| TOTAL ASSETS LESS CURRENT LIABILITIES |      | 489,000          | 529,784          |
| NON-CURRENT LIABILITIES               |      |                  |                  |
| Lease liabilities                     | _    | 29               | 249              |
| Total non-current liabilities         |      | 29               | 249              |
| NET ASSETS                            | -    | 488,971          | 529,535          |
| EQUITY                                |      |                  |                  |
| Share capital                         | 29   | 222,136          | 222,136          |
| Reserves (Note)                       |      | 266,835          | 307,399          |
| TOTAL EQUITY                          | 1    | 488,971          | 529,535          |

For the year ended 31 March 2022

### 39. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (CONTINUED)

*Note:* A summary of the Company's reserves is as follows:

|  | Share<br>premium<br>HK\$'000 | Contributed<br>surplus<br>reserve*<br>HK\$'000 | Accumulated<br>losses<br>HK\$'000 | <b>Total</b><br>HK\$'000 |
|--|------------------------------|--|-----------------------------------|--------------------------|
| At 1 April 2020  | 152,916                      | 189,490  | (5,528)                           | 336,878                  |
| Interim dividend declared and paid<br>(note 11)<br>Issue of shares upon completion of rights<br>issue, net of share issue expenses | _                            | (17,771)                                       | _                                 | (17,771)                 |
| (note 29)  | (1,780)                      | -  | -                                 | (1,780)                  |
| Total comprehensive income for the year  | -                            | -  | (9,928)                           | (9,928)                  |
| At 31 March 2021 and 1 April 2021  | 151,136                      | 171,719  | (15,456)                          | 307,399                  |
| Final dividend declared and paid (note 11)<br>Interim dividend declared and paid   | -                            | (22,214)                                       | -                                 | (22,214)                 |
| (note 11)  | -                            | (19,992)                                       | -                                 | (19,992)                 |
| Total comprehensive income for the year  | -                            | -  | 1,642                             | 1,642                    |
| At 31 March 2022   | 151,136                      | 129,513  | (13,814)                          | 266,835                  |

\* Under the Companies Law of the Bermuda, contributed surplus reserve is distributable to owners of the Company provided that immediately following the date on which the dividend is proposed to be distributed, the Company will be in a position to pay off its debts as and when they fall due in the ordinary course of business.

# **GLOSSARY**

In this annual report (other than the independent auditor's report and financial statements from pages 83 to 160), the following expressions shall have the following meanings unless the context otherwise requires:

| AGM                     | annual general meeting  |
|-------------------------|---|
| Anxian Yuan (Zhejiang)  | 安賢園 (浙江) 投資管理有限公司 (in English, for identification purpose, Anxian<br>Yuan (Zhejiang) Investment Management Company Limited), a limited liability<br>company established under the laws of the PRC |
| Audit Committee         | the audit committee of the Company  |
| Board                   | the board of Directors  |
| Bye-laws                | the bye-laws of the Company, as amended from time to time   |
| Chairman                | the chairman of the Board   |
| Chief Executive Officer | the chief executive officer of the Company  |
| CG Code                 | the Corporate Governance Code as set out in Appendix 14 of the Listing Rules  |
| Company/Anxian Yuan     | Anxian Yuan China Holdings Limited, a company incorporated in the Bermuda with limited liability and the issued Shares are listed on the Stock Exchange   |
| Company Secretary       | the company secretary of the Company  |
| Director(s)             | the director(s) of the Company  |
| Executive Director(s)   | the executive Director(s)   |
| Group                   | the Company and its subsidiaries  |
| Hangzhou Fuyixian       | 杭州富亦賢科技有限公司 (in English, for identification purposes, Hangzhou<br>Fuyixian Technology Company Limited), a limited liability company established<br>under the laws of the PRC                      |
| HKAS                    | the Hong Kong Accounting Standards issued by the HKICPA   |
| HKFRS(s)                | the Hong Kong Financial Reporting Standards, collectively includes all applicable<br>individual Hong Kong Financial Reporting Standards, HKAS and Interpretations<br>issued by the HKICPA         |
| HKICPA                  | the Hong Kong Institute of Certified Public Accountants   |
| Hong Kong               | the Hong Kong Special Administrative Region of the PRC  |

# **GLOSSARY**

| Independent Non-executive<br>Director(s) | the independent non-executive Director(s)   |
|--|---|
| Listing Rules                            | the Rules Governing the Listing of Securities on the Stock Exchange   |
| Model Code                               | the Model Code for Securities Transactions by Directors of Listed Issuers as set<br>out in Appendix 10 of the Listing Rules   |
| Nomination Committee                     | the nomination committee of the Company   |
| Non-executive Director(s)                | the non-executive Director(s)   |
| PRC                                      | the People's Republic of China, which for the purpose of this report exclude<br>Hong Kong, the Macau Special Administrative Region of the PRC and Taiwan                                      |
| Remuneration Committee                   | the remuneration committee of the Company   |
| SFO                                      | the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong)   |
| SGM                                      | Special general meeting of the Company  |
| Share(s)                                 | the ordinary share(s) of HK\$0.1 each in the share capital of the Company   |
| Shareholder(s)                           | holder(s) of the Share(s)   |
| Stock Exchange                           | The Stock Exchange of Hong Kong Limited   |
| Year                                     | the year ended 31 March 2022  |
| Yin Chuan Fu Shou Yuan                   | 銀川福壽園人文紀念園有限公司 (in English, for identification purpose, Yin Chuan Fu Shou Yuan Humanistic Cultural Memorial Park Co. Ltd.), a limited liability company established under the laws of the PRC |
| Zhejiang Anxian Yuan                     | 浙江安賢陵園有限責任公司 (in English, for identification purpose, Zhejiang Anxian Yuan Company Limited), a limited liability company established under the laws of the PRC                                |
| Zunyi Dashenshan                         | 遵義詩鄉大神山生態陵園有限公司 (in English, for identification purpose,<br>Zunyi Shixiang Dashenshan Cemeteries Co. Ltd.), a limited liability company<br>established under the laws of the PRC              |
| HK\$                                     | Hong Kong dollars, the lawful currency of Hong Kong   |
| RMB                                      | Renminbi, the lawful currency of PRC  |
| US\$                                     | United States dollars, the lawful currency of USA   |
| %  | per cent  |